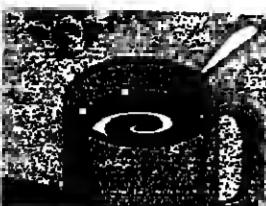


لسا من الارحل

# FINANCIAL TIMES



## Commodities

Fund managers are moving in



## Management

Tim Dickson at business school



## Media futures

John Ruskin all wired up



## Business travel

How Eurostar is winning friends

Page 10

World Business Newspaper

MONDAY FEBRUARY 6 1995

D3523A

## Russia likely to introduce private pensions system

Russia's parliament is set to consider the country's first private pensions system in legislation expected to be introduced within a fortnight. It is likely that pension funds initially would invest almost exclusively in Treasury bills, although as securities markets evolve, investment in equities would expand. The Russian legislation relies on advice from UK experts for whom finance was provided by the British government's "Know-How" fund for Russia. Page 16; A rising tax in Moscow. Page 12

**French Socialists rally behind Jospin:** France's Socialists overwhelmingly chose Lionel Jospin as their presidential candidate in the forthcoming campaign against prime minister Edouard Balladur, the Gaullist frontrunner. Page 16

**Clinton's budget calls for big cuts:** US president Bill Clinton's administration today presented a 1995-96 federal budget which is expected to prompt economic and political debate over both the projected deficit of \$196.7bn and large cuts in spending. Page 16

**Dutch flood evacuees return home:** Most of the 250,000 people who were evacuated from Dutch towns after river dykes threatened to collapse returned home at the weekend, ending the biggest flood emergency in the Netherlands for more than 40 years. Page 2

**Israel to keep Gaza and West Bank sealed:** Israel is to maintain a two-week-old closure of the Gaza Strip and occupied West Bank despite appeals by Palestinian and Israeli officials that it is harming the Palestinian economy and morale. Page 4

**Bosnia allies agree deal to calm tension:** Bosnian Croats and Muslims agreed to submit all disputes between them to an international arbitrator, in an attempt to prevent tensions between the two communities tearing apart the year-old federation. Page 3

**Mitterrand plan angers Algiers:** Relations between France and Algeria were strained by a proposal from French president François Mitterrand that the European Union should sponsor peace talks between the military-backed regime in Algiers and its Islamic opponents. Page 4

**Ecuador and Peru suspend ceasefire talks:** Ceasefire talks between Ecuador and Peru aimed at ending a 11-day armed border conflict were suspended after Ecuador asked for more time to evaluate a preliminary peace proposal. Efforts to implement a ceasefire are to be co-ordinated from Brazil.

**German group moves towards sell-off:** Deutsche Postbank, Germany's largest savings institution, took a first step towards the private sector by appointing Salomon Brothers of the US as financial adviser. Page 17

**Britain to tackle tariff dispute:** European Union foreign ministers are expected to allow trade commissioner Sir Leon Brittan to negotiate compensation deals with countries outside the EU which face losses from higher tariffs because of the accession of Austria, Sweden and Finland to the Union. Page 3

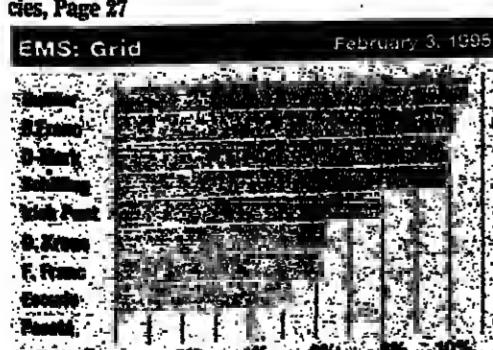
**US-UK microprocessor venture:** Advanced RISC Machines, the British microprocessor design group, and Digital Equipment of the US are to develop a range of microprocessors that combine Digital's high performance semiconductor technology with ARM's expertise in low power consumption chips. Page 18

**Lowndes buys marine broker:** London-based insurance broker Lowndes Lambert is to acquire marine "protection and indemnity" broker Godfrey Merritt Robertson for £2m (\$3.1m). The payment will be raised if certain income and profit criteria are met. Page 18

**Bonnie expects fastest growth in G7:** Germany expects to be the fastest growing of the Group of Seven leading industrial countries next year and should also have the G7's smallest budget deficit, finance minister Theo Waigel said. Page 5

**Thorn EMI set to reorganise Rumbelows:** UK music and rentals group Thorn EMI is expected to announce that it is reorganise its loss-making Rumbelows electricals chain when it reports its third-quarter results tomorrow. Page 17

**European Monetary System:** The D-Mark and Austrian schilling changed places in the EMS grid last week against a background of continued D-Mark strength. The Danish krone and French franc did the same. The spread between strongest and weakest currency was little changed. Currencies. Page 27



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the guilder which move in a 2.25 per cent band.

Austria	Sfr.35	Greece	Dr.100	Malta	Lt.100	Cater	QR13.00
Denmark	Hkr.255	Hong Kong	Hks15	Morocco	Mdh15	S. Arabia	SR11.00
Bulgaria	Bfr.70	Hungary	Ft.185	Neth	R.425	Singapore	SG11.00
Bulgaria	Lev10.00	Iceland	Kr.220	Nigeria	Nak80	Slovakia	Sk10.00
Cyprus	Cpx1.10	India	Rs7.50	Poland	Slk10.00	S. Africa	Rf12.00
Czech Rep	Czks5.50	Irael	Sdr.50	Oran	Cd.50	Tunisia	Td.25
Denmark	Dkr17.10	Ivy	Le.25	Pakistan	Pkd.50	Uganda	Ug.25
Egypt	Es.50	Japan	Yen.100	Peru	Pe.50	Venezuela	Vz.25
Finland	Fmk.15	Jordan	Jd.50	Portugal	Pt.25	Zambia	Zmk.50
France	Frf10.50	Kuwait	Kd.25	Portugal (Ireland)	Pt.25	Zimbabwe	Zmk.50
Germany	Dm14.50	Lt.25	Lt.25	Portugal (Portugal)	Pt.25		

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## G7 unity on Mexico rescue veils discord on tactics

By Robert Chote in London

The Group of Seven leading industrial countries put on a show of unity at the weekend in support of last week's US-led rescue package for Mexico, but differences remain over methods for dealing with financial crises.

Meeting in Paris, G7 finance ministers and central bank governors expressed "total satisfaction" with the \$80bn package. Resentment lingers, however, after Britain and Germany abstained last week in a vote on

the International Monetary Fund's contribution to the package. They argued that the US plan offered Mexico too much, too quickly.

Mr Robert Rubin, the US treasury secretary, said after the meeting: "I really don't think we left with any ill will."

He said consultations on the package had not been as full as he would have liked, but that his fellow G7 finance ministers - from France, Canada, Italy and Japan, as well as the UK and Germany - understood that

quick action had been essential. Some details of the package remain to be finalised. These include the contributions from Europe and Japan via the Basle-based Bank for International Settlements.

Mr Eddie George, governor of the Bank of England, saw no reason to doubt its completion: "The commitment is there."

The G7 concluded that more effort had to be put into the IMF's "surveillance" of the world economy. This might provide an early warning of when countries

were getting into difficulties. Mr George said it was important to keep a closer eye on countries' liquidity, but Mr Rubin warned that it might be difficult to take action, even if a potential problem was identified: "If you trumpet it about you may precipitate a crisis you don't want."

Mr Edmond Alphandery, the French finance minister, argued for a permanent mechanism allowing the IMF to raise funds quickly for countries facing sudden outflows of capital. But Mr Kenneth Clarke, the British

chancellor, warned against "piling up huge funds of this kind".

Mr Hans Tietmeyer, the Bundesbank president, said such a facility would give countries in trouble less incentive to take the tough steps necessary.

The meeting included broader talks on the future of international financial institutions, including the IMF, World Bank and UN agencies. Mr Paul Martin, the Canadian finance minister, said the G7 was "not looking at fundamental reconstruction, but continuous improvements".

The ministers and central bank governors also had an upbeat assessment of world economic prospects, agreeing that neither the Mexican crisis nor the Kobe earthquake in Japan were likely to halt economic growth and low inflation. The governments reaffirmed their determination to bear down harder on government borrowing and to raise interest rates when necessary.

Chechnya "threat to Moscow's budget". Page 5  
Observer, Page 15

Beijing prepares tit-for-tat sanctions in copyright violation dispute with US

## China retaliates in trade row

By Tony Walker in Beijing and Nancy Dunn in Washington

China and the US yesterday edged closer towards a trade war, as Beijing threatened wide-ranging retaliation against American business if a vexed dispute over copyright violations is not resolved by the end of the month.

In a forceful, yet measured response to Washington's announcement on Saturday of proposed sanctions against \$1bn worth of Chinese products, Beijing expressed "great regret" and outlined retaliatory action.

Ms Wu Yi, China's trade minister, dismissed the likely impact of US sanctions, saying: "This is nothing terrible. There are countless markets abroad for Chinese products."

In Washington, Mr Mickey Kantor, the US trade representative, said the US sanctions would take effect on February 26. This leaves 20 days for the two sides to avert a damaging trade rift over efforts to curb widespread piracy in China of such items as compact and laser discs, and computer software.

In Beijing, western officials and companies believe that a compromise will be struck, but there are fears that political uncertainties in light of the failing health of senior leader Deng Xiaoping may interfere with a settlement.

China's trade ministry said among measures taken against US business would be the suspension of imports of a number of US products and a freeze on negotiations with US carmakers. This would affect the "big three" manufacturers - GM, Ford and Chrysler - which are all negotiating new projects.

Beijing also said it would impose 100 per cent tariffs on imports such as switchboards, cigarettes, cosmetics, alcoholic drinks, films and cassette tapes. It would also freeze discussions on the establishment by US firms of holding companies in China.

US pharmaceuticals and chemical companies would also have

their applications for registration of drugs and products frozen. The trade ministry did not put a value on items that would be targeted by the Chinese. The US sanctions list, which includes plastic items, answering machines and cellular phones and sporting goods, amounts to \$1.06bn of imports annually.

US officials are likely to view China's counterattack as more face-saving than substantive. Mr Kenneth DeWoskin, a professor at the University of Michigan business school and an adviser in the car trade negotiations, says the approval US car companies are seeking for joint ventures would not be awarded until next year in any case. Cigarettes and

alcoholic drinks are commonly smuggled into China, Mr DeWoskin said.

The Chinese government already has a quota on US films, 10 a year, and prohibiting imports of items commonly counterfeited, including pharmaceuticals and compact discs, puts little pressure on the US government to relent.

Washington wants Beijing to take immediate "concrete" action against factories producing counterfeit items in breach of China's own regulations. The US is also pressing the Chinese to open their markets wider to entertainment and information products.

"We cannot stand by while the interests of our fast-growing,

southern and central China, responsible for the bulk of compact disc forgeries.

They want these plants either closed or subjected to closer police attention.

Editorial Comment, Page 15  
US halls 'line in the sand' on piracy. Page 6

Continued on Page 20  
Figures published today by the Bank of England show that gilt-edged market makers (Gemini) lost £50m during last year's bear market, after profits of £55m in 1993. But the Gemmies moved back into profit in the final quarter of last year, and the Bank thinks that will now add to

As the UK heads back to budget surplus, gilt yields - which jumped to painfully high levels during last year's bond market turbulence - are stabilising.

Although no firm deadline has been set by the government for further reforms, the Treasury is known to be looking hard for ways to which to reduce the UK's high borrowing costs.

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Continued on Page 20

## EU allies hope for Labour rule in UK to aid closer union

By Lionel Barber in Brussels

Britain's allies in Europe are losing faith in Mr John Major and are waiting for a new UK government to agree on the next phase of European integration, say diplomats in Brussels.

The consensus is that divisions within the ruling Tory party over Europe are so deep that there can be no agreement in the 1996 intergovernmental conference until after the UK general election, due by April 1997.

The assessment is shared by countries usually friendly to the UK such as Denmark, Germany, the Netherlands and Spain. There are indications that Mr Jacques Santer, the new president of the European Commission, also leans toward that view.

Some EU countries are considering spinning out the 1996 negotiations in the hope that a future Labour government under Mr Tony Blair may prove more flexible, although his policies on Europe remain sketchy.

nine rebels who are vital to restoring his technical majority in the House of Commons.

Last week, Mr Major warned that Britain could not accept a single currency by 1996 or 1997, and signalled that he intended shortly to lay down new conditions for the creation of economic and monetary union. He did not, however, close off Britain's options of joining EMU in 1999 or beyond.

Reaction on the continent has been partly sympathetic to Mr Major's domestic balancing act, but hostile to British threats to block adjustments to the EU's decision-making procedures, without which an expanded union risks becoming paralysed.

Alarm has spread over hints that the UK may try to dismantle or weaken union policies or European institutions such as the common agricultural policy, the common fisheries policy, or the

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Tory ministers split. Page 6

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UKM

## Campaign to improve defences Dutch evacuees return as dykes resist floods

By Ronald van de Krol  
in Amsterdam

Most of the 250,000 people who were evacuated last week from Dutch towns threatened by the collapse of river dykes returned home at the weekend, bringing to an end the biggest flood emergency in the Netherlands for more than 40 years.

The river dykes held up in the end in spite of worries that the worst flooding in northern Europe this century might cause them to crumble, putting extensive areas of the country-side under water.

The return of evacuees was organised in two stages, with nearly 55,000 people in the eastern part of Gelderland province travelling home on Saturday and 180,000 people going back to other parts of the province yesterday.

Almost 15,000 people returned home to Limburg province on Friday.

The transport of millions of farm animals hurriedly moved to safer ground last week was expected to be completed by the end of today.

With flood waters now receding and most families back home, the political pressure on the government to draw up detailed plans for bolstering river defences will increase. Last week Mr Wim Kok, the Dutch prime minister, said the country should launch an ambitious plan of dyke-strengthening to rival the

Editorial Comment, Page 15

Delta Plan that was executed along the sea coast after severe and sudden flooding in February 1953 caused the death of more than 1,800 people.

At the weekend, the government also promised to pay every evacuated family Fl 500 (£185) towards their out-of-pocket expenses while living with relatives or in evacuation centres.

Compensation for water damage to homes will also be paid, though home-owners will have to pay the first Fl 2,000. Those who had also been hit by the Christmas 1993 floods will have their excess reduced to Fl 1,000.

Businesses will also be compensated. But there was anger from some companies that the government will pay only for water damage, not for the loss of turnover during the long evacuation.

Two-thirds of water damage above a Fl 2,000 threshold will be reimbursed. However, companies hit twice, in both 1993 and 1995, will receive compensation of 90 per cent.

The Federation of Dutch Industry, the country's largest business group, argued that the government should be held liable not only for physical damage but also for lost turnover, because the crisis had been caused by the poor maintenance of inland river dykes.

Editorial Comment, Page 15

## Drop-out Jospin leaps back into political fray

By David Buchan in Paris

Mr Lionel Jospin, endorsed yesterday as the French Socialist party's presidential candidate by a two-to-one majority, has made a spectacular comeback for someone who was a recent political drop-out.

When his hopes of regaining his Toulouse parliamentary seat were buried in the conservative landslide of March 1993, the 57-year-old Socialist announced he was abandoning politics. He put himself back on the roster of the Quai d'Orsay, the French foreign office, where he started his working life in 1965 but of which he took "temporary" leave in 1970. Not surprisingly, the call from Mr Alain Juppé, the Gaullist foreign minister, never came, and by autumn 1993 the energetic Mr Jospin was back championing at the political bit.

In winning the Socialist

presidential nomination yesterday, Mr Jospin paid tribute to the Socialist president. He also noted that this was the second time he had succeeded Mr François Mitterrand when the latter went to the polls in 1981. Mr Jospin succeeded him as the party's first secretary until 1988. But he has long been critical of the scandals that marked much of the president's second seven-year term, and now calls for "a new Republican party" on political and moral values to mark the difference. Mr Jospin is like Mr Michel Rocard, a Protestant, a minority that is often regarded even by the country's Catholic majority as being more moralistic.

But Mr Jospin is also a whole-hearted upholder of lay education in the state school system. Son of a teacher, he himself went on to teach economics after his spell as a dip-

lomat, and eventually to become education minister in 1988-92. State school teachers have always been an important constituent of the Socialists' electorate, as was clear when thousands took to the streets a year ago to protest at government plans to increase

aid to private schools.

Mr Jospin says he accepts

the market economy and sup-

ports European integration, but with certain left-wing qual-

ifications, as he made clear

yesterday. He declared his

backing for European mon-

etary union, "but as an instru-

ment for stable international exchange rates, not as a cer-

tain, for economic growth and

not just to promote free com-

merce". Indeed, one of his few

specific policy proposals yes-

terday was for "a tax of 0.1 per

cent of the value of speculative

capital movements".

compensation in the final agreement will take the form of temporarily reduced import duties or the abolition of suspended tariffs.

Claims for compensation have also been made by Canada, Japan, South Korea, Indonesia, Thailand, Iceland, Australia and New Zealand. Under the mandate, Sir Leon will hold bilateral negotiations under procedures laid down by Gatt. The final package, to be agreed by June, will have to be approved by the World Trade Organisation.

## Brittan to tackle fallout from growth of EU

By Caroline Southey  
in Brussels

EU foreign ministers are expected today to give Sir Leon Brittan, the EU's trade commissioner, a mandate to negotiate compensation deals with countries facing losses from higher tariffs because of the accession of Austria, Sweden and Finland to the Union.

The issue has already sparked a row between the EU and US, which is claiming large losses following import tariff rises triggered by

enlargement on January 1.

The two sides signed an interim six-month deal in December after Washington threatened retaliation unless Brussels took swift action.

The negotiations are expected to be difficult. A Commission official said the EU wanted to make the process "as painless as possible" but it would have to "balance political resistance from EU ministers to any tariff reductions against the political push from our trading partners".

The US estimates losses from

the tariff rises will amount to \$400m, a figure dismissed by EU officials. "The figure appears to be a calculation of overall EU exports affected, rather than a fair calculation of compensation warranted by the US. An eventual EU figure would probably be well below that estimate," one said.

There have also been disagreements between the two over interpretation of the Gatt rules on how compensation should be calculated and over what period tariff changes should be assessed.

The EU insists it will take an overall view of the impact on US rather than compensating sector by sector. "We do not want to change some products will offset increases on others. It has argued that the tariff rises could impose large additional duties on a range of products such as semiconductors, forest products and chemicals.

The Commission contends that taking the three new countries together, lower tariffs in agriculture will more than offset higher tariffs in industrial goods, and that enlargement carries extra benefits, such as a bigger market. The US has so far insisted

## Polish coalition partners at odds

By Christopher Bobinakid  
in Warsaw

pitchfork. Walesa has his presidency. He thinks he owns it. And he thinks he can take a pitchfork to anyone who wants to take his post away."

Mr Michnik assumes that the president wants to take his pitchfork to 460 deputies and 100 senators. "He simply wants to dissolve parliament counter to the constitution but without using force," he writes, warning his erstwhile ally that "once the mechanism of confrontation begins to run then usually it gets out of control".

But the newspaper is critical, too, of the prime minister, Mr Waldemar Pawlak, and sees him as an opponent so successfully that in the end his rival loses faith in his own powers and begins to deliver suicidal blows."

All that does not mean that Mr Walesa is completely isolated and has lost his skill in maintaining the political initiative. Mr Igor Zalewski, writing in yesterday's *Wieczor*, marvels at the way the president has built up the political tension over the past few months culminating in the push against parliament.

"Lech Walesa is a master of psychological warfare," he says, describing the way that

parliament has been brought to the edge of a nervous collapse by the threat of dissolution.

"He can exhaust and stupefy an opponent so successfully that in the end his rival loses faith in his own powers and begins to deliver suicidal blows."

Mr Walesa's magic may well stem from the fact that when it comes to this autumn's presidential election, many of his one-time supporters and present critics will nevertheless vote for him as the lesser evil in a contest with a strong candidate of communist stock.

Mr Dariusz Filar, writing in the *Przyjazd Polityczny*, a quar-

terly published by a group of free market liberals, urges that the whole of the bitterly divided Solidarity camp should coalesce around Mr Walesa and support his presidential bid. "Walesa's victory in the presidential election would preserve the status quo," he says. "This might not be a very exciting prospect but one we can live with."

However, it is not the communi-

cators who are making the running in forming views on politics, but the young reporters, many working in radio, who have surrounded the parliament building with their microphones and tape-recorders.

Indeed, with hundreds of journalists accredited to parliament it seems at times that the young media people threaten to outnumber the, mostly older, deputies.

The predominance of younger journalists reflects the fact that many of their senior colleagues were tarnished by working for the communist press and have retired or gone into other jobs. While these young people have mostly done well in keeping Poles informed, there has often been a distinct shortage of serious comment.

The SLD has said that Mr Pawlak's political style has led to a breakdown of trust between the two coalition partners and that it is ready to

accept another PSL politician as premier. Disputes over the nominees for the vacant posts of defence and foreign minister have brought to a head latent mistrust between the parties.

Also the SLD believes a change at the top is needed if the government is to survive the present confrontation with Mr Walesa.

The president has threatened to dissolve the democratically elected legislature and call new elections. Mr Walesa, who faces a presidential election this autumn, has come to the conclusion that the downfall of the present parliament, which has another two and half years of its term to run, will improve his own electoral chances.

The call came after a stormy meeting between Mr Pawlak and SLD deputies in parliament but was met by a unanimous vote of confidence in their leader by PSL members. At the same time, the PSL reiterated that it wanted the coalition to continue and offered to bring Mr Alexander Kwasniewski, the SLD leader who at present holds no government post, into the cabinet as a deputy premier and foreign minister.

The SLD has said that such a move would lead the president to be tried by the Tribunal of State, a court reserved for top government officials.

Opposition groups in parliament repeated their calls for a caretaker non-party government of national unity.

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## NEWS: EUROPE

# Bosnia allies agree plan to calm tension

By Edward Mortimer in Munich and Paul Adams in Belgrade

Bosnian Croats and Moslems agreed yesterday to submit all disputes between them to an international arbitrator, in an attempt to prevent long-running tensions between the two communities tearing the year-old federation apart once more.

The agreement was announced after a meeting between Bosnian representatives in Munich chaired by Mr Richard Holbrooke, US assistant secretary of state for European affairs, and attended by the Croatian foreign and defence ministers, as well as representatives of France, Britain, Germany and Russia - the four states which, with the US, form the "contact group" on former Yugoslavia.

The mediator, whose decisions will be binding on all parties, will be selected by mutual agreement. Mr Holbrooke said, adding that no names had been put forward yet.

Mr Haris Silajdzic, who is

prime minister of the federation as well as the republic of Bosnia-Herzegovina, described the federation formed last February to end nearly a year of Moslem-Croat fighting as the "bedrock and key" of the Bosnian peace process.

The US-brokered federation plan - one of the rare successes for international diplomacy in Bosnia - has been in jeopardy for months. Plans to establish joint Moslem and Croat military commands and civil institutions have failed, and hundreds of thousands of refugees remain to be repatriated.

Many of the difficulties have centred on the southern city of Mostar, destroyed by some of the worst Moslem-Croat fighting and still, after almost a year of relative peace, a sullen, divided place. Under the new plan, mediating groups will attempt to resolve disputes in conjunction with the city's EU administrator, Mr Hans Koenck. He has blamed Croat nationalists for obstructing attempts to reunite the city.

What did the governor say?

Mr George said there was a risk of economic issues being submerged as everyone focused only on the timetable and potential membership for ERM. He argued that countries with high unemployment might continue to need to devalue their currencies and to lower their wages to stay competitive. But in a monetary union, you obviously dispense with the exchange rate as a tool of economic management.

Isn't it a little late to be complaining about the risks of ERM? After all, the Maastricht treaty has specific provisions for a move to a single currency by the end of the century. The treaty says that a move to monetary union can be triggered in 1997, but only if a majority of member states meets tough targets on budget deficits, government debt levels, exchange rate stability and interest rates. In 1999, you do not require a majority - just those countries which meet these so-called convergence criteria.

There you go again with the "C-word". Point your finger at the Bundesbank. The German central bank's view, widely shared in Euro-sceptical circles and among certain economists, is that a monetary union will not work unless there is genuine economic convergence among ERM candidates. That means that the convergence criteria must be applied rigorously so that only those fittest for monetary union survive; but it may also mean closer co-operation on fiscal policy.

What are these convergence targets, and who is keeping a watch on performance?

Now that the Maastricht treaty has been ratified, the European Commission, the Council of EU finance ministers and the European Monetary Institute (precursor of the future European central bank which would supervise the single currency) are continuously assessing the economic policies of all member states that are pursuing so-called "convergence programmes". The EMU and the Commission will assess a report in 1996 on the progress of each member state, and make recommendations to the Council on eligibility for ERM membership.

Right, but what precisely are the targets? A budget deficit of less than 3 per cent of gross domestic product; total government debt that is no more than 60 per cent of GDP; an inflation rate close to, at most, that of the three best performing member states; and the observance of "normal" fluctuation margins within the exchange rate mechanism of the European Monetary System, without devaluing against the currency of any other member state.

Most deals in Europe involve fudge and compromise, so why should the ERM strictures on convergence be any different? Hmmm. Maastricht is a little slippery in places. For example, the nominal debt and budget deficit targets are not set in stone. On excessive deficits, the treaty says that a member state could be deemed eligible, provided "the ratio (as a proportion of GDP) is sufficiently diminishing" and moving toward the target "at a satisfactory pace". Also, finance ministers have decided that the new 15 per cent fluctuation margins in the ERM - which in August 1993 replaced the old bands of 2.25 and 6 per cent respectively - are normal.

So how is everything doing? At the latest reckoning, only Luxembourg met all the convergence criteria. But the picture is improving progressively because of the burgeoning recovery in Europe. Assuming that the criteria are interpreted generously in 1997, as many as seven countries might conceivably qualify: France, Germany, Belgium, the Netherlands, Luxembourg, Austria and, perhaps, Ireland. Ironically, the UK could probably meet the criteria, but prime minister John Major has said membership would not be "remotely appropriate" and he would not recommend a deal to the House of Commons. Denmark, another strong ERM contender, is also bound by its treaty opt-out, but could try to wriggle out through a referendum.

Surely economies such as Greece, Portugal, Britain and Germany are very different - more likely to diverge than converge? The theory is that all these countries belong to the single European market, and that their economies will converge assuming they follow their individual convergence programmes and allow for a multi-speed approach to ERM. On the other hand, some countries - notably Britain - are much more sensitive to movements in interest rates because they are tied more closely to the housing market.

That last remark about the housing market suggests that it is wrong to talk about economic convergence without political convergence. Karl Marx could not have put it better. The big question which EU member states face in the run-up to ERM is whether they need to intensify political integration in order to balance the economic integration which comes with the introduction of a single currency, and the power of the future European central bank. Eddie George quietly suggested last week that the economics of ERM need a good deal more discussion. The same applies in equal measures to the politics of ERM.

Lionel Barber, Brussels

# Political shifts raise hope for Cyprus

Economic reality is forcing both Turkey and Turkish Cypriot leader Rauf Denktash to soften their hardline policies, writes John Barham in Nicosia, North Cyprus

Could the beginning of the end be approaching in the 21-year division of Cyprus? After so many false starts and dead ends it is hard to believe so. Yet economic reality seems to be forcing both Turkey and Mr Rauf Denktash, 71, president of Turkish north Cyprus, to soften their hardline policies.

In January, Mr Denktash, for more than 30 years the undisputed leader of the island's Turkish minority, announced a 14-point proposal to break the deadlock with the majority Greek community.

They hardly sound revolutionary. They include acceptance of confidence building measures ardently drawn up by United Nations negotiators. They include the eventual demilitarisation of the island - one of the most heavily militarised places on earth - and the exchange of territory to seal a solution based on a federal government for a united Cyprus.

Proposals like these have been batted back and forth across the "Green Line" dividing the two communities for years with no effect. Yet there is hope that a solution is no longer impossible.

The Turkish population of about 100,000 realise they cannot maintain their republic in the face of international rejection. Northern Cyprus is recognised only by Turkey and is being slowly throttled by international sanctions.

Yet the notoriously intransigent Mr Denktash, who has announced his intention to run for another term as president in elections in April, still sounds as uncompromising as

ever. In an interview with the Financial Times, he blamed the two decade impasse on the Greek Cypriots. They could not accept negotiating face to face on the basis of equality with Turkish Cypriots, he said, because "the world would see two equals talking. They sham this as if it were the devil."

However, the ground beneath Mr Denktash is moving. His sponsor Turkey, which invaded the island in 1974 and still stations 30,000 troops there, urgently needs an arrangement over Cyprus that will satisfy the European Union. The EU has told Mrs Tansu Ciller, Turkish prime minister, that she must help resolve the Cyprus problem as part of its price for agreeing a customs union in January 1996.

Greece has demanded that the EU give Cyprus a timetable for entry and has vetoed the proposed EU-Turkey customs union on the grounds that Turkey remains in occupation of Northern Cyprus.

Up to now, the understanding has been that Cyprus cannot join the Union until the divided island reaches a peace settlement. However, under a plan put forward by France and the European Commission last week, Greece would agree to drop its opposition to the customs union by March 6. In return, the EU would open accession negotiations with the Greek Cypriot government "no later than six months" after the conclusion of the 1996 inter-governmental conference to review the Maastricht treaty. Most believe the IGC could last at least 18 months.

The plan is to be discussed at a meeting of EU foreign ministers in Brussels today where the timetable is expected to be controversial. Union foreign

ministers and their Turkish counterpart, Mr Murat Karayalgin, are to meet in Brussels on March 6 to take a final decision on customs union.

Mr Denktash angrily rejects the Greek Cypriots' "illegal application" for EU membership, fearing it would lead to backdoor union with Greece. Still, he says, "we are ready to look at it, think about it and decide on it". If Turkish Cypriots are threatened, he vows northern Cyprus will seek integration with Turkey - an idea probably with few supporters in Ankara these days.

Many Cypriots believe Turkey is forcing Mr Denktash into talks. Mr Denktash denies he is acting under duress. "We are grateful to Ankara, but we are not the tools of Ankara." He says his latest proposals signify no "change of attitude or policy, but we can say that we have polished things".

Cypriots, he insists, will emerge as a bi-zonal federal state, meaning that the Greeks will remain in the southern zone covering two-thirds of the island. Mr Denktash says there is no question of Greek Cypriots returning to their former homes in the north - one of their main demands. He merely envisions minor adjustments to the existing division line.

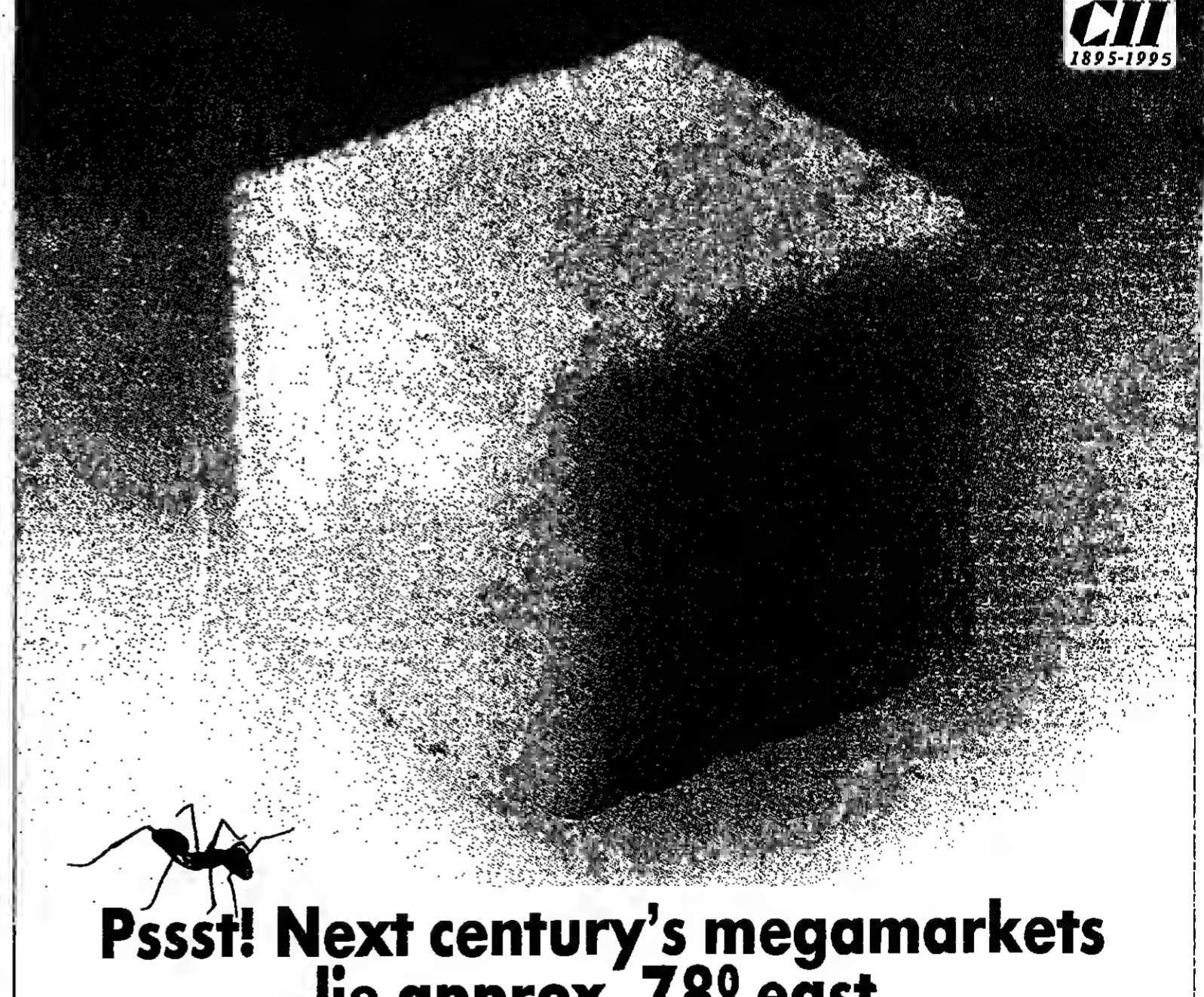
Cypriot President Glafcos Clerides, he says, should not give hope to his people that they may come back, because no Turkish Cypriot will go to the south after going through hell for 11 years from 1963 [when communal violence escalated] to 1974."

Like many of their generation, the two leaders know each other well and speak each other's language fluently. They met in 1948 when Mr Denktash was a prosecutor under the British colonial administration and Mr Clerides a defence counsel.

The two communities have lived separated by the Green Line since 1974. Movement across the line that crosses Nicosia (now the world's only divided city) is nearly impossible. The new generation of Greek and Turkish Cypriots know little about each other, apart from propaganda fed by their schools and media demonising the other side.

Although no one on the Turkish side wants a return to the pre-1974 Greek-dominated state, nearly all are eager for a settlement that would end the economic embargo and improve living standards.

But Mr Denktash, defiant as ever, says his 14 proposals are "our final show of goodwill. This is our final attempt to solve the Cyprus problem."



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## NEWS: INTERNATIONAL

# Mitterrand speech strains French-Algerian relations

By John Riddington in Paris

Relations between France and Algeria have been strained by a proposal from President François Mitterrand that the European Union should sponsor peace talks between the military-backed regime in Algiers and its Islamic opponents.

The Algerian leadership responded angrily to the proposal, recalling their ambassador from Paris for consultations over the weekend and issuing a sharp criticism of the French president. Algerian state radio condemned Mr Mitterrand for "interfering" in the country's affairs and accused him of "a visceral hatred of independent Algeria".

French officials sought to limit the impact of the incident, describing Mr Mitterrand's suggestion as "a speech, not a plan". The French president himself described it as "hope, not yet a policy"; his suggestion that the EU could hold a conference based on a platform for a ceasefire and democratic elections adopted by Algeria's secular and Islamic opposition parties in Rome last month.

The Islamic Salvation Front (FIS), which was outlawed by the military-backed

regime after being poised to win general elections in 1992, welcomed the proposal. A US-based official told AFP, the French news agency, that while the Algerian conflict must be settled by Algerians, external action could be helpful to bring the parties together.

He said the Rome negotiations could provide the basis for further talks.

The Algerian government has condemned the negotiations and will be further antagonised by Mr Mitterrand's intervention.

Tensions in its relations with France have already become apparent since the hijacking of a French airliner in Algiers at Christmas and a dispute about whether the aircraft and its Moslem fundamentalist hijackers should be allowed to leave Algerian territory. After a successful storming of the aircraft in Paris, France announced it was suspending air and sea passenger services to Algiers until security was improved.

The escalation of the civil war in Algeria, which has claimed more than 30,000 lives in three years, and the risk of it spreading to France, have prompted Paris to distance itself from hardliners in

the Algerian leadership and to step up calls for negotiations to resolve the conflict.

Mr Alain Juppé, the French foreign minister, expressed support for the Rome negotiations which brought together representatives from Algeria's former ruling party, the National Liberation Front (FLN), the Socialist Forces Front (FFS) and the FIS.

Whilst seeking to affirm its neutrality in the conflict, however, the French government has indicated that it will continue to provide economic aid and financial assistance to Algeria. Last month, Mr Charles Pasqua, the hardline interior minister who has led a crackdown on Islamic fundamentalism in France, said economic assistance was necessary to prevent chaos in its former colony.

Diplomatic observers in Paris said Mr Mitterrand's proposal may have been designed to exacerbate divisions on Algerian policy within the centre-right government, and in particular between Mr Pasqua and Mr Juppé. But they added that it also reflected increased international concern about the escalation and possible spread of the conflict.

## Bombing raises questions about who speaks for rebels

Roula Khalaf on the contrasting responses from two FIS 'leaders'

In the wake of the most ferocious attack in Algeria's three-year civil strife, western observers last week anxiously waited for the Islamic Salvation Front's (FIS) reaction. The conflicting statements that ensued, however, have generated more questions than answers.

On Wednesday, Mr Anwar Haddam, the Chicago-based representative of the FIS's "parliamentary delegation to Europe and the US", said the explosion in the heart of Algiers was part of the armed struggle against the military-backed government and was aimed at the capital's police headquarters, not civilians.

The next day, however, the office of Mr Rabah Kebir, who lives near Cologne and is head of the FIS' "leadership in exile", issued a statement denouncing the attack, which left 12 people dead, and hinting that it had been carried out by government security forces - a claim echoed by some analysts of the Algerian crisis.

The confusion testifies to the FIS' struggle to formulate a policy in the face of the government's adamant refusal to enter dialogue, as urged by the Rome peace platform. This peace plan, agreed by the FIS and other opposition parties in January, commits the FIS to the principles of democracy and alternation of power and calls for a cessation of hostilities leading to a transitional government and new elections. Since 1992, when the government cancelled elections which the FIS was expected to win and subsequently threw them-

sands of supporters in prison, Mr Kebir and Mr Haddam have emerged as the two FIS spokesmen.

Mr Kebir, a 38-year-old physics teacher, can claim to speak for the FIS leadership which now consists of the two party founders, Mr Abassi Madani and his second-in-command Mr Ali Benhadj, both under house arrest, and five members of the FIS's Majlis Al Shura or Consultative Council, freed from jail last year.

Mr Kebir was a top member of the FIS' Provisional Bureau, the body set up to prepare for the 1991 elections. When the elections were annulled, Mr Kebir was arrested but eventually made his way to Germany in August 1992, where an application for political asylum has been blocked by the Interior Ministry. With an appeal pending, Mr Kebir is under scrutiny by German authorities, which restrict his movements in and out of the country.

These restrictions help explain the prominence enjoyed by Mr Haddam, who was never part of the original FIS leadership but was one of the 188 FIS members elected in the first round of legislative elections in 1991. When elections were cancelled, a few would-be parliamentarians went to plead the cause of the FIS in western capitals. Mr Haddam's fiery style, coupled with the fact that he was granted a visit to live in Chicago, have allowed him to rise above the rest of the group. He even keeps an office in Washington and is received by US officials.

This is why analysts give little credence to many FGA statements, whether they are claims of responsibility for attacks or statements of positions. As Mr Hocine Ait Ahmed, the secular leader of the Socialist Forces Front, one of Algeria's largest parties, says: "The difficulty in verifying the authenticity of claims of responsibility can give rise to all kinds of manipulation. It is a characteristic of this war that we don't know who is killing whom or why."

Why do FIS leaders allow Mr Haddam to continue to speak in the name of the party? After all, it was Mr Haddam who attended last month's Rome meetings and signed the Rome declaration on his and Mr Kebir's behalf. "Haddam was the only one who had freedom of movement and he is the only other well known leader, so it is assumed that he has a following," says Ms Sevrine Labat, an Algerian scholar at CERI, the French international relations institute.

Mr Haddam's more radical rhetoric also appeals to the

extremists, and this makes him valuable to the FIS. For when attempts at dialogue with the government collapsed last year, the FIS lost the advantage to groups like the GIA. It sought to regain it earlier this year by entering into a declaration acceptable to Algeria's other political parties.

With the government's intransigence towards the Rome platform, however, the FIS faces two equally problematic options. If it continues to follow the consular line adhered to in Rome, it risks further alienating an already shaky support base. If it chooses the hard line, it risks being discredited in the eyes of the west.

Ms Labat, an expert on the FIS, says the origin of the bomb will remain a mystery and it may be that neither Mr Kebir nor Mr Haddam know who was responsible. She points out that it took Mr Kebir three days to issue his statement. Mr Haddam meanwhile, may claim knowledge of goods, which has been frozen since the closure was imposed after an Islamic suicide bomb attack last month left 21 Israeli dead.

Palestinians have condemned the closure as collective punishment and a virtual economic blockade, and have warned that maintaining the restrictions could have a negative impact on peace talks.

Mr Kebir and Mr Haddam are also addressing different audiences. While Mr Kebir is speaking to western governments calling on the military junta to enter into talks with the FIS, Mr Haddam's audience is the young Islamist guerrillas who want no better than to believe that the attack was launched by one of their own. As one analyst of the Algerian crisis says, "Why not claim responsibility for something the government has in any case blamed on you?"

phase of the process, calling for redeployment of Israeli troops in the West Bank ahead of Palestinian elections. Mr Yossi Sarid, environment minister, said the negotiations could be concluded within four months if Mr Arafat cracked down on extremist Palestinian groups responsible for attacks on Israelis.

A decision on easing restrictions which prevent tens of thousands of Palestinians travelling to their jobs in Israel will be taken on Thursday during a meeting between Israeli prime minister Yitzhak Rabin and Mr Yossi Sarid, the Palestinian leader.

Officials indicated there might be some relaxation of restrictions for humanitarian reasons and to allow the movement of goods, which has been frozen since the closure was imposed after an Islamic suicide bomb attack last month left 21 Israeli dead.

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## INTERNATIONAL NEWS DIGEST

## Steady world growth expected

The world economy is set for steady growth and low inflation not seen for over 30 years, according to a forecast published today by the Centre for Economic Forecasting at London Business School. The forecast predicts that the gross national product of the G7 nations will grow by 3 per cent in both 1995 and 1996, with inflation below 2½ per cent in each year. The study says 3 per cent annual growth can be expected into the medium term. "This implies an average growth rate for the 1990s below that of the 1980s, but comparable to the 1970s," the economists say.

The latest edition of the centre's *Economic Outlook* finds that the Federal Reserve's interest rate policy has been "well judged", predicting that the US economy is on course for the "soft landing" financial markets are hoping for. It sees growth easing to just over 3 per cent in 1995 and 2½ per cent in 1996, from 4 per cent in 1994. Inflation is expected to remain below 3 per cent.

All four main European economies - Germany, France, Italy and the UK - are expected to grow by 3 per cent or more in 1995, with France tipped as possibly the fastest growing.

The competitiveness of Italian exports should boost growth, but the report warns that inflation could be more than twice that expected in France and Germany. Philip Gourvitch, London

Confidence in US car market

Ford and General Motors have indicated separately that they believe the US car and truck market is continuing to grow robustly, despite fears that higher interest rates are beginning to weaken demand. Ford said its US vehicle sales in January were 2.7 per cent higher than in January 1994.

These figures came after monthly figures from General Motors and Chrysler, both of which had registered lower sales. However, the declines in reported numbers were due largely to the two companies' decision to bring forward the date they disclose figures by two days. Mr Robert Kotey, Ford's group vice president for marketing and sales, said that, among other things, the latest figures showed "no sign whatsoever" of a weakness in the market for sub-compact cars, which has been predicted in some quarters. Richard Waters, New York

## New Japanese party wins

Japan's new opposition party yesterday won its first significant electoral test when the group scored a convincing victory in a rural governor's race. Former House of Representatives lawmaker Mr Mario Kimura of the New Frontier party, defeated the incumbent, Mr Masaya Kitamura of the Liberal Democratic party, by nearly 10 points in the election in northern Aomori prefecture.

The election was the only one of seven regional polls held where the NFP, launched just two months ago, went head-to-head with Socialists. Prime Minister Tomiichi Murayama's coalition with the LDP, Mr Kitamura, 78, had been seeking his fifth term in an apple and rice growing area 500 miles north of Tokyo, regarded as one of the most secure electoral districts for the conservative LDP. "This is a big boost for our party," said Mr Keizo Nakashita, head of election strategy for the NFP, a party formed in mid-December from Japan's nine main non-communist parties. Reuter, Tokyo

## Taiwan boost for foreigners

Taiwan is to expand overseas investment in the local stock market by permitting foreigners to hold 12 per cent of market capitalisation. The new rule would replace two limits to be abolished, one a ceiling of \$7.5bn (£4.8bn) in direct foreign investment and the other a \$2.5bn ceiling for money raised by local securities investment trusts overseas. However, a \$3bn limit on funds raised by local companies through convertible bonds and global depositary receipts remains.

A limit on a single foreign investor's holdings in any one Taiwan company will be raised to 6 per cent of capitalisation from 5, the statement said.

The central bank said the relaxation would mean that foreign investment could rise to \$22.75bn, calculated at values as of the end of December 1994, up from \$8.86bn in funds approved at that time. Reuter, Taipei

## Singapore curbs credit growth

Singapore brings in a set of stiff regulations to restrict credit expansion today. The Monetary Authority of Singapore (MAS) issued guidelines to banks and finance companies over the weekend restricting unsecured loans to individuals who have annual incomes of at least \$32,000 (£13,000).

Lending to individuals by Singapore banks rose by more than 41 per cent last year. The Authority is concerned that this development could lead to excess credit expansion in the economy and over-concentration by banks and other financial institutions' loan business on individuals." The MAS said. The MAS is particularly concerned about a steep increase over recent months in bank loans for car purchases. In future financing for car loans cannot exceed 70 per cent of the price of the car and all such loans have to be repaid in seven years. The restrictions are expected to cool inflationary pressures. Kieran Cooke, Singapore

## Kyrgyz Communists backed

Kyrgyzstan yesterday held its first elections since gaining independence from the Soviet Union in 1991 in a test of the central Asian country's democratic credentials. Preliminary indications yesterday showed that the Communist party, which fielded the most candidates, had drawn considerable support. The full results will be known today.

President Askar Akayev, who advocated radical economic reform, said he would work with the new parliament whatever its political complexion. But a strong showing for the Communist party would be a setback for Mr Akayev, who won backing from international financial institutions for introducing a bold reform programme to stabilise the economy.

Mr Akayev dissolved the previous reactionary parliament elected to Soviet times in an attempt to break the political impasse between the executive and legislative branches of government which was frustrating further reform. Western diplomats said the move was unconstitutional and called for free elections. International observers were invited to scrutinise the vote, which will elect members to a two-chamber parliament. A representative from the Organisation for Security and Co-operation in Europe said the elections had been poorly organised but were still the most democratic in central Asia. John Thornhill, Moscow

## Gas deal in Uzbekistan

A letter of intent to develop big gas fields to Uzbekistan has been signed by US, Russian and Uzbek companies. Enron, the US gas company, says the agreement signed with Gazprom, the Russian gas monopoly, and Uzbekneftegaz, the Uzbek state energy company, covers the development of 15 gas fields with 20 trillion cu ft.

The company said Gazprom had agreed to take the total output from the development. The Russian company will also be an equity participant in the venture, although equity stakes have yet to be determined. Robert Currie, London

## Hope in Kazakh coal strike

A strike by coalminers in northern Kazakhstan lost momentum at the weekend after the government promised to act on the trade unions' demands to pay outstanding wages. More than 100,000 miners went on strike on January 12 to protest against the government's failure to settle wage claims amounting to 3m tenge (£22m). The strike, which halted production at all but two of the 23 pits in the region, was beginning to have a knock-on effect on the rest of Kazakhstan's fragile economy. The uncertainty was also unsettling foreign investors who have been attracted by Kazakhstan's vast natural resources.

After a cabinet meeting this week, the government promised to review the miners' demands and take additional measures to stabilise the industry. John Thornhill, Moscow



A Washington man goes skiing near the Capitol after heavy overnight snow at the weekend. Story, Business Travel Page

## Israel to keep West Bank and Gaza closed off

By Julian Ozanne in Jerusalem

Israel yesterday decided to maintain a two-week-old closure of the Gaza Strip and occupied West Bank despite appeals by Palestinian and Israeli officials that it is harming the Palestinian economy and morale.

A decision on easing restrictions which prevent tens of thousands of Palestinians travelling to their jobs in Israel will be taken on Thursday during a meeting between Israeli prime minister Yitzhak Rabin and Mr Yossi Sarid, the Palestinian leader.

Officials indicated there might be some relaxation of restrictions for humanitarian reasons and to allow the movement of goods, which has been frozen since the closure was imposed after an Islamic suicide bomb attack last month left 21 Israeli dead.

Palestinians have condemned the closure as collective punishment and a virtual economic blockade, and have warned that maintaining the restrictions could have a negative impact on peace talks.

However, even left-wing cabinet ministers supported the closure yesterday as a necessary step to win back public confidence following attacks by Palestinian extremists. "I am against any step that will further shake Israeli public confidence in the peace process," said education minister Amnon Rubinstein of the left-wing Meretz party.

But ministers said Israel and the Palestinians would resume peace talks in Cairo this week on implementation of the next

Cardoso's popularity had only one way to go from 70 per cent approval, reports Angus Foster

did not take office until a month after he did. The outgoing Congress, half of whom are not returning, easily outmanoeuvred Mr Cardoso on several controversial measures. The government also had to delay, leaving a sense of indecision, before delivering its reform proposals to the new Congress.

Brazil's newspapers used to rapid crises and scandals, grew bored with the lack of news and became increasingly negative throughout January.

Mr Cardoso's advisers say the new Congress will be more supportive than the old and that he is backed by a broad alliance of party leaders. The government is due to deliver its first reform proposals, designed to modernise its ailing tax and social security systems, to Congress on February 16. Government whites are confident they will get the three-fifths support to make the necessary changes to the constitution.

In his TV address, Mr Cardoso also highlighted the successes of his first month in office. Tax measures and a pro-competition law on public con-

"He is a sociologist who is supposed to understand society, but you would not guess it at the moment," according to Mr Paulinho da Silva, a moderate union leader, who complains Mr Cardoso is not listening to such important sectors as the unions.

Mr Cardoso's veto of the minimum wage rise silenced critics who said that, with so little executive experience, he would have trouble pursuing unpopular policies. But his clumsy handling of the issue raised fresh questions about the speed of decision-making in his government.

The veto was embarrassing because Congress has just voted its members, the president and his ministers, pay rises of 100 per cent and more. In a symbolic gesture, Mr Cardoso announced on TV that he and his ministers would take a 25 per cent pay cut until the minimum wage was raised.

It was such a politically obvious move that analysts asked why Mr Cardoso had not made it 10 days ago to defuse the matter.

According to a friend,

the delay stems from Mr Cardoso's character.

He is a cautious man who does not like to act until he has built consensus.

At this speed, however,

optimistic forecasts for quick

approval of the government's

reforms are likely to be dashed.

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## NEWS: G7 SUMMIT

# Germany expects fastest growth

By Peter Norman,  
Economics Editor

Germany is expected to be the fastest growing of the Group of Seven leading industrial countries next year and should also have the G7's smallest budget deficit in 1996, Mr Theo Waigel, the German finance minister said.

Citing unpublished IMF forecasts, Mr Waigel said Germany's growth rate was due to reach around 3 per cent this year, catching up with the growth rates of other G7 countries. Growth should quicken

further to 3.5 per cent next year, he added.

Speaking after the weekend meeting in Toronto of finance ministers and central bank governors from the US, Japan, Germany, Britain, France, and Canada, the German minister said strong growth would have a positive impact on the labour market. "We expect an appreciable drop in the number of unemployed this year," he said.

While Mr Waigel was the most upbeat of the G7 ministers, others shared his optimism about the world eco-

nomic outlook.

Mr Robert Rubin, the US treasury secretary, said he still expected "solid growth with low inflation" in spite of the Federal Reserve System's increase of 1/4 percentage point in short-term interest rates last week.

Mr Yasuo Matsushita, the governor of the Bank of Japan, told reporters that "sustainable growth is possible" in spite of the Kansai earthquake.

Mr Paul Martin, the Canadian finance minister who hosted the meeting, said all ministers were very pleased

with the present economic performance of the G7 countries.

However, he warned there was "absolutely no room for complacency".

The G7 countries needed sound public finances and a non-inflationary environment to sustain growth, shared prosperity and job creation. Structural reforms of labour markets were essential to reduce disincentives to work.

Mr Martin said the ministers had agreed that greater efforts had to be made to consolidate fiscal deficits and that all were committed to reducing the ratios of debt to gross domestic product in their countries.

Mr Waigel said Germany would keep the growth of federal spending markedly below the growth of its nominal gross domestic product in the medium term.

He said the German government adhered to the goal of a "leaner state" and forecast that the public sector's share in GDP would be reduced from about 50 per cent at present to 46 per cent by 2000. That would correspond to the level before unification.

See Observer

# Chechnya 'threat to Moscow's budget'

By Robert Chote,  
Economics Correspondent

The cost of waging war in Chechnya threatens to break the Russian government's budget and further undermine progress towards stabilising its economy, according to Mr Theo Waigel, the German finance minister.

The finance ministers and central bank governors of the Group of Seven expressed unanimous concern about Russia's efforts to put down the rebels in the breakaway republic.

The G7 warned that Russia

would have to push forward free market reforms if it wanted more financial help.

Mr Waigel said he was worried that economic reformers might have too little influence in the Russian government to keep up the momentum of the stabilisation process. He cited as evidence the fact that many key reformers had been distancing themselves from the Chechnya campaign.

"Everything depends on ensuring the reformers are in charge," agreed Mr Kenneth Clarke, the British chancellor of the exchequer.

But he added that the lifting

of quotas on Russian oil exports at the start of the year and the progress of the budget through two of its three readings in the Russian parliament were hopeful signs.

Mr Paul Martin, the Canadian finance minister, said the G7 strongly encouraged the Russian government to continue free market reforms: "Further debt rescheduling for Russia will depend on the introduction of a comprehensive reform programme that will merit International Monetary Fund support."

IMF officials are already in Moscow trying to secure agree-

ment on a new \$6.25bn standby loan, having already loaned \$4bn.

Mr Martin said the G7 was concerned that the costs of the war in Chechnya - estimated by some economists already to exceed \$1bn - would put further pressure on the Russian government's already stretched finances.

He added that the G7 was also worried by the recent rise in Russian inflation, which has more than trebled to 16.4 per cent between August and December. The IMF has made a further loan agreement conditional on a robust package to

bring down the inflation rate sharply again. The G7 finance ministers will meet Russian representatives in Washington at April's spring meeting of the IMF's policy-making interim committee.

Mr Waigel also gave his fellow finance ministers an encouraging report on his visit to Ukraine last month, arguing that the country's reform efforts deserved continued support.

Mr Martin said the G7 "welcomed the Ukraine government's implementation of bold and sweeping reforms since our last meeting".



Rubin: ample loans experience

than hypothesise about it," Mr Rubin said.

Mr Rubin, who took over from Mr Lloyd Bentsen as Treasury secretary less than a month ago, was plunged immediately into the Mexican crisis.

"I guess I signed up to do whatever came along. It's kind

of interesting that the first thing that came along was something my own background peculiarly equipped me to deal with," said Mr Rubin. He had ample experience of putting together large loans in his 26 years at Goldman Sachs, the Wall Street investment bank.

But he was muted in his assessment of how much the finance ministers had actually decided on the issue of the international financial institutions, scheduled to be a principal topic of discussion when the G7 heads of government meet at their summit in Halifax later this year.

Mexico has heightened what Mr Rubin called the "parsing" of the problem, "but I don't think it has brought us any closer to what ought to be done". He was particularly cautious about the usefulness of tighter international surveillance of economic policies, which has become a regular phrase at G7 meetings.

"If you have heightened surveillance, and as a consequence, a more acute sense of what conditions are, what do you then do with that acute sense?" he wondered.

# Ministers put Mexico rift behind them

Hurt European feelings seem to be soothed, writes George Graham

**D**espite the disagreement between Europe and the US provoked by last week's hurriedly concocted rescue package for Mexico, finance ministers and central bank governors from the Group of Seven leading industrial nations were at pains to put the rift behind them in Toronto this weekend.

"The concerns our European colleagues understandably had about the level of consultations are concerns that we can relate to, and I think they were resolved in the meetings," said Mr Robert Rubin, the new US Treasury secretary, at the end of his first G7 gathering.

But it was not just procedural differences that led six European governments to take the highly unusual step of formally abstaining when Mr Michel Camdessus, the International Monetary Fund managing director, asked for his board's approval last Wednesday of the IMF's share of the \$20bn rescue plan: a total of \$17.8bn, comprising an exceptional \$10bn on top of the \$7.8bn standby loan Mr Camdessus had negotiated with Mexico just a week earlier.

Underlying the split were serious disagreements over the substance of the package - disagreements compounded by the feeling of many European governments that the package had been foisted on them by President Bill Clinton without adequate consultation. One important source of the division was Germany's scepticism - shared in part by the UK, but not by France - about the extent to which contagion from Mexico might spread into a systemic crisis affecting all the emerging markets.

In the two days between Mr Clinton's announcement of the new Mexican rescue plan on Tuesday morning and the IMF vote late on Wednesday night, the Europeans pressed for two main kinds of change to the package for the disbursement of cash to Mexico to be phased more gradually, and for an assurance that the \$10bn the European central banks were reluctantly putting up through the Bank for International Settlements would receive some kind of priority over the US's \$20bn when it came to be repaid.

Behind these seemingly technical complaints lay a number of issues of principle. These ranged from the moral hazard that an easy bailout for Mexico might discourage other countries from taking tough steps to correct their economic policies before a crisis, to the question of the US's particular regional responsibility to help Mexico.

"It's clear that Camdessus, Rubin and Summers [Mr Larry Summers, under-secretary for international affairs at the US Treasury] seriously misjudged the importance the Europeans attached to these changes," one European financial official said.

Germany was particularly insistent on the need for disbursements to be phased, and was outraged that Mr Cam-

dessus had agreed to provide Mexico with \$7.8bn in one chunk, to be available this morning. German officials felt this undermined the whole principle of conditionality under which IMF loans are usually made: the second half of the loan, they argued, should only be disbursed when Mexico showed that it was indeed carrying out the tough economic programme it had agreed with the IMF.

The original \$7.8bn standby loan was to be disbursed in two tranches, as is normal with IMF standbys. German feelings were not soothed by the perception that Mr Camdessus had decided to disburse the entire amount upfront under pressure from the US - a perception which US officials deny.

**'There will be a BIS loan, but on our terms, not theirs'**

Although Germany did not win satisfaction on the first \$7.8bn, it has received assurances that the supplementary \$10bn safety net to be provided by the IMF will be properly phased.

France, which chose not to abstain from the IMF vote, focused more on the credit seniority of the different components of the \$20bn package. Although the Europeans did not go so far as to insist that the \$20bn from the US should be the first to be drawn and the last to be repaid, they wanted some recognition that the US money was not *pari passu* either with the \$10bn to be put up by the BIS or with the IMF's supplementary \$10bn.

Although European officials say the US has recognised the principle that its \$20bn should be used first, US officials are reluctant to confirm this, and deny in particular that they have agreed to any rigid formula, such as the suggestion that \$2 of US money would be drawn for every \$1 from the IMF safety net.

Several European governments were particularly irritated that Mr Clinton appeared to have promised their money to the rescue package through the BIS's \$10bn, on which they were scarcely consulted. Details of the BIS loan remain extremely vague, and European officials are taking the opportunity of the negotiations to reinforce the point that the US cannot throw other people's money about.

"There will be a BIS loan, but on our terms, not theirs," said a senior European finance official.

Those terms are now being worked out by officials, while the finance ministers have put their row behind them.

"What's done is done," said Mr Theo Waigel, the German finance minister, as he left Toronto.

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## NEWS: WORLD TRADE

Last-ditch deal between US and China cannot be guaranteed

## Trade row likely to take negotiators to the brink

By Tony Walker in Beijing

US officials have seen it all before, but they are not taking for granted that the latest trade row with China will end like other such disputes of the 1990s – in a last-gasp agreement.

"We hope that agreement can be reached in the next three weeks before sanctions are due to be implemented," said one US official. "But we cannot be sure of a successful outcome."

On other occasions in the past three years, Beijing and Washington have approached the brink, only to pull back at the last moment. In January, 1992 the two sides reached an eleventh-hour agreement on steps to curb intellectual property rights violations after the US threatened sanctions and imposed a deadline.

In October of the same year a last-ditch agreement was achieved on market access for US products to China after Washington published a hit list of Chinese imports to be targeted with higher tariffs. Beijing threatened retaliation.

Then again, in January 1994, the two sides reached agreement on voluntary quota restrictions on Chinese textile exports to the US when a trade war threatened after talks had broken down in December 1993. Again, a sanctions threat appeared the catalyst to agreement.

The US is the third largest foreign investor in China behind Hong Kong and Taiwan and by the end of 1993 US companies had pledged about \$20bn in investment. Although the disputes have posed serious potential disruption to trade, they are not the only rows to have bedevilled Sino-US relations during the 1990s. This period, which has seen China's trade surplus with the US balloon (from about \$10bn in 1990 to \$30bn in 1994) has been marked by persistent trade-related problems.

These range from arguments about dumping to access for American agricultural products to the Chinese market.

Sino-US trade relations have also been buffeted in the past few years by the annual wrangle over renewal of China's Most Favoured Nation trading status in the US.

President Bill Clinton's decision last year to de-link trade and human rights opened the way for calmer resolution of

prepared to return to negotiations.

Beijing has been accusing its Gatt negotiating partners of exorbitant demands and prospects for early agreement are not bright.

The possibilities of a calm resolution of the intellectual property rights dispute seem more promising, if only because the two sides have travelled down this road before without serious mishap.

On January 17 1992, the two sides signed a memorandum of understanding in which Beijing agreed to observe the international convention to protect patents and copyright. Mr Li Lanqing, China's foreign trade minister at the time, said China would do an "earnest job" to fulfil its commitment to eradicate intellectual property rights abuses.

But now, three years later, by any objective measure Beijing has failed to live up to its commitments. Piracy of such items as compact and laser discs, computer software, videos, books and magazines is even more blatant, and the counterfeiting industry has mushroomed.

Sino-US negotiations on intellectual property rights violations have dragged on for about a year.

Attempts to reach an agreement in Beijing late last month faltered but the two sides have reported significant progress.

China has not yet said whether it will send officials to Washington to continue the negotiations. On Saturday, Mr Mickey Kantor, the US trade representative, renewed the invitation for further discussions.

The US government, mindful of likely increased pressure from Congress and the American information and entertainment industry, has made it clear it will not be content with vague undertakings such as those provided in early 1992.

This time, the US is seeking early and verifiable "concrete" action against the counterfeiters. Further brinkmanship lies ahead.

See editorial comment

tech items such as super-computers in retaliation for Chinese transfers of missile technology – notably the M-11 missile to Pakistan.

Perhaps the most bizarre dispute of the 1990s came in 1993 when the US navy intercepted a Chinese ship, the Yimhe, in the Gulf alleging that it was transporting substances to Iran for use in chemical weapons.

Inspection by Saudi Arabian technicians in the presence of Chinese and US officials found that there was no thiodiglycol and thionyl chloride on board as had been alleged.

The issue, but the Republican-dominated US Congress may well seek to use MFN renewal this year to put pressure on China on a range of issues, including human rights.

This latest argument over intellectual property rights may also further cloud talk on China's application to join the World Trade Organisation – the successor body to the General Agreement on Tariffs and Trade.

Discussion was due to resume in Geneva this month; although China has been demanding concessions from the US and others before it was

lasted.

At this time, the US is seeking early and verifiable "concrete" action against the counterfeiters. Further brinkmanship lies ahead.

See editorial comment

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## US business hails 'line in the sand' on piracy

By Nancy Dunnne  
in Washington

When President Bill Clinton last year de-linked the issue of human rights from trade, it was meant to clear the way for a more business-like relationship but China has declined, or been unable, to do business.

Dealing with China has not been easy in the best of times, but the last year was particularly volatile. China's cancellation of McDonald's 38-year lease in a prime Beijing location has come to symbolise the arbitrary and capricious treatment many US businessmen

viewed as having sent a signal of weakness to Beijing.

However, ending the threat to China's Most Favoured Nation status is still viewed as necessary. Threatening MFN withdrawal is tantamount to threatening economic nuclear attack, the fallout would injure US companies as well.

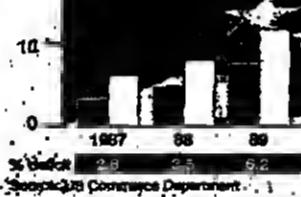
Imposing sanctions on

\$105m (\$200m) in imports is a more precise weapon, which leaves the bulk of trade untouched for now.

At this point Mr Mickey Kantor, the US trade representative, had no choice but to act.

"China's failure to enforce

US trade with China



of new taxes on foreign ventures.

"US business is fed up," said Mr Greg Mastel, at the Economic Strategy Institute, a Washington-based think-tank.

"Until the Chinese start playing, at least by their own rules, it is impossible to invest there comfortably or safely."

It was business, whose lobbyists bold increasingly more sway in Washington, who convinced the Clinton administration last year to break the link between trade and human rights. This decision is now

intellectual property rights of

US companies and its persistent denial of market access for

intellectual property-based

products and industries has

damaged US commerce and

caused serious losses to Ameri-

can companies and workers," he said.

"We cannot stand by while

the interests of our fastest

growing most competitive

industries are sacrificed."

He sees the US-China trade

relationship as increasingly

"unbalanced."

While US exports to China rose

from \$3m to \$8.8m in a year during

the last decade, China's

climbed from \$3.1m to \$38.8m.

The Hong Kong trade office

in Washington has been active on China's behalf – and on behalf of its own companies which play a key role in US-Chinese business relations. But Beijing has been unable to enforce its will in the provinces despite recent efforts and show trials of intellectual property rights violators.

No action has been taken against 29 factories, which mass-produce US counterfeit goods. This failure by Beijing is attributed in Washington to the power struggle over the succession to Deng Xiaoping, China's leader.

There is some belief that the sanctions will give political cover to the central government, allowing it to go after the pirates. At the very least, it imposes some pain in the provinces.

Meanwhile, China has had its own reasons not to co-operate, according to Professor Kenneth DeWeeskin of the University of Michigan Business School.

China's failure to gain entry into the World Trade Organisation is the straw in US trade obstruction to Chinese economic development.

Beginning with sanctions following Tiananmen Square, and including both the Chinese failure to gain permission to host the 2000 Olympics and the diplomatic mess surrounding MFN status, frustration with US policies has been growing steadily," he said.

Furthermore, what to the US is piracy is simply business as usual for the Chinese, he said. There is no concept of intellectual property as a right.

Although some US companies will suffer from the sanctions, most businesses and labour will unite behind them, according to Mr Jack Valenti, chairman of the Motion Pictures Association of America. "A line in the sand has been drawn," he said.

## Restrictive practice claims put Microsoft back in firing line

Louise Kehoe on the controversial US software maker

**M**icrosoft is again the centre of controversy over its dominant role in the world market for personal computer software and its ambitions to become a leading provider of "Information Highway" software and services.

Last week, Justice Department investigations took a different turn and the inquiries are said to reach far beyond the issue of whether the proposed merger of Microsoft and Intuit, publisher of Quicken, the market-leading personal financial program, will limit competition in the personal finance software market.

According to a legal brief filed by the Justice Department last week, a document purported to provide evidence of Microsoft's threatening behaviour toward a competitor was obtained only "recently... in ongoing investigations of the Microsoft/Intuit transaction".

The target of four and a half years of investigation by the Federal Trade Commission and the US Justice Department's antitrust division, Microsoft appeared to emerge virtually unscathed last July when it agreed to enter a "consent decree" to narrow charges.

The company may have been premature, however, when it said the antitrust settlement would have "no material effect" on its financial performance and enable it "to put this behind us and move forward... avoiding further expense and distraction".

Far from silencing Microsoft's critics in the software

industry, the court proceedings to approve the proposed antitrust settlement have produced new allegations of restrictive practices.

Unnamed competitors have charged that the industry leader deliberately pre-announces products to stall sales of competing products and that on one occasion Microsoft threatened another software company not to develop a product designed to work with a competitor's operating system program.

An extended Justice Department investigation of Microsoft's planned \$1.5bn acquisition of Intuit has also put Microsoft back in the antitrust spotlight.

Microsoft maintains that critics of the antitrust settlement are raising "old issues" that have already been thoroughly investigated by federal authorities. The company also insists that the Justice Department's examination of its planned Intuit acquisition is "routine".

However, agency officials are said to be evaluating competitors' arguments that Microsoft might leverage its dominant role in personal computer operating systems – where it holds close to 90 per cent of the world market – to achieve prominence in other industry segments such as the online services sector.

Microsoft plans to launch its own service, the "Microsoft Network" later this year and has said that access to the service will be provided via a new version of its widely-used Windows operating system software.

Also worrying competitors is Microsoft's strategy of incorporating more and more functions into the Windows program. Since the vast majority of PCs are shipped with Windows pre-installed by the manufacturer, this narrows the opportunity for third parties to sell add-on software.

Similar arguments were submitted to the Justice Department on behalf of a group of anonymous competitors last November.

They maintain that Microsoft has repeatedly used its power in one market segment to move into another.

Whereas earlier Justice Department and FTC investigations of Microsoft looked at existing markets, the white paper attempts to predict what the impact on competition will be if the Intuit acquisition goes ahead.

"You have got to look at the big picture... not at isolated segments of the market," says Mr Gary Reback, a California lawyer representing the group of unnamed companies. "You have to look five years out – like Microsoft does."

Competitors point out, for example, that the Intuit acquisition could give Microsoft a head start in the emerging field of electronic commerce, especially if elements of the finance program were incorporated in a future version of Windows. Microsoft's critics

## HK calm as threat of tariffs grows

By Simon Holberton  
in Hong Kong

Hong Kong was keeping its head down at the weekend as the trade dispute between the US and China over intellectual property rights edged closer to the imposition of tariffs.

The colonial government said it hoped the two countries would settle their differences before the end of this month when US sanctions and China's threatened counter-measures become effective.

Hong Kong does not see its interests threatened by a negative outcome to the current Sino-US trade dispute as it has by outcomes to previous conflicts – notably the renewal of China's most favoured trading (MFN) status in the US market.

In the current dispute, the threatened imposition of punitive tariffs is estimated to cost Hong Kong less than one tenth of a percentage point of growth this year.

By contrast, the government estimated last year that the loss of MFN would throw more than 70,000 people in Hong Kong out of work and knock up to three percentage points off the colony's projected growth rate.

Nevertheless the government said it would continue to urge the US and China to take into account Hong Kong's interests. This plea is likely to fall on deaf ears in Washington, which is particularly annoyed by the failure of the Hong Kong and Taiwanese authorities to stop the re-export and sale of China-made CDs and computer software.

At the weekend Mr Mickey Kantor, US trade representative, said Hong Kong and Taiwanese authorities had the power to stop this trade.

Mr Jimmy McGregor, representative for the Hong Kong general chamber of commerce in the local legislature, said he remained optimistic the US and China would avoid a trade war. The publication by the US of a list of products it would penalise if agreement were not reached was a "tactical" move, he said.

• Taiwan yesterday urged its companies to invest outside China as businessmen devised schemes to dodge a possible trade war between the island's two biggest trade partners, the US and China. Reuter adds from Taipei. A senior official gave a clear warning on the perils of China commerce and the island's top policymaking body toward the mainland called for a meeting of business leaders to discuss a worsening investment climate there. Some 25,000 Taiwanese-invested businesses capitalised at between \$10bn and \$20bn, operate in mainland China.

China's failure to gain entry into the World Trade Organisation is the straw in US trade obstruction to Chinese economic development.

Beginning with sanctions following Tiananmen Square, and including both the Chinese failure to gain permission to host the 2000 Olympics and the diplomatic mess surrounding MFN status, frustration with US policies has been growing steadily," he said.

صيغة من الأصل

HK calls  
as threat  
of tariff  
grows

line  
racy

“THE  
corporation  
is dead.”

ice claims  
in firing line

Micros

What will replace it? Find out over the next four days.

## NEWS: UK

# Ministers split over EU single currency

By Kevin Brown,  
Political Correspondent

Mr John Major's hopes of crafting a unified Conservative policy on Europe suffered a severe blow yesterday as cabinet ministers continued to present starkly differing approaches on economic and monetary union.

As rightwing MPs applauded the Eurosceptic tone of Mr Major's speech to the Thatcher

elite Conservative Way Forward group on Friday, Mr Jonathan Aitken, a junior minister at the Treasury, ruled out a single currency. "I don't want to see a single currency, period, for as far as I can possibly foresee," he said.

Mr Aitken's comments, on independent television, went further than Mr Major's compromise proposal that the UK should refuse to join a single currency in 1996 or 1997, but

might participate in 1999 subject to fresh conditions.

But Mr Michael Heseltine, trade and industry secretary, called for continuing UK involvement in technical talks on monetary union, and warned that companies might take part in a single currency even if the government refused to join. Without naming Mr Major, Mr Heseltine came close to appealing the prime minister of appeasing voters angered by

recession and "indigestion" caused by the difficulties of establishing the EU's single market.

"You can react two ways to such a shift in public opinion: one is to say the public must be right... the other is to put over the positive arguments of British self-interest in the belief that you ought to lead public opinion back in the direction in which it is best served," he said.

However, Mr Major's speech prompted oblique criticism from Sir Leon Brittan, vice-president of the European Commission, and a former Tory cabinet minister.

Choosing his words carefully, Sir Leon suggested on BBC television that there was a conflict between the prime minister's need to maintain a parliamentary majority and the UK's long-term interests in Europe.

# Farmers may round on protestors

By Deborah Hargreaves

British farmers are enjoying their highest level of income for 10 years, but are nevertheless far from confident about the immediate future.

As the National Farmers' Union of England and Wales gathers tomorrow for its annual general meeting, any return of confidence will be overshadowed by concerns about protests against exports of live animals.

Delegates will look for reassurance from their leaders that they will be able to head off the barrage of bad publicity before it spills into other areas of their business.

Many farmers want the NFU to take a stronger line with protestors. Some want to take the law into their own hands and threaten to turn up to escort lorries at ports where demonstrators are blocking the trade.

Sir David Naish, NFU president, believes farmers will lose all public support if they rush into battle with activists. British farmers are angry at the attacks by animal welfare protestors because they believe their standards are already among the highest in the world.

Veal crates have been banned in Britain for four years but are still used in France and the Netherlands.

The government and the NFU say the battle must now be fought in Brussels to try to force a ban on crates and introduce journey limits for live animals throughout the European Union.

But some of the more radical farmers say they cannot wait for Brussels to act because their businesses are suffering



Jill Phipps: family fights on

## Demonstrators squeeze sales of animals to France and Netherlands

1994 Dec 10 Managers at Prestwick Airport in southern Scotland halt exports of five calves.

1995 Jan 2 Dozens of protesters halt trucks taking calves and sheep for loading at port of Shoreham in southern England. Trucks are hurried through windows.

Jan 4,000 police assemble at Shoreham to contain further disturbances.

Jan 8 Agriculture minister William Waldegrave admits that calves from his farm in south-west England are sold for rearing in mainland Europe in excess of the type banned in UK in 1990.

Jan 13 Truck taking calves to Swindon airport returns to farm after protesters crawl beneath wheels and one chucks his neck to an axeman.

Jan 14 Police at port of Brightlingsea in eastern England remove cars placed in road to block trucks loaded with calves. Police hold back demonstrators after cars are replaced with tables from a pub.

Jan 21 European Union brings forward review of methods of rearing veal.

Jan 22 Managers at Shoreham airport in south Wales decide to halt export of calves to mainland Europe.

Feb 1 Jill Phipps, a 31-year-old mother whose family is heavily involved in protests against trade, is killed falling under truck of calves heading for terminal at Coventry airport in English Midlands.

Feb 4 Phipps' father charged with trespass at Coventry airport.

Mrs Nancy Phipps, whose daughter Jill was killed while protesting against live animal exports last week, said yesterday she was also willing to die for the cause. "I will go on campaigning, and, if it takes my death, I will die with Jill," she said. "I should have been the one who died. She had her life before

now. Dairy farmers are the first to be affected as the 500,000 male calves which are exported each year to continental veal crates are an inevitable by-product of milk production – and supplement producers' income.

Calf prices at cattle auctions have varied widely from week to week depending on how many export consignments are get through. Last week prices had recovered to an average of £102 (\$159) per head compared with £110 a year ago. But the

lamb which are slaughtered in France command a premium of at least £11 per animal over carcasses exported on the hook.

Nevertheless, although some farmers are seeing their earnings hit by protests, those earnings are coming from a strong base. Incomes were up 4.4 per cent in real terms last year.

Sir David wants farmers to focus on the challenges they could face from the Uruguay Round agreement which introduces freer trade in agricultural products. But his message is being lost in an uprising of outrage and bitterness among his members.

He said: "This has been a wonderful year for many farmers – they are getting closer to the marketplace and becoming more competitive – but the protests have overshadowed the whole structure of the industry."

Lamb producers are also being hit by the blockades on live shipments. Mr David Williams, a Welsh farmer, highlights the importance of the trade in live lambs. British

farmers say they cannot wait for Brussels to act because their businesses are suffering

from the blockade.

Sir David wants farmers to focus on the challenges they could face from the Uruguay Round agreement which introduces freer trade in agricultural products. But his message is being lost in an uprising of outrage and bitterness among his members.

Last week Mr Brian Mawhinney, the transport secretary, had to answer emergency questions in the House of Commons about allegedly lax anti-terrorist checks on Channel tunnel trains between England and France.

Mr Michael Meacher, the opposition Labour party's shadow transport secretary, said yesterday: "Mr Mawhinney told us in solemn terms last Monday how seriously he took security, but he did not tell us that he had just approved a 30 per cent cut in his own department's security division. The cynicism takes one's breath away.

The government set up Transec in the wake of the destruction in 1988 on a Pan-Am airliner over the Scottish village of Lockerbie.

● Air traffic controllers warned yesterday of possible strike action if the government attempts to privatise National Air Traffic Services, a part of the Civil Aviation Authority.

## UK NEWS DIGEST

# Rules for companies tightened

All companies registered in the Isle of Man will be required to appoint a Manx-registered corporate agent under proposals by the island's financial regulator. Any company without an official corporate agent, who will be obliged to ensure it is not used for illegal purposes, will be removed from the island's company register. Agents failing to comply with the law will also be struck off.

The proposals appear in a consultation paper from the island's Financial Supervision Commission, produced at the request of the Manx government. The Isle of Man is a self-governing Crown dependency and suffers, like other offshore financial centres, from abuse of its companies by money launderers, drug traffickers and other criminals. Some practitioners are consistently diligent while others will set up companies for people about whom they know very little apart from their ability to pay fees. *Sue Sturt, Isle of Man*

## Tax leadership wanes

The government is likely to cut about a third of the jobs at Transec, its specialist tax division which regulates and inspects anti-terrorist measures at ports and airports. Clive Cookson writes: About 35 of the 100 staff are expected to lose their jobs as part of a Department of Transport drive for efficiency savings, according to a memorandum written last week by the head of security and leaked to Channel 4 Television.

Last week Mr Brian Mawhinney, the transport secretary, had to answer emergency questions in the House of Commons about allegedly lax anti-terrorist checks on Channel tunnel trains between England and France.

The UK has the fifth-lowest corporate tax rate, unchanged from the last KPMG survey in July. But Mr Ian Barlow, head of tax at KPMG, said that in the past two or three years Finland, Norway and Sweden had cut corporation tax rates to below 30 per cent. *Ralph Atkins*

## Drilling to increase

Oil companies are set to increase their offshore drilling by 25 per cent this year, says NatWest Wood Mackenzie, the Edinburgh consultants. A survey published today shows 110 exploration and appraisal wells are likely to be drilled this year in the UK continental shelf. The number is the highest since 1992.

Wood Mackenzie says development drilling is also likely to increase over the next year in response to the record number of new field and satellite approvals by the UK government last year. *Robert Corzine*

## Royal jeweller robbed

Three thieves described by police as "professional and determined" escaped with jewellery.

worth £250,000 (\$390,000) in a raid on Garrard's, supplier of jewellery to the British and other royal families. Part of Regent Street in the heart of London's West End was cordoned off as 70 police spent five hours in and around the Garrard's building.

It emerged later that the thieves, one dressed as a policeman, had left after 15 minutes. Two security guards to take a bag of jewellery to unspecified "continental clients" in London were tied up. Mr Richard Jarvis, Garrard's managing director, said: "The value is not significantly high – somewhere in the region of £250,000. I think we did get off lightly." Garrard's is part of the Asprey group of which Mr Naim Attallah is chief executive.

*PA News*

## Protection for workers

The Equal Opportunities Commission yesterday urged the government to provide part-time employees with more legal protection. From today the UK's 4.5m part-timers will be covered by legal rights if they have two years' continuous service with their employer. The rights cover redundancy payments, unfair dismissal and equal access to extended maternity entitlement. They bring the workers' rights into line with those for full-timers. It has been estimated that 750,000 people will benefit immediately.

The changes follow the government's acceptance in December of a House of Lords judgement which said the government was in defiance of European Union equality laws by discriminating against women part-time workers. The commission said the rights were "only a first step" in improving the position of Britain's women, who make up 87 per cent of part-time employees. "They are not enough to protect an increasing workforce of part-time workers," it added. *Robert Taylor*

## Upturn continues

More than a quarter of British companies believe they will have to forgo some export orders in 1995 in order to meet rising domestic demand, though export confidence overall remains at very high levels. A survey of more than 1,000 companies by Gallup on behalf of DHL International (UK) confirms that the export-led recovery remains in full swing, with manufacturers increasingly confident about exports long-term.

Meanwhile, an article today by the HSBC banking group concludes that buoyant exports should help the economy record current account surplus this year. This is in spite of a likely surge in imports as investment spending begins to recover. The decline of the manufacturing sector in the past 20 years means it can no longer meet demand for capital goods.

*Economics Staff*

■ Number of elderly people grows: The number of people aged over 100 in Britain rose from 300 in 1951 to 4,390 in 1991, said Professor Nick Bosanquet, Professor of Health Studies at London University. He said Britain faced a big challenge from demographic change, and would soon need to pay for 100,000 more places in nursing and residential homes. In 15 years, 5.1 per cent of a national population of 62m would be aged more than 80 compared with 3.1 per cent of the present total of 58m.



## SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you and me.

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Date: \_\_\_\_\_

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## MANAGEMENT

**R**oom with a lake view - beautiful and reputedly lively at night. Or quieter, more modest sleeping quarters, overlooking the hotel's dreary garden. With admissions from Financial Times budget control ringing in my ears, the choice seemed simple enough when I arrived in Lausanne, Switzerland for the start of a five-week business course last autumn. Shaving SFr500 (£250) or so from my accommodation expenses was a worthy if not necessarily heroic gesture.

By the end of the first "module" of IMD's Programme for Executive Development - to which I had been invited as a full participant - I was seeing the decision in a new light. A peaceful working atmosphere was all very well, I thought, but was it perhaps revealing of my personality that I had opted to spend so many evenings and early mornings gazing at a prim Swiss floral display?

Psychological tests requiring respondents to reveal their preferences in life - lakes and gardens no doubt feature in many of them - are standard "learning tools" at most top business schools these days. At IMD they are particularly keen on the "type indicator" questionnaire devised by Katherine C Briggs and Isabel Briggs Myers in the mid 1970s - with questions like: "When strangers notice you, does it make you uncomfortable or not bother you at all?" and "Are you more likely to speak up in praise or blame?" and the team member characteristics developed at the end of the decade by Meredith Belbin.

The results of these tests are typically used to increase self-knowledge, to help develop an understanding of how to work better in teams, and (in my case at least) to induce mild attacks of paranoia.

Not everyone is convinced by this particular black art - I have to say I'm a bit of a convert - but what struck me most at IMD was how the accompanying psychobabble rapidly and constructively became a common language for the more than 50 middle and senior managers from Europe, North America, South Africa, Australia and East Asia who had come together for the Ped course.

Phrases like "shaper", "plant" and "company worker" were positively tripping off our tongues after the first few days, and long before we said our last goodbyes we had become experts on the character types represented by the initials INFP and ESFP.

That lingua franca was important because at its best IMD's executive programme was more than a skill-sharpening session where things are taught and participants listen. At a different - and arguably more ambitious - level it became an exercise in human interaction in which relationships between people developed and new ideas blossomed.

Critics often deride the business school campus as an artificial environment remote from the real world. But while there is some truth in this, those who make the jibe draw the wrong conclusions. It is precisely because those attending courses like the Ped are divorced from their offices - sanitised from daily pressure, internal politics and fear of failure - that they are able to step back and look at themselves objectively, confront criticism and experiment in ways which might be impossible in their own rigid corporate cultures.

It is also because they are liberated from their management hierarchies - everyone at business school is equal - that they cannot only dress down, but let their hair down.

True, it sometimes seems strange being back in a classroom but the point about executive courses is that there are no MBA-style assessments or any sense of working for a formal qualification.

The metaphorical loosening of the executive tie, though, does not happen overnight. Most of my fellow participants at IMD were jovial types - the classroom bantam, particularly from Myers/Briggs "extroverts" was light-hearted and good-natured from the start - but I still felt it took a week or two for a few to relax.

If in no other way, this could be judged by the crush - or lack of it in the early days - in the hotel bar (complete with lakeside view). One reason for that was the volume of homework - two hours of case study assignments and additional reading even for the brightest and best - which came on top of an already exhausting day.

Breakfast was usually taken between 7am and 8am - to some cases after the early morning jog organised by one participant from Nestle. The first session began at

8.30am "Swiss time" (i.e. sharp), while afternoon and evening sessions extended on occasions until 7pm. Indulging the natural tendency to recover with a lengthy dinner - thereby failing to plough through the necessary set texts - put "offending" participants at an obvious disadvantage in the discussions next day.

"I felt last night that the course had been going a week," I wrote in my diary the first Wednesday, "and then realised with horror that we

problem for everyone - those used to long business trips to the other end of the world seemingly took the long absence in their stride - and it would be dishonest not to admit that freedom from family pressures facilitates reflection.

I know, though, that I was not alone in desperately missing my wife and children at the beginning, something which not even my fellow sufferer from BT could instantly put right with advice on his company's attractive interna-

the process). I came back twice - it was delightful first time, unsettling for everyone the next.

By general agreement IMD's professors ranged from the outstanding to the more variable - hardly surprising given the nature of Ped. It is one thing for business schools to teach information technology to a group from a single company; it is much harder to present the "helicopter" view of business (finance, marketing, operations management, product development and human resources) to accountants, engineers, IT specialists, personnel people and even a journalist from 25 countries. At times it proved impossible to pitch the discussion in a way that engaged experts and non-experts alike.

The first five-week "module" of Ped is structured mainly around these functional issues - but IMD's most significant contribution was to provide the environment in which people were able, and indeed wanted, to learn. "The more you put in, the more you get out," one of my fellow participants observed.

Case studies were widely employed but the best insights probably came through the interaction of relevant ideas from our reading and the comments of experienced hands-on managers. Typically we spent an hour or so at the start

of each session in the lecture theatre - seated according to a different plan each week in an effort to encourage participation - before retiring to one of 10 separate "study groups" of five or six people for further dissection of the issues and preparation for a possible presentation to the whole class.

The study groups served a number of useful functions: for certified Myers/Briggs "introverts" like myself they offered a less intimidating forum in which to contribute to debate; they represented the main "laboratory" in which team building could proceed; and they were structured in such a way that at the end of each week individual feedback was provided by other group members (backed up with evidence from the video camera).

Though steady progression was not everyone's experience I found that the group atmosphere generally improved each time - coincidence perhaps but a function I'm pretty sure of learning how to organise ourselves and, as IMD put it, "manage the process".

Tensions were often not far below the surface. "I'm getting a bit fed up with a couple of guys in my group," the diary reads for the first Friday.

"The duty-free gin bottle remains unopened - but it's looking rather tempting." For some others this mild frustration turned to smouldering hostility, and the resulting feedback sessions were by all accounts colourful occasions.

Among the "special" features of Ped, the health management programme is worth mentioning. Some of my more knowledgeable colleagues insist that the tips were no more (nor less) sophisticated than can be found in the average women's magazine - but the health profiles prepared individually for participants (contrasting our actual age with a test-derived "health" age) made a big impression, notably on smokers.

Our visit to the nearby Art Centre (Europe) was undoubtedly a highlight: the importance of linking design to the marketplace was particularly well made. And the "orchestra" case - led by the Orchestre de Bernard Thomas from Paris and followed by a private concert - was a delight.

During the last week of the course I noticed more and more people anxiously re-establishing contact with their offices - no coincidence, I'm sure, but possibly connected to a general feeling of anticlimax.

Devoting three days to the "integrative end of module exercise" - a business game in which teams competed to sell washing machines to the European market - was probably too much. It may not have helped that our team, which I was rashly elected to chair, collected the booby prize.

The good news is, however, that Ped comes in two "modules" and I intend to return for the second half. The indictment is an even wider-ranging "syllabus" with particular emphasis on the external social, economic and political environment in which businesses now operate.

For me there will be the added fascination of finding out whether, six months on, my colleagues and their employers think the substantial investment has been worth it.

This time, however, I think I'll take the room with the lake view.



## PIONEERS AND PROPHETS

## Konosuke Matsushita

Konosuke Matsushita, founder of the world's biggest consumer electronics company which bears his name, is widely regarded as more than a prophet; as the very god of Japanese management.

Matsushita, who died six years ago at the age of 94, maintained that his personal management prophet was Henry Ford. From Ford's biography he learned the strategy of using mass production to achieve economies of scale, to reduce prices and to broaden demand.

In Matsushita's hands, Ford's mass production ideas evolved and broadened into the strategies that have today become clichés of Japanese management.

The Anglo-Saxon corporate aim of serving shareholders, for example, is subsumed into a wider mission: to "produce an inexhaustible supply of goods, thus creating peace and prosperity throughout the land", Matsushita wrote in his management primer, *Not for Bread Alone*.

A company, therefore, is as much a staple of society as a religion, believes Matsushita. Late in life he set up two schools, in philosophy and politics and economics, to spread that message, leavened with a dose of Shinto mysticism.

Apart from employees, the two most important members of Matsushita's corporate family are suppliers and customers. The customer is king, and supported by his subject, the manufacturer, he writes.

One example is Matsushita's reaction to customers' initial refusal to accept the company's first bicycle lamp because they believed claiming that it would burn for 10 times longer than the competition. To prove the point, Matsushita's staff handed out 10,000 free lamps to shops, switched them on and returned two days later to show that the lamps were still burning.

Matsushita relates how he astonished some of his suppliers in the 1930s when he visited their factories and pointed out where they could achieve cost savings, to meet Matsushita's demands for lower prices. No client had thought of addressing suppliers in that way.

Similarly, Matsushita was an early pioneer of just-in-time stock control. It adopted the technique after an earthquake in eastern Japan to 1964, when Matsushita was astonished to find the losses at wrecked warehouses far larger than he expected, because of excess stock. So much for the Cassandra's who argue that the recent Kobe quake will jolt Japanese ideas on stock control.

The need for senior managers to show deep humility is perhaps the most Japanese part of Matsushita's philosophy. Only by identifying and admitting their own part in company mistakes can managers acquire the moral authority to admonish juniors.

Matsushita himself once shamed striking laundry cleaners back to work, in 1923, by cleaning the company lavatories himself.

Of wider use is Matsushita's axiom that a manager must be an exemplar of diligence and devotion to the company. As one of his epigrams puts it: "The tail trails the head. If the head moves fast, the tail will keep up the same pace. If the head is sluggish, the tail will drop."

William Dawkins



The class of 94: accountants, engineers, IT specialists, personnel people and even a journalist (back row, fifth from left) from 25 countries attended the five-week course

## Critics often deride the business school campus as an artificial environment. While there is some truth in this, those who make the jibe draw the wrong conclusions

had only been there for 48 hours." Yesterday began with the startling news", I went on despairingly, "that one of my breakfast neighbours had been in a study room on campus till after midnight discussing cranberries (the subject of that evening's case). How can people do this and still observe Swiss time?"

Copying with an overflowing workload was one thing, getting used to the lack of family support was another part of the early adjustment process. Clearly this was not a

total chargecard discounts.

The handful of British-based participants faced a particularly cruel dilemma just an hour's expensive flying time from London. Our Swiss colleagues were able to slip home after classes on Saturday morning and still make a weekend of it; the South Africans and Pacific rimmers were far enough from home not to be tempted (although one of the Americans flew to Bogota for his brother's stag night and managed to miss just one day of the course in

the process). I came back twice - it was delightful first time, unsettling for everyone the next.

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## Of business ethics and litigation



ADRIAN FURNHAM

style, it refers to the boss who has no time to manage because he is too often out doing other things (or hiding). This style, however, often leads the staff to do likewise and so one finds the entire outfit becomes the Marie Celeste organisation.

Recipients selected for their chirpy social skills and garrulousness often "spill-the-beans" thinking they are being helpful. But the most vociferous of all informers are those who have been made redundant in the past few months. They are eager to seek revenge for their dismissal by publishing the organisation and its leaders. Even the staff leaving the office or factory if approached by a charming reporter, may happily "give an interview", so scrapping the corporate lawyers' plans.

The moral for crisis media management must be: be prepared to handle the media focus; choose articulate, well-briefed and empowered spokespeople and keep them: communicate directly to your most important audience. And resist the combative instinct.

Whan unwelcome publicity surrounds a big organisation, the corporate lawyers frequently suggest either that the managing director reply "no comment" to all inquiries and questions or read out a carefully prepared bland statement. Terrified of people in the organisation incriminating themselves and exacerbating the problem, the lawyers believe the "never confess; never explain" route the safest.

But the trouble with this technique is that the investigative media goes to other sources of information over whom one has no control. This may be one's commercial rivals or, in extremis, the clippings file. More likely, however, it is people inside the organisation who, not briefed to remain mum, are excited by the media attention.

Other styles refer to the non-existent management style. Sometimes called absentee landlord or golf-club

**T**he top executive pay issue has provided excellent material for the business ethicists. But is business ethics an ephemeral trend; a justifiable pursuit; or an oxymoron in impossibility?

Some organisations run in-house courses on the new, politically correct topic of business ethics; others establish tell-tale telephone numbers so that employees can report on unethical activities (so-called whistleblowing). A sort of moralistic McCarthyism seems to be spreading around corporate bodies.

But what is business ethics? It is essentially ethics applied to business issues; it isn't a particular brand of ethics. All medical and behavioural scientists are regularly required to subject their research proposals to the scrutiny of the ethics committee.

And the same might soon be the lot of the entrepreneur, even the management consultant. Imagine taking every takeover bid, every M&M proposal, indeed each hiring

firing decision to the in-house ethics committee for approval. In a sense we do: many decisions have to be passed by various regulatory bodies which have a quasi-ethical remit. Indeed, some business issues are so over-controlled, regulated and monitored there hardly seems any point debating the topics further.

But why do we have ethics committees charged with making these decisions? What training skills or knowledge does one need to be on these committees?

If indeed there are a set of agreed ethical principles to follow, why do we need a committee to puzzle them out? A job-creation scheme for the moral majority perhaps?

It may be much more expedient to ask a trained ethicist or philosopher to fathom out how to apply abstract ethical principles to everyday business situations, instead of a jury-type collection of the great and the good.

The real reason committees are used, of course, is to diffuse responsi-

bility. No one person - or perhaps one moral code - can personally be held responsible.

A second reason for an ethics committee concerns that base of American social and corporate life.

Litigation. Many ethics committees are about attempts to prevent, circumvent or mitigate legal suits. If this is true, the ethics committee should be replaced by (and renamed) the litigation inquiry.

Rather than simply getting "feel-good" points, a company should decide on a set of ethical principles (many exist), appoint an expert ethicist to decipher and apply them; and have him/her assisted by a

sharp litigation lawyer.

Why is it that all the jokes about management style are derogatory. Seagull management involves "flying" in to an organisational outpost, dumping all over the employees and flying out again. Mushroom management, too, has scatology and corporate images for it involves keeping employees in the dark and periodically covering them with muck.

Other styles refer to the non-existent management style. Sometimes called absentee landlord or golf-club

style, it refers to the boss who has no time to manage because he is too often out doing other things (or hiding). This style, however, often leads the staff to do likewise and so one finds the entire outfit becomes the Marie Celeste organisation.

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## BUSINESS TRAVEL

## US storm

 A fierce storm slammed the north-eastern US at the weekend, dumping up to 40cm of snow and severely disrupting travel. Airports closed and roads were glazed with ice. "This is clearly the biggest storm of the season in a lot of places," said meteorologist Jim Candor. The storm brought high winds and freezing temperatures. Thousands of air passengers were stranded at home or at airports. Travel snarls were

lessened because the storm hit on a weekend, but flights were delayed or cancelled up and down the east coast. New York's La Guardia and John F Kennedy airports were closed, but reopened after some hours, providing limited services. New Jersey's Newark airport managed only limited services. Air traffic was snarled at Philadelphia; Boston's Logan Airport closed at one stage; and Baltimore-Washington operated only one of its four runways.

**Road toll**  
Deaths on French roads fell to a 35-year low last year of 8,533, according to the French government. The number of deaths, falling for a sixth consecutive year, was 5.7 per cent fewer than in 1993. Last year France toughened its drink-drive laws and beefed up campaigns urging motorists to wear safety belts. Over six years, the number of deaths has fallen by 19 per cent, although France's safety record is still far less impressive than other European countries'. In 1993, the number of people killed in French road accidents was 385 per 1m cars, against 224 in Germany, 188 in Italy, 190 in the Netherlands and 135 in Britain.

## TB threat

 One million people die every year of tuberculosis in south Asia, a monitoring centre in Kathmandu said last week. Reuter reports from New Delhi. The centre said that of 3m new victims reported worldwide annually, 2m were from the region. It released the figures at its fourth annual meeting of regional experts. Lack of accurate statistics was the biggest challenge in stopping the disease's spread. It added that a combination of TB and AIDS made for a worsening local health picture.

## Mountain crash

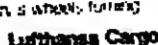
A Taiwanese airliner was flying too low when it hit a mountain last week, killing the four people aboard, say aviation officials. They say the Foshing Airlines twin turboprop ATR-72 was flying at about 1,000ft through a rainy night when it crashed less than 15 minutes before it was due to land in Taipei. An ATR-72 operated by the US airline American Eagle crashed in Indiana last October, killing all 68 people aboard. The US Federal Aviation Administration then grounded ATR-42s and ATR-72s in icy conditions, but this was easier to apply only to flights in freezing rain or drizzle. The temperature was above freezing at the time of the crash in Taiwan.

## Finer fare

 The days of boring meals on Vietnam's national airline will soon be over, the company says. It has signed a deal with a French catering firm to treat its customers to better food. Its latest move to modernise itself. The airline and Servair, an Air France subsidiary, plan to invest equally in a \$400m venture. Vietnam Airlines' passenger traffic has surged to 1.7m since the country started to open itself to foreign investors and tourists in the late 1980s. It flies 19 international routes.

## Likely weather in the leading business centres

	Mon	Tue	Wed	Thu	Fri
Tokyo	Cloudy	7	10	11	12
Hong Kong	Cloudy	17	18	19	20
London	Cloudy	13	12	8	4
Frankfurt	Cloudy	9	10	5	4
New York	Cloudy	7	8	5	2
L. Angeles	Cloudy	24	16	17	21
Milan	Cloudy	8	8	10	10
Paris	Cloudy	11	12	8	8
Zurich	Cloudy	9	8	7	5

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## Quite a long way to go yet

Does the Channel tunnel link now mean European railways can rival air travel, asks Charles Jennings

**E**nrostar - the high-speed train link from London to Paris and Brussels, via the Channel tunnel - may be a hit. Early indications suggest the trains are attracting promising business, with London-Paris traffic well above expectations. There is also evidence that businessmen are warming to the service (three hours from city centre to city centre) and that their enthusiasm will grow once the new, more frequent services are fully into their stride.

What makes this so interesting is the possibility that a train service may be able to compete successfully against the airlines, on their own terms. But does the revolution extend any further across Europe's rail network?

Does it make sense, for example, for businessmen to take the train from London to Frankfurt, or from Frankfurt to Paris? Having spent several days finding out, I can report that western Europe's rail system has the potential for something extraordinary. But only masochistic business folk would try to use it extensively now.

The first let-down on my trip came at Brussels Midi, the Belgian terminus for Eurostar. Until then, everything had rivaled air travel standards: smart new terminals at either end; attentive service in first class; with copious free drinks; and a journey that was smooth, swift and punctual.

But once I left the Eurostar terminal and made my way to the main concourse in Brussels, I time travelled backwards - about 40 years, I should think. Most of Brussels

Midi is gloomily underground. Facilities are few. And I had to wait an hour to connect to Cologne. It was so cold that I was worried about frostbite.

Nothing illustrates more starkly the differences in approach and aspiration between air travel and the rail business than the way passengers are treated at rail stations.

Even the meanest European airport terminal will be warm, dry, full of seats and, at the bigger locations, staffed with polyglot assistants.

But at a rail station, none of this can be taken for granted. Built to allow the smoke of steam trains to escape, stations are inevitably cold and draughty. Worse, they have almost no seating, almost no staff and offer only basic services - bad coffee, burgers and poorly stocked newsagents. If you are waiting for a connection it's dreadful.

Still, the Cologne train - a Belgian express - arrived bang on time and made good speed down through Liege and Aachen before depositing me at Cologne Hauptbahnhof, where I had 10 minutes to find the Deutsche Bahn connection to Frankfurt.

I made my way through

another underground concourse - livelier and less bleak than in Brussels, but with the departures board bafflingly well hidden - and looked for what I hoped would be one of the new inter-city expresses (ICEs) which can reach 300km per hour and of which Germany is suitably proud.

By this stage, I had been travelling for seven hours.

The amount of work I could have got through in that time would have been stupendous, provided I didn't need a telephone, fax or telex, and provided I didn't need a table. Continental first class train accommoda-

tion either follows the airline style, with open carriages and fold-down tables on seat backs; or it uses old-fashioned closed compartments with two rows of seats, facing each other. The older the train, the more likely you are to find a mixture of the two. And there are no tables in

the closed compartments.

Unfortunately, mine turned

out to be a common or garden express. Every now and then I would catch a glimpse of an ICE on a distant platform, splendid in its white and red livery. But the ICES do not yet run between Cologne and Frankfurt, so I had to put up with a medium-paced journey.

I was hungry, too. I could not be bothered to change my money to Belgian francs on the first leg of the journey, and by the time I was in Germany, the buffet on the Cologne-Frankfurt train seemed to have gone missing. As a result, I fell out at Frankfurt Hauptbahnhof at 9.30pm (20 minutes late), exhausted and starved.

I then discovered the accom-

modation bureaux had closed

half an hour earlier. But I knew the Parkhotel - the businessman's favourite - was only a short walk from the station, and I threw myself into its efficient embrace. Since leaving home in London, I had been on the move for 10 hours. Including airport check-in time and taxi transfers, I could have flown to Frankfurt in a third of that time.

Next day, I did things differ-

ently. I took a direct express

(an SNCF train grandly named the Gustave Eiffel) from Frankfurt to Paris-Est, with no changes and no waiting in draughty stations.

My spirits rose. For a start, I could spend the morning lying in bed or walking along the banks of the River Marne in the knowledge that I could be out of my hotel and on the train in no more than 10 minutes. There was none of the plotting and calculation you normally need to get out to the airport and on to your flight. It was also good, once aboard, to watch the scenery of the Saarland drift past and feel like a traveller, not a package.

The downside was that even

a relatively pleasant train journey like this makes no sense unless you love trains or have the whole day to spare. The journey time to Paris was over

six hours (against just over one hour in the air), with no chance to stretch my legs.

There were more first-class

compartments without tables;

and the restaurant car food would have been unthinkable on a half-decent airline or British Rail. I ate tepid veal and rice with a small, sourish bottle of Côte de Brouilly. I could not even look out of the window because of a metal bar at eye height.

Stiff and disgruntled, I arrived at Paris-Est shortly after 8am, and trudged across to the Gare du Nord and the Hotel Terminus Nord, in order to be within striking distance of the Eurostar return. This required me to check in at 7.30am the next morning,

about the same time as Terminal Nord starts serving breakfast. I left Paris grimly hungry.

Frankly, the quality of service and ambience of rail travel have been far outstripped by the airlines. Where, on Europe's trains, are the free

drinks, free meal, 10 music channels in the arm-rest? International rail travel is still a

protracted, spartan and uncomfortable business whose principal merit is its cost.

If the high-speed French TGV can get you, in reasonable comfort, from Paris to Lyon in two hours, why should it take six from Paris to Frankfurt? If the German ICE can speed from Hamburg to Cologne in just over three hours, why can the Brussels-Frankfurt trip not take the same time?

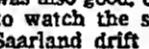
With effective cross-border collaboration and a little commercial zest, certain routes, such as Paris-Frankfurt or Berlin-Zurich, could be designated rail highways, with faster trains, fewer stops and a level of service closer to the best of Eurostar, the TGV or the ICE.

Add some proper station facilities and the drawbacks would start to disappear, though it is a sobering thought that the international terminal at London's Waterloo station cost £130m.

Eurostar is already promoting the railway crossroads at Lille as a gateway to an improving European network. When things are fully up and running, travellers will be able to connect at Lille with fast trains to Bordeaux, Marseille, Turin, Geneva in one direction, and to Amsterdam, Antwerp and Frankfurt in another.

Eurostar recognises, above all, that the critical journey time is three hours. Once a long-distance rail journey in western Europe gets reasonably close to that, it is able to compete with the airlines.

The technology already exists to reduce journey times considerably, and to improve travellers' surroundings 10-fold. Eurostar has made a promising start.

 Tony Andrews

THE AMERICAN EXPRESS

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## MEDIA FUTURES

# Ruskin all wired up

Martin Mulligan looks at plans for a pioneering library

**J**ohn Ruskin, Victorian sage, social reformer and art critic, may not be the first name you'd expect to meet in the context of Net surfing, digital databases and the World Wide Web. But if Professor Michael Wheeler has his way, Ruskin will soon be fully wired up.

When Ruskin was born in 1819, the dehumanising effects of Victorian industrialisation, which turned once-skilled workers into mere extensions of their machines, were becoming apparent. Some see parallels between then and now, as the second industrial (or electronic) revolution takes its toll, visiting evils of consumer manipulation, unemployment and environmental damage on late 20th century life.

Ruskin, champion of the Victorian working class, would approve of none of this, nor even perhaps of the marketing of Britain's national lottery. But he would surely approve of one vision which money from the lottery may help realise: a purpose-built library, resembling a medieval cathedral, to house his collected papers and forming a metaphor for his life-work.

The prospective library would fuse aesthetics and technology uniquely, housing a wealth of electronic media and datapoints throughout. Byzantine in colour, Gothic in mood, it would provide a state-of-the-art research facility for Ruskin students worldwide; a handsome art gallery for admirers of his work and principles; and fresh impetus for the cultural life centred on England's Lake District, which Ruskin loved.

Wheeler's office on the University of Lancaster campus is more like a comfortable living room. The appearance is deceptive. Like James Joyce, whose texts he formerly taught, he is a stickler for formality, proper modes of address - and cordial ties.

He is small, agile, animated - and passionate about Ruskin's lifework, even perhaps of Ruskin's prophetic mission. "Ruskin was a prophet to his own age and to ours," says Wheeler. "What better timing than now [to build such a library] when materialism has become the national religion. Ruskin's whole critique of Victorian industrialisation anticipates our own revolt from inhumane urbanisation."

The library, however, is only part of the vision. The multidisciplinary Ruskin programme at Lancaster University already carries out original research into Ruskin's

work and aims to develop it technologically. The British Academy has funded a feasibility study for a pioneering electronic edition of *Modern Painters*, perhaps Ruskin's most famous opus, using the rapidly evolving electronic techniques of hypertext and hypermedia.

An Anglo-American team of scholars is being assembled for

betting to this tradition to a new way. We want people to encounter the multiplicity of Ruskin," says Wheeler.

That there has been an international Ruskin revival is borne out by the global Ruskin bibliography, which has become crowded during the last 15 years. Wheeler sees Lancaster - a campus close to

here, by means of its environmentally friendly systems, its massive walls, the building-within-a-building like a medieval cathedral."

The Ruskin Library, designed by Richard MacCormac and commanding a prominent position overlooking the sea on the campus's western edge, would operate a system of so-called passive environmental control. Its massive walls would keep temperature and humidity changes to a minimum, with no need for wasteful air-conditioning.

The collection of 1,700 drawings, diaries, 300 literary manuscripts and 8,000 letters would be translated into electronic analogues. Written permission would have to be obtained in order to handle the fragile originals housed in the library's inner sanctum. However, there would be simultaneous multiple access to the catalogue and to all the materials in their electronic forms - the fruit of a painstaking program of cataloguing and digital transfer which will take more than five years.

Is this only an npmarket attempt to make of Ruskin an exportable cultural icon and to tap into the Lake District's Romantic associations? (Lancaster University has a Wordsworth room in its present library.) Is there even a danger of trivialising Ruskin? Is the project dogging the footsteps of that most successful American cultural export, Mickey Mouse? Picture it: signs emblazoned with "You are now entering Ruskinland" upon the Lakeland poets' untrdden ways. Will Ruskin do for the Lake District what Mickey Mouse has done for Florida?

Wheeler sees no such danger. "It would be wonderful for the region. Brantwood has 40,000 visitors a year and, as his historic home, its function is to present visitors with every aspect of Ruskin's work. It is not vulgar, it is not a theme park. Vulgarisation is the last thing that will happen."

Lancaster's costings show that it can run the library (once built) for £10,000 a year. The projected capital cost is £2.3m. The university last month submitted its lottery request to the National Heritage Memorial Fund for £1.5m, and will have an answer by May.

Perhaps Britain's millennial celebrations will include the opening of the Ruskin Library - a fitting way to mark the centenary anniversary of the sage's death.

this project. There are plans, too, to produce a CD-Rom version of the '39-volume (1903-1912) Library Edition of Ruskin's works. Specialised software is being written for a pathfinding electronic bibliography and a chronology of Ruskin's life and work.

Ruskin is now coming into his own. There is an ongoing tradition of Ruskin scholarship and at Lancaster we are contri-

uting to the Lake District and to Brantwood, Ruskin's home on Coniston Water as the ideal site for the Ruskin Library, not least because stylistically it is a building and a project for the 21st century, and Lancaster University is a pre-eminently modern campus.

"Ruskin was a man of his time, not of our time," he says. "Any building should make its own statement about its time -

our lives to explain their thinking and actions, but more importantly the daily format and easy access provided by the technology means the general public will be able to engage in the nation's political life in a significant way."

On-Network viewers will also be able to quiz the guests - including, for the first programme, health secretary Virginia Bottomley - by telephone, fax or videoconference (the programme hopes to have video-phone points across the country). The presenters will filter and ask the questions received over the Net during the show, but the BBC hopes that all e-mail contacts will be answered personally.

While opposition party leaders Tony Blair ([tony.blair@ge2.ppsip.org.uk](mailto:tony.blair@ge2.ppsip.org.uk)) and Paddy Ashdown ([paddyashdown@cct](mailto:paddyashdown@cct))

are wired, Prime Minister John Major is, as yet, not. Anne Campbell ([anne.campbell.msp@piper.solo.com](mailto:anne.campbell.msp@piper.solo.com)), Labour MP for Cambridge, whose electorate is perhaps the most highly Net-literate in the country, has held Britain's first online constituency surgery, and Tory David Shaw ([david@dsshow.demon.co.uk](mailto:david@dsshow.demon.co.uk)) recently appeared on a late night television extolling the virtues of e-mail.

If some MPs are proving slow to appreciate the Net's potential, venerable British government institutions have taken an electronic leap of one sort or another. As well as the Government Centre for Information Systems (<http://www.open.gov.uk/>), individuals at many departments are contactable via e-mail, while the Treasury's World Wide Web home

page (<http://www.hm-treasury.gov.uk/>) is proving popular, presumably among the same people who regularly call up the World Bank (<http://www.worldbank.org>).

A joint venture between electronic publisher Chadwick-Healey and HMSO has produced a CD-Rom version of Hansard going back to 1988, and an online version of parliamentary accounts may be close.

In the US, citizens can obtain details of their government's daily activities through an online version of Congressional Quarterly and from Congress's new site on the World Wide Web, launched with great fanfare last month by House Speaker Newt Gingrich. It has been christened Thomas after Thomas Jefferson (<http://thomas.loc.gov>).

Richard Cleminson, editor of the BBC's live political programmes, says: "Not only will [it] allow politicians and others making decisions about

the Internet is still stunting commerce. Nobody argues about the advantages of negotiating deals, signing contracts, placing orders and transferring funds electronically. But how close is that?"

You could send your credit card details via E-mail. It is only data, after all. But it would be about as confidential as sending it on a postcard. In an electronic transaction, the risk is that anyone could tap into your data, and after it is sent, it is lost.

CommerceNet is a growing number of online businesses selling everything from fantasy books to chili sauce over the Internet. With the Internet population growing at an estimated 15 per cent a month, there is not a comparable marketplace anywhere.

The growing popularity of the World Wide Web, a system that aids exploration of the Internet, over the past year has given traders a way to "display" their goods, but the problem of making cash transactions through the anarchy of

the Internet is still stumping commerce. Member banks, says, are eager to get a head start.

In Britain, however, there is more caution. "Before a full commitment can be made by the banks there has to be more work done on the ability to authenticate transactions," says Joseph DeFeo of Barclays Bank, which is just beginning to dabble in the World Wide Web.

Other banks prefer their electronic money to be rooted firmly in the real world. The task is an evolution in credit cards, with each card containing its own mini computer to deal with transactions. North West and Midland are the front runners in Britain, with a pilot of their system. Mondex, being set up in Swindon. Card users will be able to transfer funds from one card to another in an equal footing with established multinationals. They will have the same opportunities, the same limitations and the same global reach - or so the theory has it.

When a customer swipes his



FROM LEY

**T**here was a time in the 1950s when the mainstay of any self-respecting record collection was a (not too) crackly vinyl copy of Bob Dylan's *Highway 61 Revisited*.

Times change. The Dylan classic has since resurfaced on the rather less crackly formats of cassette and compact disc, and has now reappeared in yet another guise as *Highway 61 Interactive*, a CD-Rom version of Dylan's music which went on sale in the US last week.

*Highway 61 Interactive* is not only Dylan's first foray into CD-Rom, but also the first CD-Rom product to be released by Sony Music Entertainment, one of the world's largest record companies. Sony sees the product as its entry into the buoyant new market of interactive entertainment.

The music industry is a relative newcomer to the interactive sphere. Warner Music led the field last summer by releasing *Interactive*, a CD-Rom devoted to the work of the artist once called Prince who has since (to Warner's fury) changed his name to an unpronounceable symbol. Some 60,000 copies of *Interactive* had been sold in the US by the end of last year.

Other record companies are following suit by developing their own interactive products. The chief catalyst is the rapid expansion of the CD-Rom market which has become one of the fastest-growing product sectors of the mid-1990s.

A recent study by BIS Strategic Decisions, a research consultancy, estimated that some 9.6m CD-Rom drives, worth

£2.4bn (£1.5bn)

were sold last year worldwide. It expects

sales of 12.5m drives in 1995

with the market showing com-

pound annual growth of more than 20 per cent until 2000,

when it should have increased to about 31m drives valued at

about \$1.2bn (£650m).

So far the businesses that

have been most successful in

developing CD-Rom products

are book publishing and com-

puter games. But the movie

studios and music groups that

dominate the traditional enter-

tainment industry are starting to

explore the potential for

interactive versions of their

products.

One option for the music

groups is to develop conven-

**Alice Rawsthorn interacts with Bob Dylan on his new CD-Rom**

## One more visit to Highway 61



Both Bob Dylan (right) and Prince have gone interactive

tional CD-Roms - interactive discs played on personal computers fitted with a CD-Rom drive or on TV sets with CD-Rom conversion devices.

*Highway 61 Interactive* - retail price \$59.95 - uses the CD-Rom format to offer an overview of Bob Dylan's career in words, video, graphics and music.

It includes seven "virtual environments" that use computer graphics to reconstruct seminal scenes from Dylan's life, such as the Columbia Records studio where he recorded *Lake A Rolling Stone* in 1965 and the Greenwich Village coffee house where he was discovered. There are snatches of Dylan's music, including a

business methods. The survey's authors comment: "Their European colleagues lack vision. Indeed, the evidence in Europe indicates there is a clear split between what management understand and what they intend to do."

The survey, commissioned by British Telecommunications and carried out by the Harris Research Centre, found little difference between Europe and the US in the benefits expected from multimedia.

It revealed, however, that just over half the Europeans canvassed were satisfied that the introduction of new telecoms technology was

unlikely to change. Two-thirds of Europeans saw no change in home working practices in the

next two to three years. Most Americans, conversely, expected an increase in working from home.

The survey's methodology is open to question in that only one interview was conducted per organisation. An organisation devoted to exploiting multimedia opportunities had only the same representation, therefore, as one with no ambitions in information technology.

But the overall conclusion - that Europe may not reap the benefits of the multimedia revolution swiftly unless it acts now - can hardly be resisted.

## Europe hampered by poor vision

By Alan Cane

Europe's progress along the slip lane to the information superhighway looks like being delayed by a chicanage of old working habits which may hinder change.

A survey of more than 1,000 people working for large companies in nine European countries suggests that a surprisingly large percentage are decidedly indifferent to many of the "benefits" the multimedia revolution is expected to bring.

US businesspeople, on the other hand, are actively seeking ways to use the new technology to improve their

## REPUBLIC OF KENYA

### MINISTRY OF RESEARCH, TECHNICAL TRAINING AND TECHNOLOGY

#### INTERNATIONAL COMPETITIVE BIDDING

#### MICRO AND SMALL ENTERPRISE TRAINING AND TECHNOLOGY PROJECT (MSETTP)

#### CONTRACTS FOR CONSULTANTS' SERVICES

##### PROJECT COORDINATOR

##### FINANCIAL SPECIALIST

##### PROCUREMENT/CONTRACT SPECIALIST

##### INVITATION FOR PREQUALIFICATION

The Government of Kenya has received a credit from the International Development Association (IDA) for the Micro and Small Enterprise Training and Technology Project (MSETTP) to:

(a) Develop and implement policies enabling the entrepreneurial environment

(b) Provide access to skill training and appropriate technology for micro and small enterprises and facilitate technological innovation in the sector.

(c) Improve the operational and managerial capacity of institutions and programmes that support the sector's development.

Private sector contractors, training and research institutions, Jua Kali Federation and Associations and employers would be the primary agents to promote and implement the proposed project. The executing agencies are the Ministry of Research, Technical Training and Technology (MRTT&T), Jua Kali Federation and Associations.

It is intended that part of the proceeds from the International Development Association (IDA) Credit will be applied to payments under the consultant contracts listed below:

##### Project Coordinator

General management of the Project, Personnel and relations with Project beneficiaries; reports to the Permanent Secretary, MRTT&T

##### Financial Specialist

Maintains Project accounts and Coordinates financial aspects of Project agreements; reports to the Project Coordinator

##### Procurement Specialist

Ensures compliance of procurement procedures with International Development Association (IDA)/Government of Kenya Guidelines and prepares bidding documents; reports to the Project Coordinator

Prequalifications of consultants who have submitted a letter of interest, as indicated below, will be done simultaneously for these three contracts, in accordance with IDA's Guidelines for use of Consultants by Borrowers. Consultants from World Bank/IDA - eligible countries, who have experience in providing similar consulting services, are invited to prequalify for one or more of these contracts.

The consultants to be appointed will have at least a first degree or professional qualification in the respectively relevant field obtained from an internationally recognized institution and extensive practical relevant experience for a period of not less than 10 years, including experience in a developing country. Successful candidates will be required to provide at least two creditable referees, and furnish to the undersigned documentary evidence of qualifications and actual work experience.

Upon completion of prequalification, all prequalified consultants will be provided further Project details and invited to submit a technical proposal, in accordance with International Development Association Guidelines, the top-ranked consultant for each contract will be requested to submit a fee proposal for a time-based contract covering a two-year contract term.

For the purpose of prequalification, only a letter of interest accompanied by a curriculum vitae is required. The letter should be addressed to:

The Permanent Secretary,  
Ministry of Research, Technical  
Training and Technology,  
P.O. Box 30568  
NAIROBI.



لondon من الارض



**OPENINGS**

**LONDON**

Burlington Royal Ballroom opens its week-long season. It features Works from London, with a special exhibition of drawings and watercolours from the collection of Arthur's engraver, Sir Joshua Reynolds. Tickets: £15-£25. Tel: 0171 580 4222.

## ARTS

### MADRID

Three of Austria's most influential early 20th century painters - Klimt, Kokoschka and Schiele - are the subject of an exhibition at the Juan March Foundation. Opening tomorrow, it features 35 oils painted between 1895 and 1918, mostly on loan from public collections in Vienna, Berlin and the US.

### WASHINGTON

The National Gallery has prepared a major retrospective of Oskar Kokoschka, a key figure in the Post-Impressionist movement of the 1920s. Opening on Sunday, the show comprises 200 drawings, collages and水彩画 from 1905 to the present. It can also be seen in Los Angeles and New York later this year, and in Bonn and London in 1996.

### PARIS

Paris is the second stop of a major Whistler retrospective, first seen at London's Tate Gallery last autumn. It opens at the Musée d'Orsay on Wednesday, and moves to Washington in May.

France's contribution to the Purcell tercentenary is a production of *King Arthur*, conducted by William Christie and staged by Graham Vick. With French baroque ensemble Les Arts Florissants. First night at the Châtelet on Thursday, and the production visits Caen and Strasbourg before arriving at Covent Garden in May.



Eberhard Weber looks like a Viking and, thanks to an electronically improved double bass, he sounds like a one-man string quartet. This fleet and vivacious German solo jazz virtuoso begins his UK tour at Glasgow City Hall on Thursday.

## Opera/David Murray

# King Priam

A long 33 years after its première, Michael Tippett's second opera has a new staging in London. No serious opera-lover can afford to miss it. *King Priam* is grand, succinct and moving, and the English National Opera production - transplanted from Opera North, where it was seen in 1991 - does not betray it. Neither did Sam Wanamaker's original production at the Royal Opera, but that had its last revival long ago. For most of the Coliseum audience, *King Priam* will be a potent new experience.

Where Tippett's *Midsummer Marriage*, some seven years earlier, had been recklessly lush, ecstatic and almost unmanageable, *King Priam* is flinty and dense. It has the true affluence of tragedy, not because its action - the Trojan War, of course - is drawn from Homer, but because Tippett has his own consistent vision, from a point high above the struggle. Though the music of the second and third acts conjures up epic strife, the military triumphs and defeats are signalled rather than fully enacted; the real combats are personal and familial.

A key to Tippett's treatment is what he does with 48 of Priam's 50 sons - which is to ignore them. Besides Priam himself, only the elder Hector and the younger Paris figure here, locked in sibling rivalry. There are also their wives, and a chorus-like trio of concerned onlookers, and just one god (Hermes). The besieging Greeks are represented by Achilles and his lover Patroclus alone. The Trojan legend becomes, in Freud's sense, a "family romance", beginning with the birth of the fateful second son and ending with the death of the father.

That is still a large cast of principals for so compact an opera, and Tippett adopted the device of characterising each not only by his or her own sharply distinct music, but by the instrumental groups that accompany them: for example Hector's seething, impetuous violins, Achilles' moody guitar, Hector's bounding piano (superbly played here by someone whom I cannot find credited in the programme-book). Thus the score is a frieze, a continuous sequence of sculpted, brilliantly contrasted panels; even the larger set pieces never involve more than three people at once.

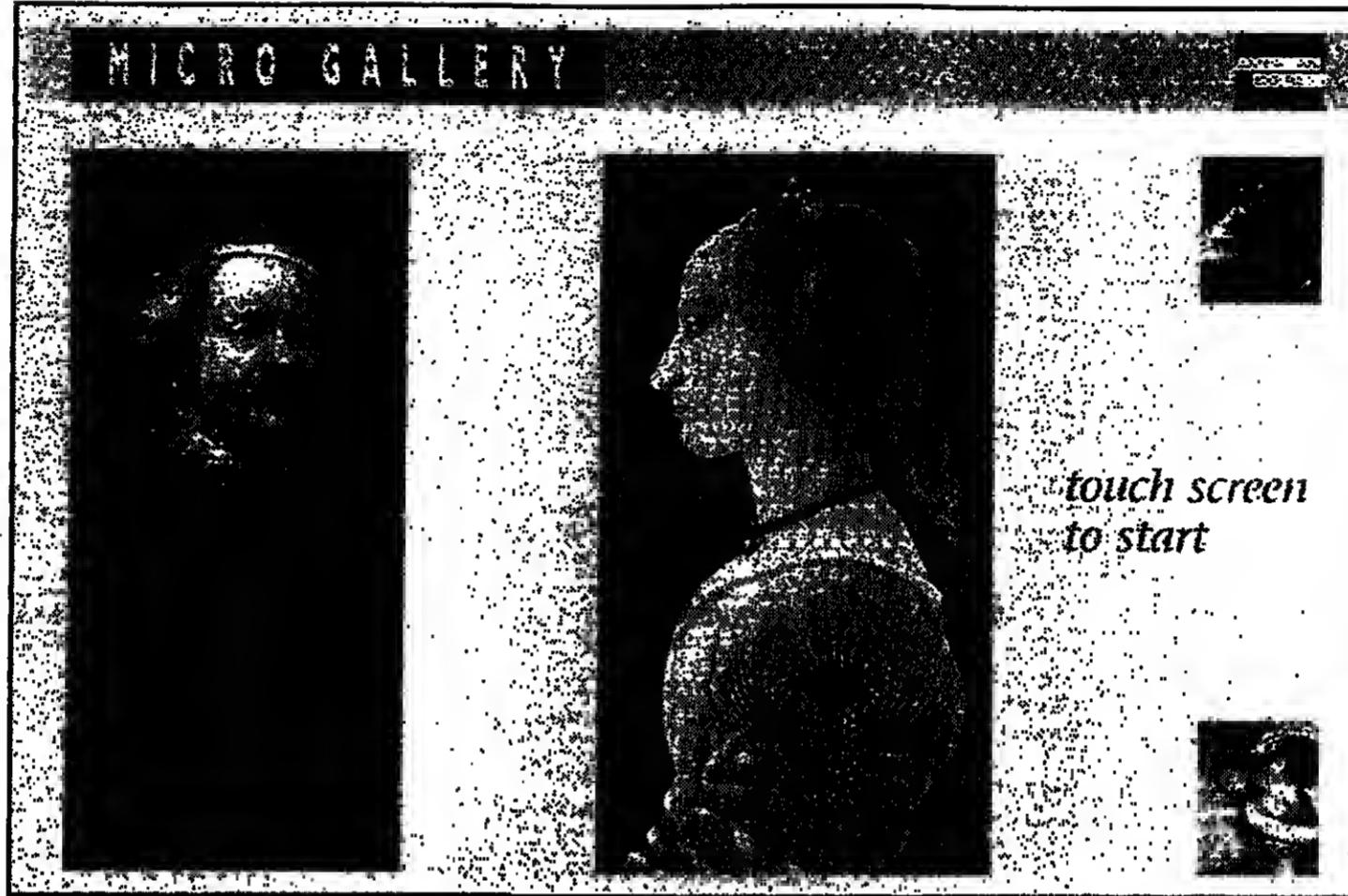
Though Tippett claims "the mysterious nature of human choice" to be his theme, there are no free choices here, except perhaps Priam's decision to welcome the hero. That is still a large cast of principals for so compact an opera, and Tippett adopted the device of characterising each not only by his or her own sharply distinct music, but by the instrumental groups that accompany them: for example Hector's seething, impetuous violins, Achilles' moody guitar, Hector's bounding piano (superbly played here by someone whom I cannot find credited in the programme-book). Thus the score is a frieze, a continuous sequence of sculpted, brilliantly contrasted panels; even the larger set pieces never involve more than three people at once.

By a happy chance the UK's unrivalled artistic heritage has been married to an national adeptness at computer software. A new age of cultural imperialism has commenced, which returns works of art in the cootemporary computerised format embraced by the youth generation, to the nations where they might well have been originally fashioned. But while a global audience admires from afar, there is ultimately little likelihood that technology will reduce the crowds anxious to see art in situ. And the financial pay-offs from computerisation should at least enable the UK's museums to cope with the flow.

Susan Bickley sings a lovely Andromache, Janice Cairns a shrilly forceful Hecuba, Jean Rigby is sultry and enigmatic as Helen. Richard Van Allan makes a grave Ancient, slightly undervoiced, but joined strongly in the "semichorus" trio by Edina Robinson and John Dassas as Nurse and Young Guard.

Paul Daniel conducts with great polish and brio. Almost too neatly, sometimes: certain voices in certain passages sound like mere hangovers against a tight, self-sufficient orchestra, and the unforgettable brazen fanfares at the opening and the close need more spreading, echoey depth, though the offstage choral voices ring hauntingly. But those are small quibbles: the sheer precision of Daniel's iocieities makes its mark, and the opera moves toward its bleak climax on a relentless track, strewing musical riches all along the way.

Remaining performances Thursday, Saturday, and Friday 17 February



Instant access: images on the Micro gallery computer

# Keying into culture

Will new technology mean an end to gallery-going as we choose to gaze on priceless works of art in the comfort of our homes, asks Antony Thorncroft

But it was the decision to add a Micro gallery, the first in the world, to the new Sainsbury wing in 1991, which precipitated the current flood of technological packages. American Express sponsored the gallery with £500,000. There, any visitor can call up on screen every painting in the collection; conjure up close detail of many; and plan a personal tour of the gallery. The inspection is free; the charge for the guide print-out more than covers the running costs.

More to the point, the software programme created for the Micro gallery has formed the basis of the CD-Rom of the National Gallery's collection. In a year it has sold 100,000 copies - over half in the US, where it was promoted by Bill Gates' Microsoft as an incentive for consumers to trade up to a CD-Rom computer.

The gallery has already received around £250,000 in royalties from the CD-Rom and the 2,000 paintings from its collection have entered homes around the world. Following this success the gallery released in January "Great Artists" through Marshall Cavendish, which covers the lives and works of 40 major art-

ists. This has been marketed mainly to schools and colleges.

This spring comes the new edition of the complete illustrated catalogue of the National Gallery collection, which will be published in CD-Rom form as well as a book. It is sponsored by Morgan Grenfell with £125,000, which enables the price of the book, plus CD-Rom, to be kept at £30. Although the catalogue is aimed at the scholarly market, its low price should rapidly clear most of the 7,000 edition.

By the end of the year, online subscribers will be able to summon digital colour images of every picture in the collection on their screens at home. Quite soon the technology will allow even higher definition so that the artist's brush strokes, tentative early drawings, and later restorations will be available for study, by students as well as specialists.

Microsoft's Bill Gates, whose interest in art recently extended to the purchase, for \$30.8m (£19.7m), of a Leonardo notebook, is already experimenting with print-outs and wall projections of the National Gal-

lery's collection. A full-sized version of Turner's "Rain, Steam and Speed" or Holbein's "The Ambassadors" could soon enhance thousands of living rooms world-wide.

But will this revolution eventually be at the cost of galleries themselves? Neil MacGregor's educational vision, that the National Gallery should be owned by the people, becomes virtual reality through modern technology. He believes that studying the pictures on screen in advance will enhance the experience of confronting them in the flesh. And, while justifying the museum's name, new technology also brings in extra revenue. On top of the publishing ventures with the CD-Rom, the audio guide could generate another £400,000 a year.

The Tate is progressing more slowly. It anticipates greater technological fulfilment in its new Bankside Gallery of Modern Art, which millennium money will bring, should open in 2000. But it is soon releasing CD-Roms, priced at £145, on selected parts of its collection, on Barbara Hepworth and on Expressionism, aimed directly at schools and colleges. It is currently adding images to its existing data-

base and, within two years, plans to offer an online service to interested art lovers, bringing the Tate into the home.

The National Gallery is fortunate in having just over 2,000 flat works of art in a slowly expanding collection. The Tate has about 20,000 objects and adds many more each year. But both museums have an obvious advantage over the British Museum and the Victoria & Albert, with millions of objects covering every field of aesthetic and historical endeavour.

By a happy chance the UK's unrivalled artistic heritage has been married to an national adeptness at computer software. A new age of cultural imperialism has commenced, which returns works of art in the cootemporary computerised format embraced by the youth generation, to the nations where they might well have been originally fashioned.

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Glamorgan festival wins the Prudential

The Vale of Glamorgan Music Festival, which celebrates the work of leading living composers, has won this year's £75,000 Prudential Award for the Arts. The award, announced last night at the National Theatre in London, was conferred for the festival's program-

ming, "coupled with the quality of the performances and the presence of the composers themselves."

This year's festival, directed by John Metcalf, features the work of Louis Andriessen, Conlon Nancarrow and Michael Nyman and runs from August 12 to 19.

HAL IZVESTIA  
ESS TO 300,000  
RUSSIANS  
WEEKLY.

## INTERNATIONAL ARTS GUIDE

### ■ BERLIN

#### OPERA/BALLET

Deutsche Oper Tel: (030) 341 9249  
● Ein Maskenball: by Verdi.  
Conducted by Harald Fröhbeck de Burgos/Sébastien Lang-Lessing, produced by Götz Friedrich at 7.30 pm; Feb 10  
● L'italiana in Alger: by Rossini, conducted by Jérôme Savary at 7 pm; Feb 8, 11  
● The Marriage of Figaro: by Mozart, conducted by Stefan Soltesz, produced by Götz Friedrich at 7 pm; Feb 7, 9

### ■ LONDON

#### CONCERTS

Barbican Tel: (0171) 638 8891  
● Grand Classical Evening: David Coleman conducts the National Symphony Orchestra with tenor Bruce Ratten and baritone Steven Page to play a wide and varied programme of classical music at 7.30 pm; Feb 11  
● Tippett: Visions of Paradise: Sir Colin Davis conducts the London

Symphony Orchestra to play Tippett's "Triple Concerto" and Elgar at 7.30 pm; Feb 12

Festival Hall Tel: (0171) 928 8800  
● Igor Oistrakh Plays Medelssohn and Tchaikovsky: Simon Rattle conducts the English Chamber Orchestra and violinist Igor Oistrakh at 7.30 pm; Feb 11

● Philharmonia Orchestra: with violinist Kyung-Wha Chung and conductor Kurt Sanderling plays Beethoven and Bruckner at 7.30 pm; Feb 8

Royal Academy Tel: (0171) 439 7433

● Philharmonia Orchestra: Kurt Sanderling conducts Beethoven and Shostakovich at 7.30 pm; Feb 12

GALLERIES

National Portrait Tel: (0171) 306 0055

● Christina Rossetti: an exploration of the Victorian poet on the centenary of her death; to Feb 12

#### OPERA/BALLET

English National Opera Tel: (0171) 632 8800

● King Priam: a new production of Tippett's opera that opens the London festival - Tippett: Visions of Paradise, to celebrate the composer's 90th birthday at 7.30 pm; Feb 9, 11

● Rigoletto: Jonathan Miller's updated version of Verdi's opera where the duke is a mafia boss at 7.30 pm; Feb 10, 12

Royal Opera House Tel: (0171) 340 4000

● Così Fan Tutte: by Mozart. A new production directed by Jonathan Miller. Conductor Evelino Pidò. In Italian with English surtitles at 7 pm; Feb 6, 8

● Der Rosenkavalier: by Strauss. Conducted by Andrew Davis,

directed by John Schlesinger.

Soloists include Felicity Lott/Anna Tomova-Sintov as Prinzess von Werdenberg at 6.30 pm; Feb 7, 11

● Giselle: music by Adolphe Adam. A Royal Ballet production choreographed by Marius Petipa after Jean Coralli and Jules Perrot and produced by Peter Wright at 7.30 pm; Feb 9

● La Bohème: by Puccini. Conducted by Simone Young/ Paul Wynne Griffiths, directed by John Copley. Soloists include Angela Gheorghiu/ Amanda Thorne as Mimi and Marta McLaughlin/ Judith Howarth as Musetta at 7.30 pm; Feb 10

THEATRE

National, Cottesloe Tel: (0171) 928 2252

● Dealer's Choice: written and directed by Patrick Marber, six men stay up late to play poker, and win at all costs at 7.30 pm; Feb 9 (7 pm), 10, 11 (2.30 pm)

National, Lyttelton Tel: (0171) 928 2252

● The Children's Hour: by Lillian Hellman, directed by Howard Davies at 7.30 pm; Feb 9, 10, 11 (2.15 pm)

National, Olivier Tel: (0171) 928 2252

● The Merry Wife of Windsor: by Shakespeare. Terry Hands directs his first production at the National. With Denis Quilley as Falstaff, Brenda Bruce as Mistress Quickly and Geraldine Fitzgerald as Mistress Ford at 7.15 pm; Feb 8, 9, 10 (2 pm)

Riverside Studios Tel: (0181) 741 2251

● Hancock's Last Half Hour: by Heathcote Williams, directed by Mark Piper. Set in a Sydney rented apartment, Jim McManus relives

comedian Tony Hancock's last hours at 8 pm; to Feb 11 (Not Sun)

### ■ MADRID

#### GALLERIES

Fundación Juan March Tel: (91) 435 48 40/435 42 40

● Klimt-Kokoschka-Schiele: exhibition of 35 works by the three Viennese artists; from Feb 7 to May 21

### ■ MUNICH

#### GALLERIES

Haus der Kunst

● Deutsche Romantik: previously

on show in London, this exhibition has created much discussion in Germany. It examines the work of early German Romantic painters and their cultural and political impact on successive generations of German artists; to May 1

### ■ NEW YORK

#### OPERA/BALLET

Metropolitan Tel: (212) 362 6000

● Cavalleria Rusticana / Pagliacci:

Production by Franco Zeffirelli, conductor Christian Bades at 8 pm; Feb 7, 10

● Il Barbiere di Siviglia: by Rossini. Produced by John Cox, conducted by David Atherton at 8 pm; Feb 6, 9, 11

● La Traviata: by Verdi. Produced by Franco Zeffirelli, conducted by John Fiore at 8 pm; Feb 13

Berlioz. Conducted by Myung-Whun Chung and produced by Luca Ronconi. Soloists include Béatrice Uria-Monzon as Marguerite, and Thomas Moser/Gary Lakes as Faust at 7.30 pm; Feb 9, 12 (3 pm)

● Lucia di Lammermoor: by

Donizetti. A new production by Andrei Serban with Maurizio Benini and Roberto Abbado (from April) conducting the Orchestra and Chorus of the Paris National Opera at 7.30 pm; Feb 8, 11

### ■ ROMA

#### CONCERTS

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# De Tocqueville is back in fashion

Visceral dislike of government is nothing new in America. The nation owes its existence to a grassroots revolt against British colonial rule. The difference today is that the American people are venting their anger on their own representatives in Washington, rather than foreign oppressors.

The intensity of anti-Washington sentiment is shocking even professional politicians. It swept Newt Gingrich to victory in last November's congressional elections and has emboldened state governors and city mayors, who are now demanding greater liberty. It is absurd, they argue, that nearly every aspect of social and economic policy should be minutely regulated by distant bureaucrats in Washington. Give us the freedom to design our own policies, they say, and we will make faster progress while cutting taxes.

It is an argument that floors most Washington politicians. Educated Americans are brought up to revere Alexis de Tocqueville's classic work, *Democracy in America* (1835). After touring the US in the 1830s, the French aristocrat and philosopher declared that the genius of the American political system lay in its decentralisation. Americans were resourceful and public-spirited because local communities were largely self-governing. The federal government was tiny and preoccupied mostly with foreign affairs. Unlike in Europe, personal initiative was not crushed by a powerful and intrusive central state.

The US now bears little resemblance to the America that so entranced De Tocqueville. It now has an overbearing federal government of precisely the form that De Tocqueville inveigled against. In the 60 years since the Great Depression every level of American government has grown enormously, as it has elsewhere. But aggrandisement by the federal government is in a class of its own.

In the late 1920s, federal spending accounted for less than 3 per cent of gross domestic product; most government functions were regarded as state and local responsibilities and these lower tiers spent

nearly three times as much as



**MICHAEL PROWSE  
on AMERICA**

the federal government. The roles have since reversed: the federal government now absorbs about 22 per cent of GDP, dwarfing the share of states and localities. And it micro-manages states to the point of stipulating the dimensions of wheelchair ramps.

Recognising its vulnerability, the governing class in Washington is trying to appease the states. The Senate and the House have already rushed through legislation that would "restrain future unfunded federal mandates" — rules that imposed detailed requirements on states without providing any finance.

Mr Gingrich and the Republicans are talking of scrapping several federal departments, including education. And they would like to replace some joint state-federal "entitlement" programmes such as welfare for single-parent families and healthcare for the poor with "block grants". The states could design their own programmes but, if the money ran out, they would have to make good the shortfall or else turn people away.

Mr Clinton, who last year planned to impose "one size fits all" reforms of healthcare and welfare on the entire nation, is now offering states a little extra flexibility. But he is more chary than Republicans of devolving powers, lest states take the opportunity to cut social benefits.

Sceptics will argue that the talk of "new federalism" is mostly cheap rhetoric. They will recall that Presidents Nixon and Reagan proposed a shift of responsibilities to states in previous decades, yet achieved little. Times, however, have changed. Voters'

frustration with Washington has taken deeper root. After more than a decade of partisan bickering and chronic federal deficits, people's faith in the competence of the federal government is badly eroded. In most spheres of public policy, people now look to governors and state officials for ideas, not presidents or senators.

Yet De Tocqueville would be troubled by the ad hoc character of the present debate: nobody has articulated a criterion for deciding which tier of government should do what. Given their history, Americans should surely be attracted by the "subsidiarity" principle that has been so influential in European debates. This says that government works best when it is closest to those it serves; functions should thus be devolved to the lowest tier of government capable of performing them.

Application of the subsidiarity principle would have revolutionary consequences for the structure of US government. It would imply that Washington should restrict itself to such classic functions as macroeconomic policy, defence and foreign affairs, law and order, international trade, domestic competition policy and (perhaps) environmental protection.

In theory the federal government could divest itself of responsibility for nearly everything else, including healthcare, education, pensions, welfare, housing and a host of other activities.

Individual states or coalitions of smaller states could surely provide all of these services for residents. Different states, of course, would choose to provide varying levels of service. But what is wrong with a little variety?

Those who regard this as pure fantasy should recall that for two-thirds of its history, the US did have a minimal federal government. The lack of a powerful central bureaucracy did not prevent the US advancing from its colonial origins to become the world's most prosperous nation early in this century. Indeed, De Tocqueville would argue that America was able to advance so rapidly only because so much responsibility was vested in individual citizens and localities.

As the illustration shows, countries outside the industrialised world are of growing importance. If national output

is measured in purchasing power parities (which economists increasingly believe provide a better way of comparing countries than the traditional dollar calculation of gross national product), populous countries such as China, India and Brazil count among the top 10 leading world economic powers and Indonesia makes it into the top 15.

This diminution of power and influence among the industrialised nations is set to continue as the developing countries as a group continue to grow faster than the industrialised countries.

Another big change in the world economy has been the creation of large regional trading blocs. Groupings such as the European Union and North American Free Trade Area (comprising Mexico, the US and Canada), as well as increased trade among Asian countries, mean regional priorities can cut across G7 ties.

The US response to the crisis — to knock together the biggest-ever financial rescue package and expect its G7 partners to accept it with minimal consultation — highlighted Mexico's importance in the regional context. A collapse would not only hit US mutual funds and other American investors that had piled into pesos and other Mexican assets; it also stirred fears of mass immigration from Mexico into the US.

From a US viewpoint, it was understandable that President Clinton produced his package with little regard for European sensibilities once it became clear that Congress would refuse to back his earlier plan for supporting Mexico through \$40bn of guarantees.

The problem facing G7 policy makers is to decide where to go from here. Some, such as Mr Hans Tietmeyer, the Bundesbank president, want to draw a line

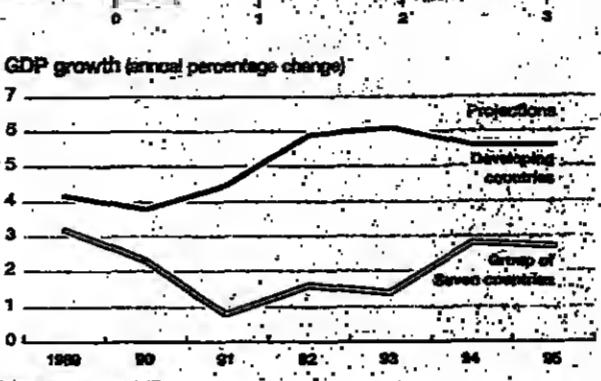
Peter Norman on tensions among G7 countries exposed by the rescue of Mexico's economy

## A hazardous helping hand

under the Mexican experience (international rescue).

### New economic world order

GDP at Purchasing Power Parity, 1993 (\$100 bn)



and ensure that it never happens again. He extracted four lessons from the crisis:

- Currencies such as the Mexican peso should only be linked to another currency such as the dollar if domestic economic policies permit this.

- Countries should beware of taking on debt in a foreign currency or with a foreign currency link.

- International surveillance of economies should be intensified.

- The international community should not rush to create new facilities to assist countries such as Mexico, for fear of creating a moral hazard (an environment in which other countries might be tempted to pursue imprudent policies

in the expectation of an

10% of especially promising developing countries that are growing about twice as fast as the rest of the world. The problem confronting officials in the industrialised countries is that there are no obvious forums where the G7 countries can meet and exchange information with such countries as Indonesia, Brazil or India.

The IMF Interim Committee includes representatives of the industrialised, developing and former communist countries. But with 24 members, it is considered too unwieldy to serve as a basis for intensified co-operation. Some countries, including Britain, therefore intend to develop their "outreach" bilaterally. Drawing lessons from the Mexican crisis, a senior UK Treasury official plans to begin a series of visits to important emerging economies to establish the type of contacts that are now routine among the G7. His first destination will be Mexico and Turkey.

**M**exico's crisis will colour the G7 initiative to review the institutions of global co-operation which was announced at last year's Naples economic summit, and which is likely to be the main theme of this year's G7 summit of heads of government in Halifax, Nova Scotia, in June.

Although this G7 exercise could take many years to complete and will require careful co-ordination with other groups of nations if it is not to founder, there are already some ideas for improving the surveillance role of the IMF in this context.

It has been suggested, for example, that the Fund might draw up a code of conduct for member states which would commit them to minimum standards of transparency. If Mexico had been obliged to publish details of its reserve movements, its short-term liabilities and foreign exposure, financial markets might have been better informed and Mexico's government could have been forced into a more timely and less damaging exchange rate adjustment.

But some experienced observers of the G7 believe the problems are closer to home.

"The lesson is that the G7 needs to be much more engaged in co-operation," argues Mr Hormanns of Goldman Sachs. "Europe and the US are not on the same wavelength on Mexico or other important issues. It is therefore important to try and improve the spirit of co-operation."

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PAYLOAD WITH MAXIMUM FUEL (LBS)		RANGE @ PAY LOAD / RESERVES		SPEED (MAX.)	
1. Hawker 800	1528	1528	1528	500	500
2. Citation VII	1231	1231	1231	480	480
3. Learjet 60	1208	1208	1208	480	480
4. Astro SP	3850	70	70	480	480

ACQUISITION COST U.S. \$ MIL.		OPERATING COST U.S. \$ MIL/HOUR		RATING	
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2. Citation VII	422	10.0	10.0	9.8	9.8
3. Learjet 60	400	10.0	10.0	9.5	9.5
4. Hawker 800	400	10.0	10.0	10.0	10.0

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### Events not connected

#### From Mr Jeremy Deedes.

Sir, Contrary to your suggestion of a connection between the replacing of Hendersons as manager of the Telegraph pension schemes and the departure of Cazneaux as brokers of The Telegraph (Observer, "Black marks", January 27), the decision to appoint Schroders as pension schemes manager, in place of Hendersons Pension Fund Management, was not made by our newspaper's management. Potential new fund managers

were asked to make presentations in April, two months before Cazneaux resigned as our brokers. The unanimous vote to change was taken by the Pension Fund Trustees, none of whom is on the board of The Telegraph plc, and half of whom are elected staff representatives.

Jeremy Deedes,  
chairman of trustees,  
Telegraph Staff Pension Plan,  
1 Connaught Square,  
Canary Wharf,  
London E14 5DT, UK

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Jeremy Deedes,<

## FINANCIAL TIMES

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Monday February 6 1995

## US and China on the brink

For the fourth time in as many years, the US and China stand on the brink of a threatened trade war. To judge by the precedents, and the apparent differences dividing the two sides, it ought still to be possible to settle the dispute before the sanctions deadline. However, that will require exceptionally well-judged diplomacy at a moment when the political balance in both countries looks disturbingly fragile.

In Beijing, room for manoeuvre is constrained by a succession struggle which threatens to strengthen the hand of hard-liners. In Washington, the leadership vacuum has been harshly underlined by Congress's recent failure to approve President Bill Clinton's proposed bail-out for Mexico. In such circumstances, events could easily run out of control.

The danger this time is that a weak US administration will be pushed too far by conservatives bent on making a whipping-boy of China and widening the dispute beyond trade. Mr Newt Gingrich, the House speaker, has already hinted at still tougher sanctions to browbeat Beijing into concessions. Such talk simply risks undermining the moderates in Beijing and turning Chinese truculence into rigid intransigence.

The US needs to combine firmness in any further negotiations with realism about what they can achieve. It is right to press China to act more rigorously against piracy of intellectual property, whose importance to foreign companies Beijing still seems reluctant to acknowledge. However, it is unreasonable to expect China, as a developing country, to match overnight standards of protection in the west. Washington should

view that as the goal of a long-term negotiating process, not of a single accord.

It is in Beijing's interest also to be more flexible. It stands to lose far more than the US from a trade war. Not only is the bilateral trade balance strongly in China's favour, but its economic development hinges on preserving the confidence of foreign investors.

Only 10 days ago, Mr Zhu Rongji,

China's first vice-premier responsible for economic policy, travelled to Switzerland to impress on a gathering of western businessmen his government's commitment to continued market opening and reform. Such assurances would be seriously derailed by a trade war.

China needs to accept that demands that it respect internationally recognised laws are not some foreign plot to dismember its economy; they follow directly from its own market-based reform policies. Nor should resentment at US demands to monitor its anti-piracy enforcement delude China into resisting all externally-imposed disciplines as an unwarranted intrusion into its sovereignty. Membership of the World Trade Organisation would oblige China to observe a wide array of international rules and sanctions. Unreasonable rejection of bilateral US demands would only intensify doubts about China's readiness to honour WTO commitments.

The next three weeks pose a stiff test of political maturity in both Washington and Beijing. Self-interest and the well-being of the world economy dictate that they resolve their dispute. That opportunity will be lost if they succumb to narrow nationalism and the politics of reprisal. Now is the time for cool heads to prevail.

Bankers estimate that the international "over-the-counter" market for investment products based on commodities has been worth \$15bn in the past 18 months, although accurate figures are hard to find because such contracts are not traded on an exchange.

An indication of the rising interest in commodities is the growth in the number of investment products listed on stock and futures exchanges worldwide. IFR Securities Data, the financial information service, estimates that the value of new issues of just one type of

tional systems, such as federalism in Germany, and of new funding regimes, notably the quest for private finance in the UK. It is hard, for instance, to deny the case for a strategic authority dealing with transport in greater London.

However, the immediate challenge for Britain is to find a better way, within today's institutional framework, of forging consensus and identifying priorities. A classic instance of the current malaise is the call by Mr Brian Mawhinney, transport secretary, for a "rational" national transport debate, when no forum or mechanism exists for such a debate save the powerful vested interests which have generated the impasse in the first place.

If Mr Mawhinney wishes to stimulate a constructive debate, a sensible step would be for him to emulate the Treasury's "six wise men" and establish a panel of independent transport strategists. The job of the panel - chosen beyond the interest groups and reflecting the range of divergent opinion among informed observers - would be to advise the government by way of periodic, reasoned statements combining forecasts with policy proposals. The panel's advice would be public; in many cases it might not be unanimous.

Consensus on policy for, say, new trunk roads would not miraculously appear, any more than the Treasury's "wise men" have ended discord on economic policy. But such a panel could usefully highlight priorities and help set the terms of Mr Mawhinney's debate.

## Transport debate

Few issues are more important to national prosperity, yet harder to resolve, than an effective transport policy. Transport planning is highly problematic; the funding required for large projects is colossal; and when projects are decided upon by transport authorities, powerful interests conflict at every turn when it comes to implementation. Even Paris is experiencing difficulties in imposing its wishes on localities.

A report published last week by the UK's Confederation of British Industry suggests that the larger continental EU states have made a better job of transport planning than has Britain. The report focuses on long-distance infrastructure, the value of which is often questioned by environmentalists and those concerned with wider cost-benefit assessment. Yet much of its analysis applies equally to urban congestion, an increasingly serious problem in the UK, whose cities and larger towns could learn a great deal from its European neighbours.

Comparing the UK with France, Germany and the Netherlands, the CBI highlights three strengths of continental European practice. A wider degree of consensus has been achieved on policy priorities. A more strategic approach to improving transport links is evident. And governments are more willing to make long-term political and financial commitments to agreed objectives.

A debate is to be had on the significance to effective transport planning of different constitu-

tions. The report's findings are instructive. The CBI's report concludes that the UK's transport system is "flawed". The system for fixing it is flawed. Indignation would increase if the public understood the full pension implications of big increases granted within a few years of retirement.

There is no such thing as a "right" rate of remuneration, and arriving at one that satisfies all diverging interests is difficult. Striking a balance is a matter of judgment. Those who have to attempt it are often faced with the able but greedy. Most big companies have remuneration committees, but however hard they try to be objective, the results often look "wrong".

There may be particular reasons for this, such as the influence of a member of the committee who has become used to such high pay himself that his judgment is warped. Even where this is not so, all the pressures are in one direction - sharply upwards.

Able executives often write their

### World commodities: new respectability?



for other established investments. "We wouldn't consider commodities an appropriate long-term investment because the return on our investment would not compensate for the volatility in prices," says Mr Peter Stanyer, investment manager for the £8bn British Rail pension fund.

Mr Stanyer says he would prefer to invest in mining equities if he believes metals prices are going up. That way, the fund can gain some exposure to the commodity price movements without being exposed to some of the risks.

"With hindsight, you can see the benefits of buying commodities last year, but I would be sceptical of our ability to get the timing right," says Mr Stanyer.

Another fund manager describes the trouble he had trying to persuade the fund's investment committee to take a dip into commodities. "They took a very conservative view and were reluctant to branch out. In the end, the treasurer killed my proposal."

Commodity enthusiasts say that existing asset classes are far from perfect. "Many fund managers have at least 25 per cent of their portfolio invested in real estate," a fixed income manager says, "but it would be foolish to expect another property boom. A real asset like commodities could do the job of diversifying the portfolio if the real estate element were cut down and, say, five to 10 per cent was put into commodities."

Investment advisers would certainly not advocate putting the bulk of a portfolio's funds into commodities but stress that a small percentage - up to about 10 per cent of the portfolio's value - can provide a useful diversification.

With commodities rarely out of the news headlines last year - most dramatic was the surge in coffee prices following frosts in Brazil - investor interest has been aroused. Only the more daring have so far followed their inclinations with hard cash. But as commodities gain in respectability, fund managers may find they cannot afford to remain out of the markets.

## Pork bellies in your pension

Investment banks are devising new products to allow fund managers to invest in commodities, say Deborah Hargreaves and Graham Bowley

exchange-traded product - commodity-linked warrants - grew from \$22m in 1990 to \$1.86bn last year.

Mr Strongin points out that a stake in the commodities markets provides a useful counterbalance in a portfolio to falling bond prices as the two markets tend to move in opposite directions.

Rising raw materials prices have led to fears of a resurgence in world inflationary pressures which could undermine the value of assets such as bonds. Since most commodities, particularly metals and energy, provide the basis for industrial raw materials, they can offer a good hedge against inflation.

"I went into commodities in 1993 as an inflationary hedge for a fixed income portfolio. The investment had a stabilising effect on the portfolio's performance last year and, overall, provided a positive return," says one Swiss fund manager. He invested between 4 and 8 per cent of his bond portfolio in the Goldman Sachs Commodity Index futures contract.

The GSCI, launched in 1991, weighs energy, agricultural, livestock and metals commodities according to their importance in total world production; it was the first of several new indices which make it easier to invest in commodities.

There were previous waves of enthusiasm for commodities in the 1970s and 1980s, but commodities then were less widely traded. Several years ago, investors who wanted to gain a foothold in the

market had to buy individual commodity futures or options contracts. That meant keeping an eye on price movements in markets as diverse as wheat and crude oil, and being careful to sign futures contracts before they matured to avoid being landed with delivery of the physical product. It was also difficult to judge the performance of specific investments in relation to commodity markets across the board.

The indices, however, give an overview of commodity market performance because they calculate the combined price movements of many different products; they also provide a basis for index-related derivative products such as notes and warrants, and for investment trusts aimed at retail investors.

**U**S investors, traditionally more ready to accept new investment products, have been more enthusiastic about commodities than Europeans. But bankers say Europe is catching up fast - accounting for almost all of the recent growth in the commodity warrants market, for example.

"The indices simplify the investment process in what is unfamiliar territory for many investors," said Ms Emma Conyers, in charge of marketing J.P. Morgan's new commodity index in London. Merrill Lynch and Bankers Trust have also launched their own indices.

Some of the investment banks,

including Goldman Sachs and J.P. Morgan, have tried to distance their products from the traditional image of commodities as short-term, speculative investments by calculating their indices on what they call a "total return" basis.

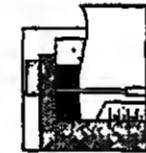
The total return system takes into account not only capital gains, but also income from other sources, including interest on cash deposited with banks as collateral against the positions taken in the commodities futures markets. This makes it easier to compare the index with equities and bonds which are also expressed in terms of total return.

The arrival of Wall Street investment banks in the commodity markets has conferred a degree of respectability on what have been often viewed as fringe markets attracting unscrupulous operators. The availability of market analysis has also improved although coverage of commodities is not as well developed as in bond and equity markets.

But some analysts are still sceptical of the benefits of investing in commodities. "Interest, dividend and rental income from the three traditional asset classes give them a long-term value that is totally lacking in commodities. Base metals are meant to be consumed," says Mr Robert Davies, mining analyst at London stockbrokers Smith New Court.

Many investors also see commodities as risky since the markets tend to be smaller and more volatile than

## Executive pay - a practical solution



### PERSONAL VIEW

Public disquiet in the UK over executive pay in privatised industries is justified because the system for fixing it is flawed. Indignation would increase if the public understood the full pension implications of big increases granted within a few years of retirement.

There is no such thing as a "right" rate of remuneration, and arriving at one that satisfies all diverging interests is difficult. Striking a balance is a matter of judgment. Those who have to attempt it are often faced with the able but greedy. Most big companies have remuneration committees, but however hard they try to be objective, the results often look "wrong".

There may be particular reasons for this, such as the influence of a member of the committee who has become used to such high pay himself that his judgment is warped. Even where this is not so, all the pressures are in one direction - sharply upwards.

Able executives often write their

own agenda for the committee to consider. Behind it is the implied threat of departure, perhaps abroad, since international comparisons are now more often played in aid.

The remuneration committee suffers from one basic flaw - all its members are colleagues of the executives whose pay they are deciding. Whether they admit it or not and whether they are even aware of it or not, there are subtle pressures at work that can easily undermine the balance of interests it is their business to find.

The relationships which should be built up between the directors on any board do not lend themselves comfortably to taking what some might consider a hard or tough line. In a big company, the committee can rationalise its approach by pointing out how little the odd £100,000 is in the context of the company's profits (especially after tax). Why risk upsetting a colleague?

The logical solution is that remuneration should be decided by people who do not have a continuing relationship with the executives. There would then be a better chance (but no certainty) of achieving

a better balance between the various conflicting interests.

How could this be done? By setting up a special executive remuneration advisory committee (Erac) to do the job.

The Erac would be elected by shareholders at the same time as they vote on the directors each year; its members would not be

### Remuneration would be decided by people without a continuing relationship with the executives

directors, but like directors would serve for set terms, say three years. They would be paid, and there would be no shortage of good candidates, as the work would be interesting, yet limited in its scope and the time it demanded.

Anyone could be nominated to the Erac. To eliminate cranks, candidates would have to show on their nomination papers that they had the support of a proportion of the

shareholders - say 3 per cent. Candidates would also have to make a declaration that they were not a past officer or director of the company, or a supplier, customer, relative or competitor, and had no other conflict of interest, such as having acted as a consultant to the company. Since they would get confidential information, these safeguards would be essential.

The Erac would report to the board which would normally be expected to implement the recommendations. If the board did not wish to accept the Erac's recommendations, it would be obliged to publish them in the report and accounts with an explanation of what it had decided to do instead and why. Boards would think twice before doing so. Erac would think twice before making recommendations that would not command support among the shareholders. Alternatively, shareholders could be offered the choice between the two sets of proposals.

Introducing Eracs would have an additional advantage. The burden on non-executive directors is growing, and this would relieve them of

part of it, though they would share with other colleagues the task of considering the Erac's recommendations.

Although this proposal is offered in the context of the privatised industries, Erac may be suitable for other companies above a market capitalisation of say £500m. They address the real problem in setting executive pay without cutting out the small shareholder. As important, they place the main burden where it ultimately belongs - on the large institutional shareholders, which have the interests of their beneficiaries to safeguard.

Those interests in the long run depend heavily on the prosperity of British industry, so the institutions have no interest in either destructive meanness, or profligacy. They are in the best position to help select people to strike the balance with unimpeded objectivity.

Jonathan Charkham

The author is a member of the Cadbury Committee on the Financial Aspects of Corporate Governance

## OBSERVER

### WHO feels poorly?

■ Hiroshi Nakajima, head of the World Health Organisation, is not having a happy time. Last week he took the unusual step of calling a press conference to refute allegations by the WHO Staff Committee, which had suggested Nakajima had disparaged the professionalism of staff from developing countries, as well as criticising their adaptation to Geneva, where the WHO has its HQ. Nakajima said the remarks, made at an internal staff meeting, had been cut out of context.

Controversy has dogged Nakajima since he took over the UN agency in 1988. The WHO's previously high reputation has dissipated; staff morale is at rock-bottom. In 1990 the WHO lost one of its most charismatic figures, Jonathan Mann, who ran the organisation's AIDS programme. Nakajima was re-elected to the post in 1992 for a second five-year term, though not without considerable grumbling. Opposed by the west, he scraped through thanks to votes from developing nations.

Just before Christmas, Sweden - traditionally one of WHO's staunchest supporters - withdrew \$7m of funding from WHO's 1995 programmes, saying WHO was not carrying out reforms promised by Nakajima. It's a drop in the ocean

compared with WHO's annual budget of \$900m; but steady drips can break the toughest rocks.

### Hanging loose

■ All change - into different threads - at IBM. The dark blue suit, white shirt and conservative tie are out - or, at least, no longer de rigueur - and casual is in. And the new off-the-cuff approach has wormed its way into more than just the sartorial. For rather than hearing about the pinstroke pen strokes through a formal company statement, employees are learning about it via word-of-mouth. IBM spokesman Rob Wilson didn't have a readily computed reason why there is no company-wide memo on the change, for as he put it: "How do you define what is casual? We figure it would insult the intelligence of our employees."

The beginning of the end of IBM's formal dress code came in 1990, when then head of the personal computer business, James Cannavino, hosted the launch of the IBM PS/1, and wore a sweater.

So who will be the first to take a leaf out of the Microsoft book, and clock-in clad in cut-off jeans, T-shirt and no shoes?

### Little palace

■ An exclusive apartment in a fine 19th century house on Stockholm's

handsome waterfront might sound irresistible, but not to Sweden's two most recent prime ministers.

When present incumbent Ingvar Carlsson moves next month into the first official prime minister's residence, Sagerska Huset, it will be reluctantly. He and wife Ingrid would prefer their own flat in the sleepy southern suburb of Tyresö "by the woods and the sea".

Carlsson's predecessor Rob Bildt was also unwilling to make the move, had he won last September's election.

Bildt has been persuaded that the enhanced security - and the lower security costs - offered by the refurbished palace make the move imperative. It was his own government of the late 1980s that made the decision to create an official residence, after the 1986 assassination of Olof Palme, shot by a still unknown assailant as he strolled home unguarded from the cinema. At least Carlsson should enjoy the convenience of Sagerska. It's just around the corner from the prime minister's office.</



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THIS WEEK

**STEPHANIE FLANDERS:**  
ECONOMICS NOTEBOOK  
In the days following the Mexican devaluation, President Ernesto Zedillo was pressured outside investors to include more rapid privatisation in his new economic programme. In similar fashion, a recent string of privatisation policy reversals in Hungary have stoked fears that it will be the next emerging market to hit the rails. Page 20

**BRONWEN MADDOX:**  
GLOBAL INVESTOR  
There are good short term reasons why European consumer companies are performing well. But the long-term performance depends partly on a more profound liberalisation of European markets than has yet occurred. Last week's interest rate rises in the UK damped some enthusiasm for consumer stocks. Page 20

**BONDS:**  
Increasing optimism that the Federal Reserve will be able to stave off inflation and steer the US economy to a soft landing reached a peak on Friday as the bond market soared on news of a surprisingly high January jobless rate. Page 22

**EQUITIES:**  
In New York, investors will be watching this week to see if Friday's soaring market will prove a momentary surge or the beginning of bullish times. In London, the long-heralded rise in interest rates was taken without serious distress. Page 24

**EMERGING MARKETS:**  
In Pakistan, three months of negative sentiment, caused by domestic concerns over politics and the country's economic performance, have not been helped by the Latin American situation. Page 23

**CURRENCIES:**  
While the dollar finished last week rising, sterling was falling. Markets will be looking this week to see whether or not those movements constitute fresh trends. Page 23

**COMMODITIES:**  
Natural rubber producers and consumers meet in Geneva this week in a third attempt to negotiate a new price stabilising pact. Page 20

**INTERNATIONAL COMPANIES:**  
Union Bank of Switzerland has acknowledged uncertainty over the legality of some of its actions during the run-up to a controversial shareholders' meeting last November. Page 19

**UK COMPANIES:**  
Advanced RISC Machines, the UK microprocessor design group, has reached a technology licensing pact with the semiconductor division of Digital Equipment, one of the world's largest computer manufacturers. Page 18

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**This week: Company news**

**US COMPANIES**

**Goodyear keeps a firm grip on profit margins**

Goodyear on Wednesday is expected to cap a strong year with a further revenue increase in the final quarter of around 4 per cent. The price rises implemented in the US last October are expected to have offset most of the effects of higher raw material prices, enabling the company to maintain operating profit margins at around 12 per cent.

Earnings for the final quarter could come in as high as 90 cents a share, up from 76 cents a share the year before. This would put full-year earnings at \$3.75, up 16 per cent from 1993.

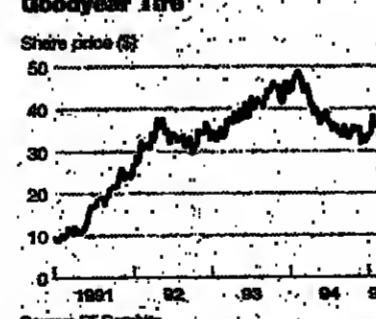
Brewer Anheuser-Busch and soft drinks company PepsiCo are both expected to report record annual results as the US corporate reporting season draws to a close. With its fortunes closely tied to the mature US beer market, the St Louis-based producer of Budweiser will record sluggish sales growth overall. However, a confirming shift towards higher-margin premium beers, together with share repurchases, should lift Anheuser-Busch's earnings to around 67 cents in the final quarter, up from 62 cents a year before. This would put full-year earnings per share at \$3.87, 9 per cent up on 1993.

PepsiCo, meanwhile, is expected to see a 10 per cent advance in earnings per share for the year, to around \$2.20, on the back of growth in the beverage and snacks businesses both in the US and internationally. Better profit margins in these two businesses, which account for nearly two-thirds of sales, will be offset by weaker growth from the restaurant side. Pizza Hut, while continuing to register modest revenue growth, is likely to see a further erosion in margins in the competitive take-out market.

Overall, PepsiCo is expected to register earnings of 62 cents a share for the final quarter, up from 55 cents a year before.

Also tomorrow, 1994 figures from

**Goodyear Tyre**



Allied Signal should reflect strong sales to motor manufacturers and the continuing productivity gains promised by chief executive Mr Lawrence Bossidy. Double-digit earnings per share gains for the quarter and year as a whole are expected on the back of revenue growth of around 5 per cent. Earnings could reach 70 cents for the quarter and \$2.65 for the years as a whole.

Emerson Electric, also expected to report on Tuesday, has already forecast sales growth of 13 per cent and earnings per share growth of 15 per cent for the latest quarter, the first of its financial year. The growth, partly from acquisitions, will lift earnings per share to a record 91 cents for the quarter.

The poor conditions in the US property/casualty insurance market will continue to cast a shadow over the results of Arima, the biggest quoted US insurer, which is due to report on Wednesday. Weak margins from commercial lines of business, and environmental liabilities reported in the middle of last year, will result in a decline in full-year earnings per share to around \$4.40, from \$5.30 a year before. Final quarter earnings are expected to reach \$1.40 a share.

Earnings from Allstate will reflect a different blight on the insurance industry: big catastrophe losses, resulting last year from the Northridge earthquake. A better final quarter, for which the company is expected to report earnings of 60-65 cents a share, will leave it with full-year earnings of under a dollar, compared with \$2.67 in 1993.

**OTHER COMPANIES**  
**Boost to Ericsson from mobile phones**

Ericsson, the Swedish telecommunications group is expected to unveil profits of around SKr5.5bn (\$740m) when it reports its 1994 figures on Thursday. The result would be more than 70 per cent higher than 1993's SKr3.1bn and reflects surging sales of mobile phone equipment, where Ericsson is the world leader. Analysts expect the group to maintain its momentum in 1995 and are already pencilling in profits of around SKr7.4bn

■ Metallgesellschaft will try to show itself as a normal company again this week and talk about current business instead of past disasters. Having started its legal battle against former directors over the US oil trading losses which nearly bankrupted it, the German company will describe at a press conference tomorrow how its metal, chemical and trading operations are faring. It has forecast operating profits of more than DM100m (\$16.5m), against DM85m last time. For the first nine months to December 31 this spread will bring profits to DM110m-\$143m, from DM80m.

■ British Airways: The international carrier is expected today to announce improved third-quarter pre-tax profits of 27m to 32m (\$14.5m), against \$26m last time. For the first nine months to December 31 this spread will bring profits to \$41m-\$43m, from \$30m.

■ British Sky Broadcasting: Analysts expect the UK satellite television

**Lloyds Bank**  
**Share price (pence)**



company to make pre-tax profits of up to £100m (£158m) in its first results tomorrow since flotation. The results follow last week's announcement of an alliance with Reuters, which industry sources reckon could mean medium-term cost savings for BSkyB of £10m on satellite usage contracts. In June the company announced a continuing rise in both subscribers and profits.

■ Lloyds: The UK clearing bank is expected on Friday to report pre-tax profits of about £1.3bn (£2.02bn), compared with £1.03bn last year, raising earnings per share to about 62p, against 50.83p. But a fall in operating revenue is expected because of weak consumer demand. Lloyds wants to expand its share of financial services by buying Cheltenham & Gloucester Building Society for £1.8m. C&G's results today will give a clearer idea of the premium to net asset value Lloyds will pay this autumn.

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**FINANCIAL TIMES**

**COMPANIES & MARKETS**

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Monday February 6 1995

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CONSTRUCTION  
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WORLDWIDE EXPERTISE AND RESOURCES

## German savings group names sell-off adviser

By Nicholas Denton in London and Michael Lindemann in Bonn

versicherung was assisting in the development of life insurance products. "We could imagine that our co-operation will lead to them taking a stake [in Postbank]," a spokesman said.

The privatisation of Postbank, which was spun off from the German post office and incorporated in January, will follow that of Deutsche Telekom, the telecommunications service.

The sale will be one of Germany's largest privatisations, though smaller than that of the telecoms company, which is set for flotation in 1996.

Postbank, which operates 24.1m deposit accounts with a total of

DM49.9bn (\$32.6bn) on deposit, is expected to command a premium over its equity capital of DM4bn. The government has earmarked proceeds from privatisation for the unfunded pensions obligations of the three successor companies to the post office. Salomon has been working with Postbank since last year but government confirmation of its role and the privatisation strategy only came with Postbank's establishment as an independent company.

Postbank and its advisers are expected to have discussions with potential investors in the first half of this year with a view to offering strategic stakes over the

next two years. The bank intends to build ties with other financial institutions that can help it expand the range of products it offers through its 20,000 outlets in post offices. Equity links would cement the relationships.

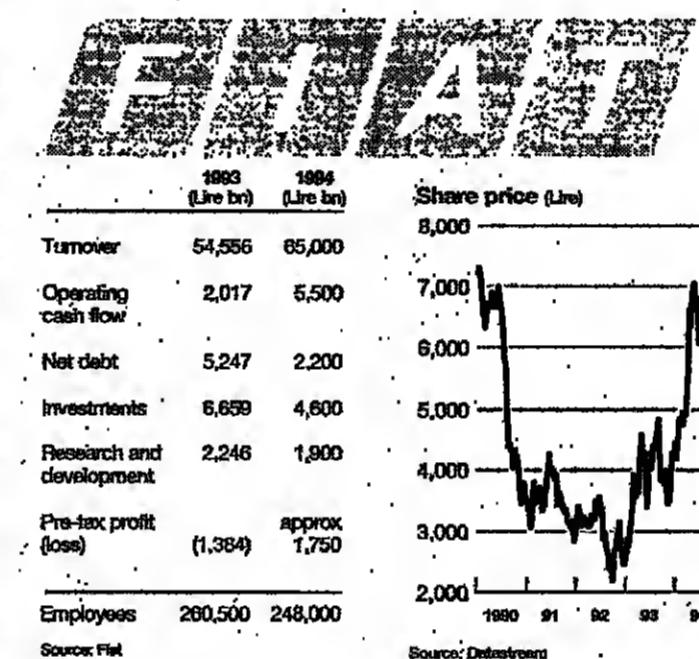
The flotation is expected to take place in 1997 or 1998. Postbank said it needed time to get its balance sheet into order.

The appointment of Salomon as adviser does not preclude the designation of another investment bank as co-ordinator on the eventual issue. Postbank said.

The law breaking up the German post office into three parts specifies that the government will hold on to 25.1 per cent of Postbank until the beginning of 1999. Until the beginning of this year - when Deutsche Telekom, Postbank and Deutsche Post (formerly Postdienst) became joint stock companies - the only banking business Postbank was allowed to do was to offer clients savings books. In 1991, Germany's commercial banks began putting pressure on the post ministry to prevent Postbank branching out into other financial products. They did not let up until last year when the new postal reform law finally settled the matter in favour of Postbank. UBS doubts, Page 19

Agnelli letter tells of a healthier outlook for Italian carmaker, writes Andrew Hill

## Cheer from Fiat heralds advent of la dolce vita



(components) are taken into account.

Certain non-core businesses - such as La Rinascente, the retailer - were sold as part of the package of cash-raising measures in 1993, but Fiat still owns substantial interests in the manufacture of railway rolling stock, insurance, publishing and construction. Fiat says they are still an important defensive part of the group. But, as Mr Lorenzo Colucci of NatWest Markets in London points out, "it's clear now that these other businesses are marginal."

As a motor vehicle group, Fiat knows it cannot afford to place its hopes on the domestic market, or even the European market, for much longer.

In 1995, the group will be helped initially by its increased market share in the Italian car market, which is lagging the European recovery. Having dropped by 20.4 per cent in 1993, the Italian market shrank a further 2.7 per cent in 1994, and recovery is expected this year.

To anchor its revival, however, and protect itself from the inevitable political and economic hiccups of its home country, Fiat is placing increasing emphasis on foreign markets, including developing regions such as Latin America, eastern Europe and Asia. Some 37 per cent of the group's workforce are now employed outside Italy, and a growing proportion of automotive production is sold abroad, ranging from six out of every 10 cars to nine out of every 10 trucks.

Even if it sticks to this course, Fiat seems unlikely to lose its symbolic position as the spokesman for Italy's industrial economy, which is now dominated by smaller, mainly unquoted, export-oriented companies. But it will only be clear that the group has finally shed its old ways when the declarations of Fiat's top management start to make news in India, China and north Africa as well.

## Thorn to axe chain of electricals shops in UK

By David Wighton in London

Thorn EMi, the UK music and rentals group, is expected to announce that it is axing its Eumelios electricals chain when it reports its third quarter results tomorrow.

After nearly a decade of losses, Thorn is expected to reveal plans to rebrand most of the 300 shops and close the rest.

Analysts predicted that Thorn's shares would be boosted by a decision to take action on Rumbelow, which is estimated to be losing more than £10m (£16.5m) a year. The shares rose 32p to £10.50 last week on rumours that Thorn would close or sell the chain.

The group has been struggling to turn Rumbelow around for more than 10 years. In 1986 its television rental accounts were transferred to Thorn's Radio Rentals chain with the loss of 650 jobs. In 1992, after Rumbelow had lost more than £50m in the previous three years, it was announced that the then 450 shops would be converted into retail outlets.

With the worsening electricals retailing market undermining its efforts to find a buyer for the chain, Thorn has been experimenting with new formats.

Last year, it introduced a UK version of Foma, its Danish chain television and hi-fi shops. It has also piloted a format called Crazy George's, an electricals and furniture chain, modelled on its successful Rent-A-Center chain in the US.

Before costs relating to the restructuring analysis are predicting that Thorn's nine-month profits will be up from £251.1m to around £300m.

## THE FOURTH CAUSEWAY DEVELOPMENT CAPITAL FUND

Applications have been accepted from institutional investors in respect of commitments amounting to:

**£65,000,000**

The fund has been established to provide finance in the unquoted sector for

## COMPANIES AND FINANCE

# ARM in licensing pact with Digital Equipment

By Louise Kohoe

Advanced RISC Machines, the British microprocessor design group, has reached a technology licensing pact with the semiconductor division of Digital Equipment, one of the world's largest computer manufacturers.

The companies are jointly developing a range of "Strong-arm" microprocessors that combine Digital's high performance semiconductor technology with ARM's expertise in low power consumption chips. Digital will manufacture the chips at its new semiconductor plant in Hudson, Massachusetts.

For ARM, which has previously licensed its chip designs to several US and Asian semiconductor manufacturers, the new partnership represents an opportunity to create chips with "performance above that of most computer workstations

in a device that can be powered by a standard torch battery," said Robin Saxby, ARM managing director and chief executive.

The combination of high performance and low power could be a breakthrough that propels ARM chips into emerging high volume markets, such as the next generation of personal digital assistants, interactive cable TV set-top boxes and video games, industry analysts said.

"This technology will enable very advanced portable devices with better handwriting recognition and perhaps voice recognition," said Mr Saxby.

The agreement broadens market opportunities for both companies. For Digital, which is struggling to return to profitability after heavy losses, the agreement could boost efforts to expand semiconductor sales. Digital has invested heavily in its new chip plant and needs

high volume products to defray the costs.

Digital will be in full scale production of the Strong-arm chips in the first half of 1996, said Mr Ed Caldwell, general manager of Digital's semiconductor division.

The chips developed under the agreement will be sold by Digital and the technology will also be available for licensing to other semiconductor manufacturers, Mr Saxby said.

Prospective customers for the Strong-arm chip include Apple Computer, an investor in ARM that uses an ARM-designed microprocessor in its Newton personal digital assistant.

Apple's Newton engineering team has been working closely with Digital semiconductor and ARM in defining the first Strong-arm microprocessor," said Shana Robinson, general manager of Apple's Personal Interactive Electronics side.

## Lowndes buys marine broker

By Ralph Atkins, Insurance Correspondent

Lowndes Lambert, the London-based insurance broker, is to acquire Godfrey Merritt Robertson, the marine "protection and indemnity" broker, for an initial cash consideration of £2m.

GMRI is one of the largest brokers in the UK P and I market, by which shipowners have traditionally covered themselves against risks. Lowndes said the addition of GMRI

would strengthen the group's marine hull business.

Lowndes' marine division already has a significant book of P and I business. "With recent rises in P and I premium rates, shipowners are increasingly turning to the specialist brokers," said Mr Richard Shaw, chairman of Lowndes Lambert.

Lowndes said that GMRI, currently owned by its executive directors, was only established in December 1993 so meaningful profit figures are not avail-

able. The brokerage income of the company is estimated at £3m on an annualised basis.

The consideration is adjustable upwards if certain income and profit criteria are met, subject to an overall maximum of £10m. The additional amount will be satisfied by a mixture of loan notes and shares payable over the next seven years.

Three of GMRI's executive directors, Mr Malcolm Godfrey, Ian Robertson and David Merritt, will join the board of Lowndes Lambert Marine.

### NEWS DIGEST

## Inoco falls sharply to £853,000

Despite a sharp increase from £259,000 to £1.35m on the sale of investment properties, Inoco, the USM-listed property group, suffered a fall in pre-tax profits to £863,000 in 1994, against £2.51m.

Inoco said losses from marketable securities - the group began trading last January - detracted from good results elsewhere. Trading however, improved towards the end of the year.

Net rental income was little changed at £9.75m (£9.97m), but earnings dipped from 1.19p

to 0.41p. No dividends have been paid since 1989.

### Vaux trading mixed

Sir Paul Nicholson, chairman of Vaux Group, said that the highest level of business confidence for five years was helping trading at its Swallow Hotels chain.

Speaking at the Sunderland-based group's annual meeting, Sir Paul said that sales at Swallow were up 11 per cent in the first 16 weeks of the current year, with occupancies up 8.4 per cent to 62.1 per cent and profits ahead 30 per cent year-on-year.

The brewing and pub side, however, experienced "mixed fortunes". Following a "very poor" January, overall total beer sales fell some 3 per cent

on last year. "We are concerned about current trading," Sir Paul added.

In contrast, Eldridge Pope, the Dorset-based pub operator and brewer, said its brewery was busier than in recent years reflecting wider distribution of its cask ales.

Mr Christopher Pope, chairman, told the AGM that current performance was in line with budget and ahead of last year. Wine sales were up at twice the national average, while food sales were ahead of competitors.

### UK Waste buys

In its fourth acquisition since December, UK Waste, a subsidiary of Wessex Waste Management, the joint venture between Waste Management

and Wessex Water, has acquired Clarfield Waste Paper in a deal valued at between £2m and £2.5m.

Clarfield, which recycles paper and board, has a customer base across the UK and continental Europe.

Mr Mike Wynne, UK Waste's managing director, said: "This acquisition will allow us to strengthen this field of activity [waste minimisation and recycling advice] and offer waste producers an integrated solution to their needs."

### Shorco deal

Shorco Group Holdings, the plant hire company, is to acquire Lydney Containers Holdings for up to £1.7m, partly funded by a 1-for-3 rights issue at 90p per share.

## Rank chief may step down three years early

By David Wighton

The Rank Organisation yesterday declined to comment on reports that Mr Michael Gifford, its chief executive for the past 11 years, is to step down from the leisure group within months.

It is thought that Rank will announce at this month's annual meeting that Mr Gifford, 58, is planning to retire from the group three years early.

The move would come at an important time for Rank, which last month raised £620m from the sale of Rank Xerox.

The disposal, the terms of which disappointed the City, will reduce the debt Rank took on with the badly timed acquisition of Mecca in 1990.

Management changes, including the imminent arrival of Sir Denis Henderson, former head of ICL, as chairman, will increase expectations that Rank may step up its disposal programme.

Mr Gifford joined Rank in 1983 from Cadbury Schweppes where he was finance director. A tough and sometimes abrasive accountant, Mr Gifford was credited with turning the company around in the 1980s but had a more mixed press from the City in recent years.

It is thought that Mr Gifford wants to leave before the official retirement age of 62 for personal reasons.

In November, Mr Gifford's basic salary was raised from £333,000 to £400,000.

## The dilemma of what's in the basket

Philip Coggan unravels the mysteries of the programme trade.

**I**magine that your local supermarket manager calls early on Saturday morning. "There's a special offer down the store today, Mr Smith," he says. "I've got a trolley full of miscellaneous goods worth £50. Let me know by 9.30 what you're willing to bid for it."

That is roughly the dilemma faced by a marketmaker when asked to execute a programme trade with index arbitrage, but with asset allocation. A fund manager might, for example, have made a decision to move out of shares and into bonds, or vice versa; or a indexed manager might choose instead to do the deal on an agency basis with the securities house acting as a broker.

Nowadays, programme trades, particularly in the UK, are not normally concerned with index arbitrage, but with portfolio allocation. A fund manager might, for example, have made a decision to move out of shares and into bonds, or vice versa.

The marketmaker does not take the risk of doing deals with individual stocks. And if the portfolio is closely correlated with the market, I can hedge the exposure via futures and options."

Fund managers who fight shy of the cost of a programme trade with a marketmaker might choose instead to do the deal on an agency basis with the securities house.

The security house would then simply take a commission which, on a large deal, would be a fraction of 1 per cent.

However, an agency deal will take a few days to work its way through the market. That leaves the fund manager exposed to the risk of a general market rise or fall, or to changes in individual stock prices caused by the scale of his trades.

In the end, the cost of an agency deal, once price movements are accounted for, could work out higher than the alternative of letting the marketmaker assume the risk.

If the marketmaker does accept the trade as a principal, it may have to work fast. Stock Exchange rules allow only 50 minutes before details of the initial trade are available on screen, and then only when the trades are three times normal market size. Even that delay was recently called into question by a London School of Economics study sponsored by the Stock Exchange.

That risk means the marketmaker will buy the basket at a discount, or sell shares at a premium, depending on the customer's needs. Even so, the deal should work out cheaper for the fund manager than carrying out a long series of individual trades.

In certain circumstances, programme trading can have a controversial history, which is why the term portfolio trading is sometimes preferred today. At the time of the 1987 crash, programmes were blamed by many in the US for worsening the crisis. Criticism focused on a form of programme trading known as index arbitrage, where investors buy a basket of stocks and

Qualifying shareholders will be offered up to £56m new shares to raise £1.4m net of expenses, of which £1m will be paid to the vendors and the balance used to meet expenses and as working capital.

The vendors will also be entitled to loan notes of up to £700,000, depending on Lydney's profits for the next two years. Lydney made pre-tax profits of £202,000 for the year to March 31 on turnover of £2.08m. Net assets stood at £276,000.

### Carr's merger off

Carr's Milling Industries, the agribusiness, flour milling and baking group, has terminated discussions with NWF of Cheshire regarding its proposed merger offer.

## The dilemma of what's in the basket

Philip Coggan unravels the mysteries of the programme trade.

One problem is the "whole notion of having to print the trade. As soon as you do so, it's akin to the whole market knowing your book."

That knowledge in the hands of other traders may drive prices against the marketmaker.

Two other competition for programme trades, some marketmakers feel that the risk of doing deals is not fully reflected in the returns they receive. But as programme trading is a service demanded by many clients, marketmakers will continue to provide it.

There seems little doubt that the use of programme trading, which started in the US, is growing steadily in London and the rest of the world. One reason is the structure of the industry.

"When you get managers handling many accounts, if they do change their views on allocation they want to get the same price at the same time for all the clients," says Mr George Gray, head of the international portfolio trading unit at UBS in London. "A programme trade allows them to do that efficiently and treat clients equally."

Another cause may simply be acceptance of the technique as the stigma of the 1987 crash fades.

"As fund managers are becoming more familiar with the uses of portfolio trading they are applying the same techniques internationally," says Mr Jack Tracy, executive director of Morgan Stanley International. "New funds are starting to use portfolio trades."

### CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Axa (France)	National Mutual (Australia)	Insurance	£538m	Big Asia-Pacific move
Deloitte (UK)	Unit of Quaker Co (US)	Pet Food	£422m	Buying European ops
ING (Netherlands)	Wellington Insurance (Canada)	Insurance	£85m	Further sector change
Merrion Group (US)	Units of Charter (UK)	Mining equipment	£29.4m	Non-core disposals
Arco (US)	St James Oil & Gas (UK/Austria)	Oil & gas	£22m	Chy/OVMI sell JV
Inchespey (UK)	Units of Timberland (US)	Clothing & footwear	£15m	Part of wider agreement
Charles Church (UK)/Centex Homes (US)	JV	Housebuilding	£10m	Centex gains UK foothold
Bowthorpe (UK)	Metronica (US)	Measuring Instruments	£9.8m	Profit-related element
Chamberlain Phipps (UK)	Knapp (US)	Footwear	£5.7m	First buy since refloat
Cox Communications (US)	European Channel Management (UK)	Broadcasting	£5m	Joining BBC/Pearson venture

### KKBC INTERNATIONAL LTD

#### US \$ 50,000,000 FLOATING RATE NOTES DUE 1995

Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the six months period from February 3, 1995 to August 3, 1995 has been fixed at 7.15625% per annum.

The interest payable on August 3, 1995 will be US \$ 17,990.02 in respect of each US \$ 500,000 Note.

Agent Bank

BANQUE INTERNATIONALE A LUXEMBOURG

### EUROPEAN INVESTMENT BANK

Soc: 100, Boulevard Konrad Adenauer - L-2950 LUXEMBOURG

Bond Loan BEI - PTE /93-98 - 12.5 per cent  
Payment of the Coupon nr. 2

Notice is hereby given to the Bondholders that, as of 34th February 1995, the interest concerning the Coupon nr. 2 will be paid at the offices of BANCO ESPÍRITO SANTO E COMERCIAL DE LISBOA, S.A. - main paying agent - and at the offices of KREDIETBANK, S.A. - paying agent in Luxembourg - for the net amount of PTE 125.00.

European Investment Bank

### Ireland

#### U.S.\$100,000,000

Private Placement Issue  
Floating Rate Notes 1997/2000  
(Coupon No. 20)

Pursuant to Note conditions, notice is hereby given that for the interest period 6th February, 1995 to 7th August, 1995 (182 days), an interest rate of 6% per cent. per annum will apply.

Amount per coupon (No. 20) = U.S. \$24,440.97  
Payable on the 7th August, 1995

CITIBANK

The Long-Term Credit Bank of Japan, Limited

London Branch

Agent Bank

#### U.S. \$100,000,000

### General Electric Capital Corporation

Medium-Term Notes, Series B  
Floating Rate Notes Due February 4, 2003

In accordance with the provisions of the Notes, notice is hereby given that for the interest Period from February 6, 1995 to February 6, 1996, the rate has been determined at 7.15125%. The interest payable on the relevant Interest Payment Date, February 6, 1996 will be £11,812.50 per £100,000 in bearer form.

By The Chase Manhattan Bank, N.Y.  
London, Agent Bank  
February 6, 1995

CHASE

## The Korea Development Bank

(Incorporated in The Republic of Korea pursuant to The Korea Development Bank Act

## INTERNATIONAL COMPANIES AND FINANCE

**UBS admits doubts over legality of share actions**

By Ian Rodger in Zurich

Union Bank of Switzerland has acknowledged uncertainty over the legality of some of its actions during the run-up to a controversial shareholders' meeting last November.

However, Mr Niklaus Senn, the bank's chairman, denied in an interview in a Swiss newspaper last Saturday that the bank had consciously done anything illegal. And he rejected a call from Mr Martin Kinner, chairman of BK Vision, for action to be taken at UBS over the conduct of the proxy battle.

Meanwhile, BK Vision, an investment company that is UBS's largest shareholder, charging claims that it was losing investors' confidence over launching a one-for-10 rights issue to raise SFr150m (\$165m).

The latest bitter exchange of charges between UBS directors and BK Vision suggests that the two sides are even wider apart than before over how their dispute over the bank's governance could be resolved.

Mr Elmer said last week the bank should immediately withdraw its controversial scheme for converting its registered shares into bearer shares, following a district court judge's decision that many of the



Niklaus Senn: denied any conscious illegality

shares represented at the November shareholders' meeting were voted illegally. He suggested that some UBS directors should take "personal responsibility" for improper management.

Mr Senn retorted in the newspaper interview that the district judge had no jurisdiction nor sufficient evidence to rule on the legality of these issues. And Mr Elmer was certainly the "judge with the guillotine", to apply to UBS directors' heads.

However, he admitted that it was legally debatable whether share voting rights could be separated from ownership in the case of a forward sales contract.

During the proxy battle, UBS

bought a large block of registered shares for delivery next June. The vendor has confirmed that he voted the shares at the shareholders' meeting.

UBS said yesterday that this was one of a number of untested legal issues following the introduction of a new Swiss companies law two years ago. They would be clarified as a result of BK Vision's challenge in the commercial court.

Asked why it chose to test the law in these controversial circumstances, it said it had consulted with a large number of experts. "We are sure we are right, but you never know what will come out of a court."

Mr Senn also complained that UBS was being closely scrutinised over its use of proxies, but that no-one seemed to ask how Mr Elmer had marshalled votes against the board's motion.

Mr Elmer said he cast very few votes other than those on shares held by his BZ group companies. The clients of his brokerage firm, BZ Bank, were mostly large institutions, and they voted their own shares, he said.

• BK Vision's quoted bearer shares have lost a quarter of their value since the row with the UBS board began last September.

**Alusuisse more than doubles net income**

By Ian Rodger

Alusuisse-Lonza, the packaging, aluminium and fine chemicals group, said its net income more than doubled last year to slightly more than SFr240m (\$134m), on sales up 21 per cent to SFr7.5bn.

The result was slightly ahead of forecasts made at the interim stage, and the directors said in a preliminary statement they expected further profit growth in the current year.

In light of the "very pleasing result", the directors said they would recommend a partial restoration of the dividends, from 10 per cent to 12 per cent in respect of 1994.

Alusuisse attributed the jump in net income from SFr68m in 1993 in part to completion of the restructuring it has been carrying out over the past five years to reduce its dependence on aluminium and chemical commodities.

Other factors were an improved operating performance and the integration of the Canadian Lawson Mardon packaging group, acquired early last year for SFr1.1bn.

Details of the 1994 results will be disclosed on February 27.

**KHD faces insider dealing probe**

By Andrew Fisher in Frankfurt

Share trading in Klöckner-Humboldt-Deutz, the German engineering company, is to be investigated to see if insider dealing occurred before a costly refinancing package was announced a week ago.

The Federal Supervisory Office for Securities Trading, which started operations in Frankfurt last month, will look into whether the slide in the share price ahead of the company's announcement that afternoon of the financial restructuring details.

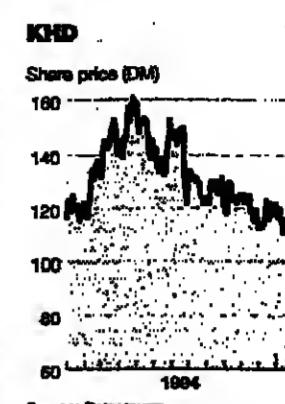
After closing on the previous Thursday at DM121, they slid to DM81 on the Friday, having still been traded for 45 minutes on the Ibis electronic trading

will be Germany's first such case.

Mr Georg Dreyling, deputy head of the regulatory body, said it was looking to see "if, how and when" any insider trading activities took place in KHD's shares. The company said it had been approached by the agency and would co-operate fully.

KHD shares were suspended on Friday, January 27, ahead of last Monday's meeting with banks and the announcement that afternoon of the financial restructuring details.

Under the new financial markets promotion law, insider dealing is now illegal in Germany. If the KHD share dealing records show evidence of insider share trading, this



Source: Datatrax

network before the shares were suspended. Initially, the Düsseldorf exchange suspended the shares of the Kaufhof retail

group by mistake.

The supervisory body had freed the company from the need – under the new law's provisions on market-moving news – to publicise immediately its refinancing proposals. It allowed KHD to wait from Thursday, when its supervisory board met, until last Monday, when it met with the banks.

However, Capital, the business magazine, published a report on impending measures at KHD before the share suspension. A newspaper in Cologne, where KHD is based, also had a report. Mr Dreyling said the agency would have to establish whether the fall in shares was due to these reports, or to insider trading.

**Employers Re may take AMB subsidiary**

By Ralph Atkins, Insurance Correspondent

Employers Re, the US reinsurance, has reached an outline agreement on the possible purchase of most of the business of Aachen Re, the reinsurance group largely owned by Aachener und Münchener Betriebsgruppe (AMB), the large German insurance group.

The deal follows the announcement last year that General Re, the largest US reinsurance company, was taking majority control of Germany's Cologne Re. That deal created the world's third biggest reinsurance grouping in a complex deal estimated to be

worth DM2bn.

Under the terms of the latest agreement, Aachen Re will initially form a new wholly-owned subsidiary which will take on most of Aachen Re's reinsurance business. The new subsidiary will then be bought by Employers Re, the world's fourth largest reinsurance company, for an as yet undisclosed sum.

Talks between AMB, Aachen Re and Employers Re are understood to be continuing, and analysts say the final terms will not be known until March. Aachen Re is ranked 19th in the world reinsurance sector, according to Standard & Poor's, the rating service, in terms of net premiums written. Its shares are 80 per cent owned by AMB.

The trend towards consolidation in the international reinsurance sector reflects the increased size of many risks and the growth of many of the world's insurance companies, which provide much of the business for reinsurers.

**GE Capital acquires rest of HK group**

By Louise Lucas in Hong Kong

General Electric Capital Corporation (GE Capital), a wholly-owned subsidiary of General Electric of the US, is paying Jardine Matheson and sold to GE Capital for \$35.2m, is not being disclosed.

Jardine will use the proceeds to launch its own regional financial services business in tandem with merchant banking affiliate Jardine Fleming, the 50:50 joint venture with Robert Fleming.

Like UMF, Jardine's new operation will initially concentrate on Hong Kong – where it will have its headquarters – and southern China. Ultimately, it will provide installation finance, motor vehicle equipment, property and personal loan services throughout Asia.

Jardine believes the size of the potential market, allied with Jardine Fleming's expertise, will enable it to develop the business in spite of competition from its former partner.

Profit from the remaining 34

**Dole Food profit hit by weak banana market**

By Maggie Urry in New York

Over-supply in the world banana market hit fourth-quarter profits at Dole Food, the US fruit and vegetable, real estate and resort group. Fourth-quarter net income was \$1.2m, or 2 cents a share, down from \$7.5m or 13 cents, to the comparable period before non-recurring items.

Dole said the main cause of the fall was weakness in the Pacific Rim banana market.

However, banana results for the full year had improved over 1993.

The group reported 1994 net income of \$67.5m, down from \$80.9m excluding one-time charges in 1993. Earnings per share were \$1.14 compared with \$1.35.

Although bananas were a problem in the fourth quarter,

Dole achieved improved results for fresh vegetables and processed pineapples in the last term.

Market conditions for lettuce and celery, which had been poor for the first three quarters of the year, were better in the fourth.

The housebuilding division recorded flat profits in the quarter, with operating income at \$21.2m against \$21.5m.

Losses from the resorts in Hawaii were cut to \$4.8m from \$6.7m, as occupancy rates rose.

Profits were also hit by higher interest charges, up to \$19.9m from \$13.8m in the review period, and \$77m compared with \$58.2m for the year.

Dole has agreed to sell its juice business to Seagram for \$285m. It expects to complete the sale during the first quarter of 1995.

**Heineken buys Italian brewer from Interbrew**

By Ronald van de Kroon in Amsterdam

Heineken, the Dutch beer group, is to buy Interbrew Italia, a subsidiary of Belgian brewer Interbrew, raising its share of the Italian beer market to 30 per cent from 25 per cent.

Interbrew Italia, based in Bergamo in northern Italy, produces 700,000 hectolitres of beer a year, divided between the brands Stella Artois and Classica von Wunster. It is to be fully absorbed by Heineken Italia, whose five breweries in Italy produce 3.5m hectolitres of beer.

No financial details of the deal, planned to be completed in the first quarter, were disclosed. Besides the additional beer production, Heineken is interested in acquiring Interbrew's Italian subsidiary because of its distribution network in the north of the country.

Interbrew will license Heineken to continue Stella Artois, while the Dutch brewer will

own the Classica von Wunster brand outright.

• The battle for control of Credito Romagnolo (Rolo), the Bolognese bank, has ended with victory for Credito Italiano (Crediti), the former state-controlled bank based in Milan, writes Andrew Hill in Milan.

Crediti's L3.770bn (\$2.5bn) offer closed on Friday night, but it was clear by then that the bank had won acceptances from Rolo shareholders for more than the 78.3% per cent stake it sought. The bid battle has prompted a wave of speculation on other banking stocks during the last week.

The rival consortium led by Cariplo, the unquoted Milan savings bank, had in effect withdrawn its own lower counteroffer earlier in the week, once Crediti's L22,000-a-share offer had been accepted by shareholders with more than 50 per cent of Rolo's shares.

The Bolognese bank fought hard for more than three months for an alternative to the Crediti offer.

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While German shops stay closed on Saturday afternoons, the current fashion for buying shares in European consumer companies is questionable. There are good short term reasons why these sectors are performing well. But the long term performance depends partly on a more profound liberalisation of European markets than has yet occurred.

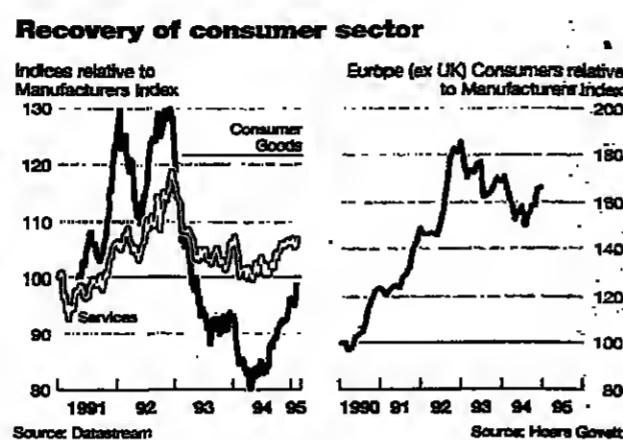
Last week's interest rate rises in the UK and US have damped some enthusiasm for consumer stocks, particularly those reliant on international demand for branded goods. The question is whether the attempts to check consumer spending in those countries have restored the attractions of manufacturing stocks.

Until recent weeks, stock markets' views on the relative merits of consumer and manufacturing sectors were clear, particularly in Europe. Since the middle of last year, there has been a strong swing on European markets back towards consumer stocks. The two-year bull run of manufacturing stocks, as economies moved out of recession and earnings rose, appeared to have ended decisively. In the

## MARKETS THIS WEEK

Global Investor / Bronwen Maddox

# An excessive taste for consumption



Source: Datastream

### Total return in local currency to 2/2/95

	US	Japan	Germany	France	Italy	UK
Cash	0.11	0.04	0.05	0.10	0.15	0.11
Week	0.49	0.19	0.45	0.43	0.71	0.51
Month	3.75	2.13	5.25	5.57	7.88	5.19
Year	-2.22	0.95	-0.95	-0.25	-0.86	-0.86

	Week	Month	Year
Bonds 3-5 years	0.57	-0.14	0.05
Week	0.52	0.30	1.49
Month	1.54	1.55	1.10
Year	-2.22	-0.95	-0.25

	US	Japan	Germany	France	Italy	UK
Equities	1.1	3.2	0.5	-0.1	0.9	0.9
US	3.5	-6.8	-2.4	-2.9	5.7	-0.6
Month	1.7	-10.0	-7.8	-20.2	1.9	-10.9

Source: Cash & Bonds - Lehman Brothers.  
Equities - Databank FT-Actuaries World Indices are jointly owned by The Financial Times Limited, Goldman Sachs & Co. and NatWest Securities Limited.

Source: Hoare Govett.

That uncertainty notwithstanding, he argues that the increase in real earnings has been underestimated, and that earnings from consumer stocks are likely to beat expectations.

Moreover, it seems increasingly likely that the market's expectations for UK manufacturing earnings may be too high, given the persistently low levels of industrial investment.

In addition, given the financial strength of the consumer sector compared with manufacturing, consumer shares will be helped by the growing desire of investors for dividends. Not only are interest rates still low by historic standards, but pension funds are maturing.

True, the recovery of UK consumer stocks in the past six months has chipped away at some of the case for buying them. But manufacturing shares hardly look cheap.

Since the UK's exit from the European exchange rate mechanism, manufacturing shares have reclaimed all their previous underperformance against the consumer sector, and most of that against services. At this point in the cycle, the attractions of the consumer sector seem the more convincing.

\*Employment Performance:  
McKinsey Global Institute  
Washington DC, USA.

especially in high growth service industries".

As McKinsey noted, layers of restrictions inhibit the development of many sectors. The construction industry is particularly burdened with rules on land use, building quality, safety, rent and taxes. Retailing suffers from opening hour restrictions, of which the German Ladenschlussgesetz (shop

closing hours law) is perhaps the best known, as well as rules on the use of part-time labour.

The constraints on emerging sectors are particularly noticeable in Germany, McKinsey noted.

The television, radio and film industries suffer from delays in licensing cable and new broadcast frequencies, and limits on advertising which reduce national ability to run new programmes, not to mention the creeping pace of telecommunications liberalisation.

If such liberalisation took place, McKinsey and other similar studies suggest, not only would employment levels rise, but continental Europe could witness the kind of consumer sector growth which the UK

advertising which reduce new programmes, not to mention the creeping pace of telecommunications liberalisation.

But progress so far has undeniably been slow. Telecoms liberalisation has scarcely progressed, and the French government is currently urging the Europe-wide adoption

of new quotas on programmes and films based on their nationality. Despite widespread agreement that a relaxation of German shop laws would benefit the economy at the macro and micro level, liberalisation remains vehemently opposed by unions and the leading retailing association.

In the UK, the virtues of adhering to a defensive strategy of holding consumer stocks are clearer, despite the interest rate rises.

Mr Michael Hughes, global

strategies at BZW, the securities

house, points out that predicting the impact of the rises on consumer behaviour is difficult.

That is partly because recent rises, together with a lowering of inflationary expectations, appear to be changing people's view of housing.

"They are more prone to save in financial assets, and less likely to look at houses as a

pseudo pension scheme, and that change will affect all kinds of spending and saving behaviour," he says.

## Frances Williams

# Third time lucky for accord?

Natural rubber producers and consumers meet in Geneva today and the rest of this week in a third attempt to negotiate a new price stabilising pact.

The existing accord, already renewed twice, expires at the end of this year and cannot be renewed again.

Talks between delegates from more than 30 countries will centre on the demand by exporters for a 5 per cent increase in the reference price, currently 196.84 Malaysian/Singapore cents per kilo.

Intervention on the market is no longer possible because the buffer stock of 220,000 tonnes was sold by the end of September 1994.

Under the 1987 International Natural Rubber Agreement, the reference price will automatically be raised 5 per cent July if market prices stay at present levels.

"Producers may get their 5 per cent in July anyway and consumers cannot agree to 5 per cent now and risk another 5 per cent rise in July," said a European government delegate.

At the last negotiating session in October, importers were reluctant to countenance a price increase in the new agreement, arguing that high prices were due to special factors, including speculation, which would not persist in the longer term.

They argue that a periodical 15-month reference price review is required in July and this would bring an automatic 5 per cent mark-up to reference prices under Intra rules if prices stayed high.

Prices had begun rising in July when Chinese demand and falls in supply coincided with higher western tyre consumption.

## Number 1 in the Eurolira Market in 1994

<b>ABBEY NATIONAL</b> Abbey National plc Lire 150 billion 10.20% Callable Notes due 1999	<b>ABBEY NATIONAL</b> Abbey National plc Lire 250 billion 9.625% Callable Notes due 2004	<b>BAYERISCHE VEREINSBANK</b> Bayerische Vereinsbank AG Lire 250 billion 11 1/4% Notes due 1996	<b>BAYERISCHE VEREINSBANK</b> Bayerische Vereinsbank AG Lire 350 billion 7.90% Notes due 2004
<b>BNP</b> Lire 150 billion 11.125% Notes due 1996	<b>CREDIT LOCAL FRANCE</b> Lire 150 billion 10.50% Notes due 1999	<b>CREDIT LOCAL FRANCE</b> Lire 250 billion 11.30% Notes due 1997	<b>EUROFIMA</b> Lire 300 billion 10.40% Notes due 1999
<b>REFINERIA BRITISH</b> Lire 1,000 billion 7.45% Notes due 1999	<b>FORD CREDIT EUROPE PLC</b> Lire 400 billion 10.15% Fungible Notes due 1998	<b>Ford</b> Lire 150 billion 11.70% Notes due 1998	<b>GENERAL ELECTRIC CAPITAL CORPORATION</b> Lire 200 billion 10.125% Notes due 1998
<b>GENERAL ELECTRIC CAPITAL CORPORATION</b> Lire 150 billion 9.25% Callable Notes due 2004	<b>EL-BANK</b> Landesbank Baden-Württemberg Lire 400 billion 7.80% Notes due 2004	<b>PSA PEUGEOT CITROËN</b> PSA Finance Holding Lire 100 billion 10.30% Callable Notes due 1999	<b>PSA PEUGEOT CITROËN</b> PSA Finance Holding Lire 150 billion 12% Notes due 1997
<b>Rabobank</b> Lire 200 billion 9.25% Callable Notes due 2004	<b>SEK</b> AB Svensk Exportkredit Lire 50 billion 10.75% Fungible Notes due 2000	<b>SNC</b> Société Nationale des Chemins de fer Français Lire 150 billion 9.20% Callable Notes due 2006	<b>SNCF</b> Société Nationale des Chemins de fer Français Lire 150 billion 10.75% Notes due 1996

In 1994 Credito Italiano ranked as the Leading Bookrunner in the Eurolira Bond Market having Lead Managed 33 bond issues totalling Lire 4,160 billion (US \$2.6 billion) with a market share of 16%

**Credito Italiano**

Nowadays, few doubt that privatisation can do much to foster market-led economic development in poor countries.

Small wonder, then, that in the wake of the Mexican crisis, investors partly judge the chances that another disaster will strike by the scale and speed of governments' sell-off programmes. But recent events, even in the UK, give grounds for caution.

In the days following the Mexican devaluation, President Ernesto Zedillo was pressured by outside investors to include more rapid privatisation in his new economic programme. In similar fashion, a recent string of privatisation policy reversals in Hungary have stoked fears that it will be the next emerging market to hit the rails.

In both countries, investors' concerns stem partly from the government's clear need for foreign capital. But privatisation's vaunted status in successfully planned economies worldwide has also made it a more general test of a government's continued commitment.

In the period 1988 to 1993 alone, the World Bank calculated that privatisation raised \$270bn worldwide. As the chart shows, developing countries received a large chunk of these revenues. State sell-offs in Latin America, Asia and elsewhere raised a total of \$65bn during the period, more than a third of it coming from foreign investors.

Although early evidence of

the benefits of privatisation came from the UK, the gain in countries with highly underdeveloped private sectors can obviously be much larger.

This is because, in addition to

much greater efficiency in the

sectors concerned, successful

privatisation can deliver two

benefits which are of particular

value in such economies.

One is additional government

resources, not merely from

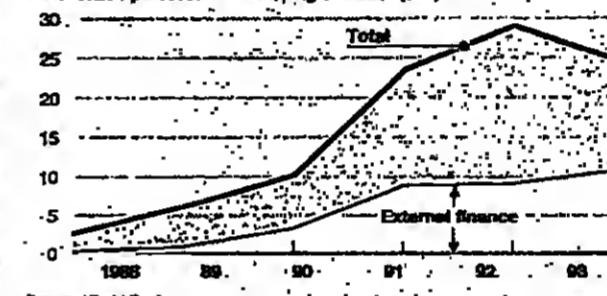
the inequitable distribution

### Economics Notebook

## Emerging problems

### Just the beginning

Privatisation proceeds in developing countries (billion)



Source: World Bank

sale proceeds but reduced expenditure on state subsidies. Last, and most important, is a benefit that accrues to the economy as a whole, especially in formerly centrally planned economies: broader application and acceptance of market mechanisms rather than state controls.

At least in the old Soviet

bloc, privatisation will be a

necessary part of achieving

greater economic efficiency,

sound government finances

and a thriving commitment to

a market economy. It will

also, necessarily, be messy and imperfect. But experience shows that greater competition and efficiency results, but that the gains are distributed openly and fairly.

In the UK, privatisation has

raised efficiency in the sectors

concerned, although not

always competition. The govern-

ment sacrificed some

potential revenue in the

interests of wider public par-

ticipation. Yet even wide

share ownership, and elabor-

ate regulation, has not

entirely offset public dismay

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## NEW YORK

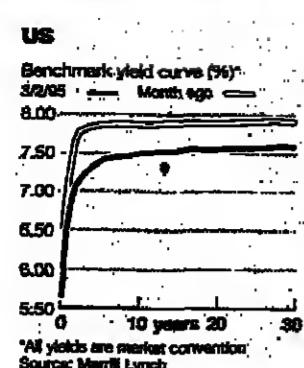
Richard Waters

The sharp drop in yields following last Friday's stampede into bonds has set the stage for a successful \$10bn quarterly refunding operation this week. Fresh data on the state of the economy, in the form of the January producer price index, follows on Friday.

The refunding starts on Tuesday, with an auction of \$17bn of three-year notes. A \$12bn, 10-year note auction follows on Wednesday, with \$10bn of 30-year bonds on Thursday.

Friday's figures will almost certainly show a marked pick-up in inflation in producer prices from their restrained recent level (for the whole of 1994, prices rose 1.6 per cent, with a 2.0 per cent increase in December.) The January rise is generally expected to have been around 0.4 per cent.

This need not unnerve bond markets. Each January of the 1990s so far has seen a marked rise in the index, as manufacturers and retailers strive to push through



## LONDON

Graham Bowley

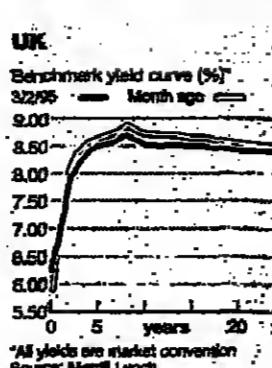
Industrial production data and the Bank of England's inflation report will provide tests for gilt this week, after last week's rise in interest rates.

There was a 1 per cent drop in industrial output in November, but Mr John Sheppard, chief economist at Yamaichi, thinks this week's figures, due tomorrow, could show a bounce in December. Consensus forecast is for a rise of 0.6 per cent.

"The figures could cause some concern, as it tells us about the extent to which the UK economy is slowing or not," he said.

But perhaps the week's highlight will be the quarterly inflation report on Wednesday. It will give the market an impression of the Bank's judgment on the pace of growth, inflationary pressures and the direction in which it sees inflation going, Mr Sheppard said.

Mr Robert Thomas, bond and currency strategist at NatWest Markets, thinks this week's



## FRANKFURT

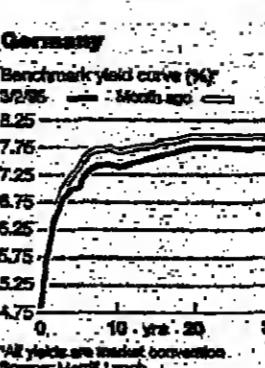
Andrew Fisher

As the west German economy continues to advance, bond dealers are starting to wonder when the Bundesbank will start reacting to inflationary pressures. Industrial output was up 2 per cent in December over November, with new orders 2.7 per cent higher.

Thus, said Mr Adolf Rosenstock, economist at Industrial Bank of Japan, capacity utilisation has risen "dangerously close to the 85 per cent threshold beyond which inflationary pressures traditionally begin to rise". He reckoned the central bank would start moving interest rates up from the second quarter.

Also expecting the Bundesbank to put on the monetary brakes this year is Mr Martin Hütter, economist at Bayerische Vereinsbank. "Some difficult months lie ahead," he said.

In his view, the Bundesbank will begin raising the repo rate to over 5 per cent this year from the present 4.85 per cent,



and then raise the discount and Lombard rates (unchanged since May).

Mr Hütter does not expect German inflation, now just above 2 per cent, to roar ahead strongly, but foresees the possibility that it will approach 3 per cent by the year-end. For the bond market, he said, this means long-term yields will rise further. German yields could top out at 8.8 per cent next year, with the US peak in

## TOKYO

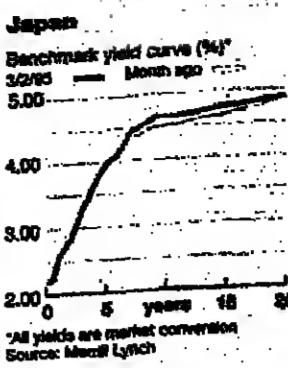
Emiko Turazawa

Low short-term money market rates are expected to support the bond market this week.

The Bank of Japan is becoming increasingly concerned with fund procurement by commercial banks ahead of the March financial year-end pushing up short-term interest rates, and the rise in long-bond yields due to selling by corporate and financial investors to prop up earnings ahead of book-closing.

Last week, the overnight call rate, regarded as a benchmark for the central bank's money market, fell 6.25 basis points. Traders expect the bank to continue to take an easy stance providing ample funds to the short-term money market.

However, underlying concerns over extra supply from the government's financing of the reconstruction of Kobe, devastated by last month's earthquake, will suppress heavy buying. Reports that the government is



considering raising ¥1,000bn through the bond market is likely to weigh on investor confidence.

The ministry of finance is putting together the second supplementary budget, which is seen to include about ¥500bn to be spent on rebuilding in Kobe. The government may issue debt covering bonds for the first time in five years, to cover for the decrease in corporate tax income and tax cuts due to the earthquake.

## Capital &amp; Credit

## Faith in Fed tightening restores optimism

Increasing optimism that the Federal Reserve will be able to stave off inflation and steer the US economy to a soft landing reached a peak on Friday as the bond market soared on news of a surprisingly high January jobless rate.

Investors are certainly ready for some good news.

Until recently, the market was dominated by bears looking back at the worst year for bonds in recent memory. The Lehman Brothers index of Treasury bonds, which measures total returns, fell 3.4 per cent - the first negative return since the index was created in 1973.

So far this year the market seems better, with the index up 1.6 per cent in January. But economists warn that, although 1995 promises to be better for bonds than 1994, the strong bullish turn the market has taken may be premature.

"There was definitely a psychological shift," says Mr Robert Brusca, chief economist at Nikko Securities.

"The bond market has decided on a theme that the economy is slowing."



It was not long ago that investors interpreted all economic data as a sign of coming inflation.

Last November, for example, the market looked past declines in an index of business activity produced by the Federal Reserve Bank of Philadelphia and sank on news that a prices sub-index rose.

Now the reverse is true. On Friday, the market brushed off components of the employment figures that indicate the threat of inflation has not yet been conquered.

Although the number of jobs created in January was much lower than most expected, there were sharp increases in hourly wages and the average number of hours worked each week.

Further, most of the slowdown in job creation came from the service side of the economy. There were solid gains in the number of manufacturing jobs created.

Still, the market looked only at the overall figures and reacted accordingly. The long bond soared well over a point as the yield fell back to 7.64 per

sures still at work in the economy.

"On the trading side, the risk is that upcoming data is much less favourable," he said. "At the same time, investors are increasingly confident that the Federal Reserve is serious in its anti-inflationary goals and is more likely to succeed than had been assumed previously."

This week will not bring a great deal of economic data to upset the market. But one factor that could weigh on the market in the short term will be the new supply to come out of this week's sale of \$40bn in new three-year, 10-year and 30-year bonds into the market by the Treasury department.

The most important economic news is not out until Friday, when the Labour department releases the producer price index for January. The median forecast is that the figure will be up 0.4 per cent on the month versus a 0.2 per cent increase in December.

Salomon believes the increase might be as much as 0.6 per cent, which might send investors into the weekend with the hopes of low inflation.

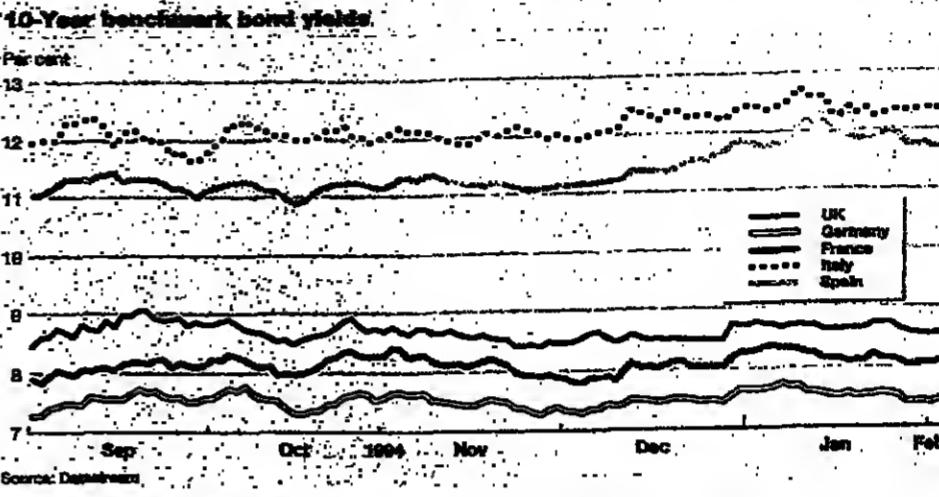
for the year dashed. If that turns out to be the case, last Friday's rally could run out just a week after it began.

In the long term there is a growing consensus that, in spite of the rising jobless figures, the economy will show enough strength to propel the Fed to at least one more interest rate rise this year.

Mr Allen Shatz, chief economist at securities house Lehman Brothers, believes the monetary tightening will come in May if the Fed holds to its current pattern of increasing rates about every two months. While he agrees with most of his colleagues that the bond market could face some bumpy times in the next few weeks, he adds that the growing regularity and steadfastness of Fed policy has removed a great deal of risk from the bond market.

"The total return on bonds and fixed income looks very good at this point. So long as there is no price erosion, they are really very attractive," he says.

Lisa Bransten



	USA	Japan	Germany	France	Italy	UK
Discount	5.26	1.75	8.80	8.40	7.50	6.75
Overnight	5.28	2.22	8.88	8.55	8.18	8.83
Three month	5.34	2.18	9.02	8.63	8.70	8.85
One year	6.76	2.42	9.02	8.80	9.87	7.81
Five year	7.28	4.01	7.02	7.75	12.15	8.32
Ten year	7.46	4.81	7.98	7.98	12.30	8.55

(\$1,000-\$100,000) (£100,000) (US\$100,000)

	Open	Set price	Change	Hign	Low	Est. vol.	Open int.
Jan	101.01	102.24	+1.24	102.29	101.00	249,415	351,898
Sep	100.21	102.08	+1.87	102.12	100.17	7,680	33,861
Dec	101.08	101.22	+1.22	101.31	100.30	1,067	4,421

## Debt-equity programmes

## Conversion deals are back in fashion

Debt-equity schemes are coming back into fashion in Latin America and eastern Europe. The deals, which allow investors to convert distressed sovereign debt into equity in privatised companies, have declined in popularity since 1990 and last year saw almost no activity.

However, the fall in the price of Brady bonds and other developing country debt paper is helping to increase government interest in the deals as a way of reducing debt. In addition, with the interest of fund managers in emerging markets depressed following the Mexican financial crisis, the schemes could be the only way for some countries to attract investors to support ambitious privatisation programmes. "There is now a window of opportunity for debt-equity conversion to be revived on a broader scale," says Mr Richard Segal, emerging markets economist with Bank of America.

A sharp increase in recent activity in Bulgaria has excited interest among bankers in London. More importantly, there are hopes for a large rise in activity in Latin America, which accounted for more than 80 per cent of all debt conversion between 1985 and 1988. Peru completed two debt-for-equity swaps in the fourth quarter of 1994, and analysts expect increased activity in Argentina - where the government is hoping to raise more than \$3.5bn in new equity investment this year - and

Brazil. Debt-equity schemes started in earnest in the mid-1980s, and flourished at the end of the decade, when the schemes formed a central element of the successful Chilean and Argentine privatisation schemes. The deals entail investors buying equity in local companies with debt paper purchased on the secondary market. The terms of the deals vary. Some governments may offer only slightly more equity than that which could be bought with the discounted dollar price of the debt. However, in other cases, especially where alternative sources of capital may be scarce, an amount of equity nearer to the full face value of the debt might be offered. According to the Institute of International Finance in Washington, activity peaked in 1990 when \$3.5bn of debt was converted into share capital.

A number of countries, including Argentina and Mexico, introduced schemes in which Brady bonds were issued in exchange for discounted debt and, although activity dropped off slightly, debt-equity swaps exceeded \$4bn in both 1992 and 1993. Last year, activity slowed to a trickle, but in the last two months there have been indications of a revival.

● Debt-equity schemes in Bulgaria kicked off in 1988 with the introduction of a scheme allowing investors to convert internal debt bonds for equity in local companies. So far, the government has accepted pay-

ment in this paper for shares in 77 separate deals for a total of \$45m. Under a more recent scheme which allows investors to convert Bulgaria's Brady bonds into equity there have been two deals. In one, a German company acquired an 80 per cent stake in a five-star hotel in Sofia worth DM65m (\$42.8m). Last month, in a smaller deal ING, a Dutch bank, acted as an agent for an investor who bought a stake in a Varna-based electrical equipment company. There have been some reports that the government may slow down the programme. But bankers are optimistic that there will be more activity.

● Peru privatised nearly \$3bn in assets in 1994 and has begun a debt-equity programme. Stakes in two companies - Tinoco, the copper mining and processing company, and Caja Marquesa, a zinc refinery - were sold partially in exchange for debt paper, raising \$60m out of a total \$270m for Tinoco and \$40m of \$185m for Caja Marquesa. Ms Ingrid Iversen, senior economist with Morgan Grenfell, says there is potential to increase activity. "On optimistic assumptions, debt retired in Peru through equity schemes could eventually amount to \$1bn," she says.

● In Argentina, the government accepts that debt-equity programmes will form a part of its plans to raise interest in internal debt bonds for equity in local companies. So far, the government has accepted pay-

ment in kind.

● Debt-equity schemes could go ahead in Poland and Brazil,

Richard Lapper

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Rate	Coupon %	Price	Yield %	Spread	Book name
<b>CANADIAN DOLLARS</b>							
Concordia Ottawa Fin. Ltd.	100	Mar. 1995	9.25	95.91R	9.275	+10.9	Wood Gundy
Montreal Hydro-Electric Co.	150	Oct. 1995	8.75	94.88R	8.875	-	
Quebec Hydro-Electric Co.	150	Oct. 1995	8.75	94.88R	8.875	-	
Quebec Hydro-Electric Co.	150	Oct. 1995	8.75	94.88R	8.87		

## EMERGING MARKETS: This Week

## The Emerging Investor / Farhan Bokhari Mexican ripples reach Pakistan

The after-shock of the Mexican crisis continues to haunt many emerging markets.

In Pakistan, a three month period of negative sentiment, caused by domestic concerns over politics and the country's economic performance, has not been helped by the aftermath of the Latin American situation.

In the past four years, Pakistan's economic reform process has opened up the Karachi stock exchange, the country's largest stock market, to foreign investors.

They now have complete freedom to invest in any share of their choice without limit on investments, and fully repatriate capital and profits. Brokers estimate that up to \$1bn of foreign money has entered the KSE since 1990.

Although that is still a relatively small portion of the total market capitalisation of roughly \$11bn, it is enough to influence decisions by local investors.

Mr Sirajuddin Cassim, president of the KSE says: "We are no longer an isolated market. Whatever happens internationally for emerging markets affects us."

Meanwhile, other analysts are bracing themselves for a further bearish onslaught during the next four weeks, a period which includes the Islamic holy month of Ramadan.

Judging from experience in previous years, Ramadan is a

time when the market has remained subdued.

Other factors include concerns over political issues and the country's recent macroeconomic performance, such as this year's growth rate falling behind target.

Since October, the KSE-100 index has lost approximately 20 per cent of its value and almost half of that has occurred in the past month alone.

Initial falls were triggered by worries over the law and order situation and political conditions in Karachi. Despite hectic efforts, the government has still not managed to settle a running dispute between the country's two main warring factions.

On the economic front, the latest cotton crop has suffered from large scale damage following attacks by the leaf curl virus, making it the third consecutive year of such losses.

Analysts also say that the government would not succeed in its efforts to lower the public sector deficit to 4 per cent of GDP. Indeed, the deficit could end up at more than 5 per cent due to the cotton results.

People are very concerned about economic indicators. They are worried about the future," says Mr Nasir Bokhari, chief executive of Khadim Ali Shah Bokhari, Karachi's leading broking firm.

Mr Bokhari's company estimates that Karachi is the second largest market in the south Asian region after Bombay. According to December estimates, the Karachi market is trading on a historic p/e of

Ten best performing stocks					
Stock	Country	Friday \$2255	Week on week change \$	Week on week change %	
Data Anggoda	Indonesia	0.6420	0.1015	16.7%	
Putra Surya Perkasa	Indonesia	0.6207	0.0092	16.21	
Advanced Info Services	Thailand	12.7054	0.7600	15.11	
CAP	Chile	5.5239	0.7782	15.08	
Land & Houses	Thailand	14.3655	1.7558	13.82	
Roncon	Malaysia	1.1200	0.1230	12.33	
Petron	Philippines	0.7653	0.0854	12.18	
Universal Robina Corporation	Philippines	0.8250	0.0693	11.86	
First Philippine Holdings	Philippines	2.7218	0.2857	11.84	
Lippo Bank	Indonesia	1.3617	0.1354	11.4	

Source: Baring Securities

textile sector, and their performance plays a significant role in index volatility.

Many independent analysts fear that the government's earlier target of a 6.9 per cent GDP growth rate for the year to June would have to be lowered by at least 2 percentage points.

Analysts also say that the government would not succeed in its efforts to lower the public sector deficit to 4 per cent of GDP. Indeed, the deficit could end up at more than 5 per cent due to the cotton results.

Some analysts argue that the market's present conditions are a reflection of a record number of share offers during 1994 which have absorbed excessive liquidity.

The past year has seen offers worth Rs44bn (\$1.05bn) or almost 10 per cent of market capitalisation.

According to Mr Siddiq Moti, an independent KSE broker, up to 70 or 80 per cent of the 150 brokers active in the market are suffering from a financial squeeze following large busi-

ness commitments last year.

Among investors, some of the worst hit have been those who participated in the flotation of 10 per cent of Pakistan Telecommunications Corporation, the country's telephone company. The shares, floated during the summer, have since fallen sharply.

The fall was triggered by concerns that the company had not provided correct information on the scale of its operations, such as the numbers of lines at the time of the offer.

Moreover, PTC's financial results for the year to June 1994 have not yet been made public.

The government claims that it wants to step up the pace of PTC's privatisation and has set itself the target of inviting bids from foreign investors later this year for a further 26 per cent stake, with the intention of transferring management to a private company. If the plan succeeds, PTC's share price may recover some of the ground lost.

However, the market's long term future depends as much on domestic issues tied to politics and the economy, as it does to global trends.

One foreign fund analyst said: "Mexico has shaken confidence around the world. Markets like Karachi will find it hard to lure back foreign investors with the same enthusiasm as many have shown in the past, unless Mexico becomes a forgotten story."

However, the market's long term future depends as much on domestic issues tied to politics and the economy, as it does to global trends.

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## EQUITY MARKETS: This Week

## NEW YORK

Lisa Bransten

## Investors wary of data-fuelled momentum

Investors will be watching this week to see if Friday's soaring market will prove a momentary surge or the beginning of bullish times.

Last week, the market ended on a high note, with the Dow up nearly 59 points at 3,928.64 largely because of jobs figures that showed the economy much weaker than most observers had expected.

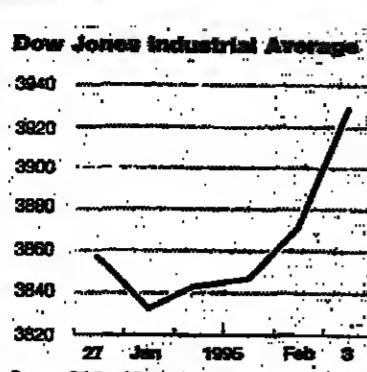
According to the Labour department, the unemployment rate jumped to 5.7 per cent in January, while most economists thought the figure would hold steady, close to the 5.4 per cent recorded for December. Further, only 134,000 non-farm jobs were created, while economists expected 225,000.

For nearly all of last year, the Dow traded between 3,600 and 4,000 and Friday's rally set some to wondering if the market couldn't break through the high end of that range.

Until Friday, no important economic data should upset the high hopes that the economy is slowing and therefore the Federal Reserve will not raise interest rates again this year, so Friday's momentum could carry through.

However, some economists are cautious and point to hints of continued economic strength lying just beneath the surface of last week's jobs figures. For example, there were strong gains in the average number of hours worked per week and hourly earnings.

So, investors may come into this week having thought better of Friday's buying spree, and begin taking profits. They may also seize the momentum and run with it.



## LONDON

Terry Byland

## Bulls point to activity from corporate side

If corporate activity is a sign of a confident stock market, then it is difficult to be pessimistic about London now that the long-heralded rise in interest rates has been taken without serious distress. Veba's purchase of a 10.5 per cent stake in Cable & Wireless, probably the largest single buying order recorded in London, has been completed without visible strain, and Glaxo's \$9bn-plus bid for Wellcome, which will create another record for London, shows every sign of success.

Inputs of cash on this scale - Glaxo's move alone offers the prospect of an extra \$5bn into the market - imply both rising confidence and solid investment power if the market means what it says.

On Friday, investors will have some real numbers with which to take another reading of the economy's pulse when the Labour department releases the producer price index for January. The median forecast has producer prices up 0.4 per cent for the month, both overall and excluding the volatile food and energy components.

The figure is especially important because it is watched as a precursor to the main measure of inflation, the consumer price index, which should be released on February 15.

If the PPI increase is much higher it could bring jubilant investors down to earth by pointing to one more interest-rate increase before the year is over. If producer prices come out lower than expected it could trigger another rally like last Friday's.

For Klemwirt Benson, the same theme

continues to dominate the market. Securities markets across Europe and the US held up successfully on Interest Rate Decision Day. Global fund managers are believed to accept the valuation arguments favouring London highly against other European stock markets.

Yet the Footsie's advance above 3,000 began to look uncertain at the end of the week, and the cause seemed to be lack of confidence rather than any specific factor.

Weakness in sterling may have contributed to the falls in UK bonds,

but stock market analysts regarded this as a valuation exercise rather than anything approaching political panic.

But there can be no doubt that further parliamentary clashes over Ulster or Europe could present the markets with changed political prospects.

Bond/equity ratios are considered to be more favourable for equities in London than in the New York market.

Consequently, say London strategists, Friday's division between UK and US bonds was not unexpected.

Last week saw the first covered or basket warrant available on investment trusts. EZW is issuing 2m covered call warrants with an expiry date of August 1996, the issue having a market capitalisation of £1bn.

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# markets left by issue revival

## DIVIDEND &amp; INTEREST PAYMENTS

**TODAY**  
Abtrust Emerging Econ. Inv.  
Tst. 0.6p  
Bibby (J) 2p  
Blechley Motor 2p  
Brit. Funds 736 Treas. Conv.  
'97 £3.50  
Do. 9% Treas. '12 £4.50  
British Petroleum 2.5  
Do. A.D.R. \$0.612  
Do. A.S. \$0.612  
Cosmos Sec. FRN. 2000  
Y2.280.822  
E D & M 3.2p  
FKI 2p  
Investment Co 0.75p  
Johnson Matthey Int 4.2  
Marks & Spencer ADR \$0.3295  
Nordex 3.5p  
Refresh Tranche A. FRN  
Y2.179.452

Do. Tranche B, Y2.230.137  
River & Merc. Am. Cap. & Inc.  
Tst. 1.8p  
Salvesen (C) 3.4p  
Sanderson Elec 1.6p  
South West Water 10% Div  
2012 £106.250  
Tiger Cats R0.055  
Volex 5.7p

**TOMORROW**  
Anchor Int \$0.0324  
Berisford Int 0.5p  
British Airways A.D.R. \$0.7187  
Clayhenge 0.8p  
IAF Group 0.1p  
Marubeni Int. Fin. 6.1% Dual  
Curr. Bds. '97 £650,000  
Mazda Motor FRN. '98 £67.722  
Pearson Stg. Fin. 10% Div Bds.  
'02 £257.50

Tate & Lyle Fin 9.8p  
**WEDNESDAY**  
FEBRUARY 8  
Abbey Natl. Treas. Services  
7.70% Gtd. Nts. '99 £385.000  
Birmingham Mid. Bldg. Soc.  
FRN. '99 £159.11  
British Gas 7.6% '44 £71.25  
Courtaulds \$0.081  
Delekrol R0.05  
Drayton Recovery Tst. 4p  
Drierstein Cons R1  
Electric and Gen. Inv. 1.8p  
Five Oaks Inv. 8%  
Healthcare Ops. B Mort. FRN.  
'21 £213.65  
ILS Optimus Inc. Tst. 1.85p  
Italy 8% Nts. '01 £437.5  
Kofu Gold Mining R0.85  
Northern Foods 6.9% Bds. '08

£93.75  
Parstorp AB Skr 5.75  
Readicut Int'l. 0.63p  
Sonic 1.25p  
Varix 6.5p

**THURSDAY**  
FEBRUARY 9  
Albrighton 0.1p  
Bank Asia Pacific 3.3% Bds  
\$37.5  
Coats Vyella 6.14% Bds '03  
£21.25  
Collateralised Mort. Secs. FRN.  
'28 £203.22  
Feedback 0.5p  
Hydro-Quebec 11% Debts '99  
CS10  
M & G Group 17p  
Norsk Hydro AS 8.1% Nts '95  
\$88.75

Nova Scotia (Prov.) FRN '99  
\$153.33  
Storehouse 2.7p

**FRIDAY**  
FEBRUARY 10  
American Express \$0.225  
Bristol Water Holdings 12p  
Scottish Inv. Tst. 3.39p  
Scottish & Newcastle 6.16p  
Sterling Inds. 2.5p  
Syltline 1.71p  
Vodafone Group 1.64p  
Weltman 0.4p

**SUNDAY**  
FEBRUARY 12  
Guinness Flight Global  
Strategy Pl. Gilt & Stig Bd 20p  
Tesco 9% Cv Cap Bd 2005  
4.5p

## UK COMPANIES

**TODAY**  
COMPANY MEETINGS:  
Avon Rubber, Melksham House,  
Market Place, Melksham,  
Wiltshire, 2.30  
BOARD MEETINGS:  
Fins: French Property Tst  
Lever  
Trencherwood  
Waste Minngt.  
Interims:  
US Smaller Co's Inv Tst

Hotel, St Michaels Road,  
Bournemouth, 11.00  
BOARD MEETINGS:  
Finale: Brewin Dolphin  
Fleming Cleverhouse Inv Tst  
Hotspur Inv  
Ramsdens (Harry)  
Shire Grp  
Interims:  
Angerstein Underwriting  
BSkyB  
Brent  
Fleming Emerging Mkt Inv  
Tst  
Fleming Enterprise Inv  
Tst

Hong Kong Inv Tst  
News Int  
**WEDNESDAY**  
FEBRUARY 8  
COMPANY MEETINGS:  
M & G, Painters Hall, Little  
Trinity Lane, EC. 12.00  
BOARD MEETINGS:  
Finale:  
Alexanders Hedges  
Lloyd's Abbey Life  
Scottish American Inv  
Interims:  
Amstrad  
Compel  
Ebles

**THURSDAY**  
FEBRUARY 9  
COMPANY MEETINGS:  
Archer Group Hedges, Lloyds  
Building, 1, Lime Street, EC.,  
10.30  
Bass Q.E.H. Centre,  
Westminster, 9.30  
Burdene Investments, 22  
Hawthornes, Edinburgh 10.30  
Dobson Park Inds, Ironmongers  
Hall, Barbican, EC. 11.00  
Electronic Data Processing,  
Tapton Masonic Hall, Shire  
Lane, Sheffield, 12.00  
BOARD MEETINGS:  
Finale:

Crest Nicholson  
Friends Provident Ethical Inv  
Tst  
Interims:  
Cullane  
Heiton Hedges  
Impala Platinum  
**FRIDAY**  
FEBRUARY 10  
COMPANY MEETINGS:  
API, Howard Hotel, Temple  
Place, W.C. 12.30  
BOARD MEETINGS:  
Finale:  
Amaricole Smaller Ent Tst  
Greenfriar

Johnson Fry Second Utilities  
Tst  
Lloyds Bank  
Murray Overseas Inv Tst  
Company meetings are annual  
general meetings unless  
otherwise stated.

Please note: Reports and  
accounts are not normally  
available until approximately six  
weeks after the board meeting  
to approve the preliminary  
results.

## CONFERENCES &amp; EXHIBITIONS

FEBRUARY 13/14  
Intellectual Property Rights in Multi-  
media and Telecommunications  
A Comsat Conference, Qualifies for points  
under the Law Society's Continuing  
Professional Development Scheme.  
Contact: Comsat Ed  
Tel: (071) 274 6725

LONDON  
FEBRUARY 13-15, APRIL 10 - 12  
Facility Documentation and  
Legal issues  
Reviews the legal principles and practical  
issues associated with leasing, guarantees and  
security documentation. Last documents and  
facility letters. Dealing with defaults;  
Litigation and insolvency. £75 + VAT.  
Contact: BPP Book Training - Helen Turner  
Tel: 0171 628 7618 Fax: 0171 628 7618

LONDON  
FEBRUARY 13-15, APRIL 28 - 29  
Advanced Credit Analysis

LONDON

Targeted at experienced credit/investment  
analysts and credit managers the course  
works through case studies involving  
complex companies in order to highlight the  
more sophisticated techniques used in  
financial analysis. Creative accounting,  
Derivatives-convertibility and product risk.  
Corporate risk £75 plus VAT. Contact:  
Comsat: BPP Book Training - Ross Turner  
Tel: 0171 629 8444 Fax: 0171 628 7618

LONDON  
FEBRUARY 14/15  
Selling Skills for Treasury Staff  
course

LONDON

The Selling Skills for Treasury Staff is  
designed to help the beginner in selling  
techniques in corporate finance and commercial  
service providers. The course looks at the need  
to empathise and then identify the most  
appropriate products. The linking of products  
to the customers' situation. Leading  
in greater confidence when dealing with the  
customer. £50 + VAT.

LONDON  
FEBRUARY 14/15  
Selling Skills for Treasury Staff  
course

LONDON  
FEBRUARY 14 & 15  
UK RADIO: Investments and  
Finance

LONDON

In-depth conference on critical issues facing  
UK radio industry and how to create  
strategies for success. Panels on the BBC's  
commercial radio, investment, advertising  
initiatives and programme formats.

LONDON

Contact: Patricia Bayonet, Kagan World  
Media Limited, Tel: 0171 371 8889 Fax:  
0171 371 6715.

LONDON  
FEBRUARY 14/16  
FT CONFERENCE:  
Block Exemptions: Europe's New  
Order for Car Retailing

LONDON

The conference will focus on block  
exemptions, consider the changing  
relationship between vehicle manufacturers  
and distributors and address the question of  
competitiveness in the computer sector.

LONDON

Contact: Financial Times  
Tel: 081 473 9000 Fax: 081 473 1335

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*4 pm close February.*

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

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## **NYSE COMPOSITE PRICES**

*4 pm close February 3*

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**NASDAQ NATIONAL MARKET**

*From closer Estimate: 3*

#### **AMEX COMPOSITE PRICES**

**ANSWER**

Stock	PY	SY	Div.	E	100s	High	Low	Close	Chng	Stock	PY	SY	Div.	E	100s	High	Low	Close	Chng	Stock	PY	SY	Div.	E	100s	High	Low	Close	Chng																			
W Magn	52	63	15	\$	15.6	15.6	14.6	15.6	+1.6	CirpTech	55	66	6	\$	67	65	65	64	-1.4	HealDr	19	743	34	\$	34	34	34	34	+1.4	Populus S	0.10	8	2561	10	10	10	10	+1.0										
W Inc	5	2	2	\$	2.4	2.4	2.3	2.4	+0.1	Computex	2	123	12	\$	12	11.5	11.5	11.4	-0.1	Hector x	0.28	15	466	28	28	28	28	+1.4	Parad	0.05	18	11	9	9	9	9	0.05											
Web Ind	7	83	10	\$	10.4	10.4	9.6	10.4	+0.8	Conoc PdA	3	7	6.5	\$	6.5	6.5	6.5	6.4	-0.1	Health Ch	20	28	28	\$	28	28	28	28	+1.4	Patent A	0.50	63	52	37	37	37	37	+1.4										
West Pa	1.05	20	8	\$	47.0	47.0	47.0	47.0	+0.0	CrossStat A	0.54	27	90	\$	90	14.5	14	14	-1.5	Hinckle	0	371	1	\$	1	1	1	1	+1.4	PMC	0.50	12	14	11	11	11	11	+1.4										
Westel A	0.80	13	202	\$	105.0	105.0	105.0	105.0	+0.0	Crown C A	0.40	7	19	\$	19	13.5	13.2	13.2	-0.3	Holco	0.15	17	65	11	11	11	11	+1.4	Presidio	0.10	1	127	1	1	1	1	+1.4											
W Engl	0.55	18	1256	\$	10.8	10.8	10.5	10.8	+0.3	Crown C B	0.40	11	68	\$	68	12.5	12.5	12.5	+0.0	HosmerA	10	115	55	\$	55	55	55	55	+1.4	WestmarkA	0.05	1	1	1	1	1	1	+1.4										
West-AmA	18	123	6.5	\$	6.5	6.5	6.5	6.5	+0.0	Custommedx	11	18	225	\$	225	24	24	24	+0.0	WitnerCp	0.12	20	187	12	12	12	12	+1.4	WitnerCp	0.18	10	331	32	32	32	32	+1.4											
W Inv	0.18	12	168	\$	2.4	2.4	2.4	2.4	+0.0	Di Iade	0	40	3	\$	3	3	3	3	+0.0	WitnerCp	0.33	32	65	5	5	5	5	+1.4	WitnerCp	0.33	32	65	5	5	5	5	+1.4											
Witner	36	225	3.5	\$	3.5	3.5	3.5	3.5	+0.0	Dimerk	24	168	14.5	\$	14.5	14	14	14	+0.0	WitnerCp	0.08	10	5422	23	23	23	23	+1.4	WitnerCp	0.18	11	35	35	35	35	35	+1.4											
Witner	8	24	3.5	\$	3.5	3.5	3.5	3.5	+0.0	Dumonstrum	12	20	2.5	\$	2.5	2.5	2.5	2.5	+0.0	WitnerCp	1	735	15	\$	15	15	15	15	+1.4	WitnerCp	1	735	15	\$	15	15	15	+1.4										
WitnerB	0	2100	1.5	\$	1.5	1.5	1.5	1.5	+0.0	Duplex	0.40	9	38	\$	38	7.5	7.5	7.5	+0.0	WitnerCp	0.08	10	5422	23	23	23	23	+1.4	WitnerCp	0.18	11	35	35	35	35	35	+1.4											
Witner A	2	132	7.4	T	7	7	7	7	+0.0	Smith Co	0.45	11	6	\$	13.5	13.5	13.5	13.2	-0.3	Jean Bell	1	1442	25	\$	25	25	25	25	+1.4	Tab Prods	0.30	11	90	5	5	5	5	+1.4										
Witner	0.55	0	2100	\$	21.4	21.4	21.4	21.4	+0.0	Soho Bay	0.07	67	3560	\$	9.5	9.5	9.5	9.2	-0.3	Kirkart Cp	11	280	3.5	\$	3.5	3.5	3.5	3.5	+1.4	Tab Prods	0.30	50	705	43	43	43	43	+1.4										
Witner	0.73	12	2	\$	23.5	23.5	23.5	23.5	+0.0	Soh En A	0.07	67	3560	\$	9.5	9.5	9.5	9.2	-0.3	Kirkart Cp	27	154	12.5	\$	12.5	12.5	12.5	12.5	+1.4	Tab Prods	0.30	50	705	43	43	43	43	+1.4										
Witner	0.04	23	940	\$	2.5	2.5	2.5	2.5	+0.0	Soh En B	12	18	8.5	\$	8.5	6.5	6.5	6.5	+1.4	Kirkart Cp	53	97	7.5	\$	7.5	7.5	7.5	7.5	+1.4	Tab Prods	0.30	17	980	111	111	111	111	+1.4										
Witner RG	0.72	12	138	\$	12	11.5	11.5	11.5	+0.0	Soh En C	28	1167	35.5	\$	35.5	35.5	35.5	35.2	-0.3	Labora	10	20	1.5	\$	1.5	1.5	1.5	1.5	+1.4	Tab Prods	0.30	11	90	5	5	5	5	+1.4										
Witner	0.71	12	184	\$	14.5	14.5	14.5	14.5	+0.0	Soh En D	19	477	12.5	\$	12.5	12.5	12.5	12.5	+0.0	Laser	5	20	1.5	\$	1.5	1.5	1.5	1.5	+1.4	Tab Prods	0.30	50	705	43	43	43	43	+1.4										
Witner	7	7100	1.5	\$	1.5	1.5	1.5	1.5	+0.0	Soh En E	10	1395	17.5	\$	16.5	16.5	16.5	16.2	-0.3	Laser	5	20	1.5	\$	1.5	1.5	1.5	1.5	+1.4	Tab Prods	0.30	11	90	5	5	5	5	+1.4										
Witner Mag	0.40	34	3.5	\$	3.5	3.5	3.5	3.5	+0.0	Soh En F	21	4	3.5	\$	3.5	3.5	3.5	3.5	+0.0	Laser	5	20	1.5	\$	1.5	1.5	1.5	1.5	+1.4	Tab Prods	0.30	11	90	5	5	5	5	+1.4										
Witner Rad-A	29	56	25.5	\$	25.5	25.5	25.5	25.5	+0.0	Soh En G	14	51	1.5	\$	1.5	1.5	1.5	1.5	+0.0	Laser	5	20	1.5	\$	1.5	1.5	1.5	1.5	+1.4	Tab Prods	0.30	11	90	5	5	5	5	+1.4										
Witner A	0.57	17	32	\$	47.5	47.5	47.5	47.5	+0.0	Soh En H	21	4	3.5	\$	3.5	3.5	3.5	3.5	+0.0	Laser	5	20	1.5	\$	1.5	1.5	1.5	1.5	+1.4	Tab Prods	0.30	11	90	5	5	5	5	+1.4										
Witner	11	510	3.5	\$	3.5	3.5	3.5	3.5	+0.0	Soh En I	21	4	3.5	\$	3.5	3.5	3.5	3.5	+0.0	Laser	5	20	1.5	\$	1.5	1.5	1.5	1.5	+1.4	Tab Prods	0.30	11	90	5	5	5	5	+1.4										
Witner	0.36	5	957	\$	15.2	15.2	15.2	15.2	+0.0	Soh En J	21	4	3.5	\$	3.5	3.5	3.5	3.5	+0.0	Laser	5	20	1.5	\$	1.5	1.5	1.5	1.5	+1.4	Tab Prods	0.30	11	90	5	5	5	5	+1.4										
Witner Scan A	1.04	17	64	\$	13.4	13.4	13.4	13.4	+0.0	Soh En K	21	4	3.5	\$	3.5	3.5	3.5	3.5	+0.0	Laser	5	20	1.5	\$	1.5	1.5	1.5	1.5	+1.4	Tab Prods	0.30	11	90	5	5	5	5	+1.4										
Witner	1	28	5.5	T	5	5	5	5	+0.0	Soh En L	21	4	3.5	\$	3.5	3.5	3.5	3.5	+0.0	Laser	5	20	1.5	\$	1.5	1.5	1.5	1.5	+1.4	Tab Prods	0.30	11	90	5	5	5	5	+1.4										
Witner	0.20	13	55	\$	26.5	26.5	26.5	26.5	+0.0	Frequency	3	3	4	\$	4	4	4	4	+0.0	Laser	5	20	1.5	\$	1.5	1.5	1.5	1.5	+1.4	Tab Prods	0.30	11	90	5	5	5	5	+1.4										
Witner	0.14	19	33	\$	9.2	9.2	9.2	9.2	+0.0	Geman	0.00	8	11	\$	15.5	15.5	15.5	15.5	+0.0	Micron	4	80	30	\$	30	29.5	29.5	29.5	+0.0	UstFood	5	16	24	\$	24	24	24	24	+1.4	UstFood	0.20	15	33	23	23	23	23	+1.4
Witner	0.01	3	649	\$	4.5	4.5	4.5	4.5	+0.0	Giant FdA	0.72	15	553	\$	23	22.5	22.5	22.5	+0.0	Micron	0.43	22	397	25.5	27.5	27.5	27.5	+0.0	UstFood	0.20	15	33	23	23	23	23	+1.4											
Witner	0.01	3	649	\$	4.5	4.5	4.5	4.5	+0.0	Giant FdA	0.70	63	100	\$	16.5	16.5	16.5	16.5	+0.0	Micron	0.23	29	14	\$	14	14	14	14	+0.0	UstFood	0.20	15	33	23	23	23	23	+1.4										
Witner	8	358	4.5	\$	3.5	3.5	3.5	3.5	+0.0	Giant FdA	1	8	3	\$	3	3	3	3	+0.0	Micron	44	29	9.5	\$	9.5	9.5	9.5	9.5	+0.0	UstFood	0.50	11	144	17.5	16.5	16.5	16.5	+1.4										
Witner	0.04	21	1336	\$	17.5	17.5	17.5	17.5	+0.0	Giant FdA	1	8	3	\$	3	3	3	3	+0.0	Micron	58	3	14	\$	14	14	14	14	+0.0	UstFood	0.50	11	144	17.5	16.5	16.5	16.5	+1.4										
Witner	0	0	0	\$	0	0	0	0	+0.0	Giant FdA	1	8	3	\$	3	3	3	3	+0.0	Micron	58	3	14	\$	14	14	14	14	+0.0	UstFood	0.50	11	144	17.5	16.5	16.5	16.5	+1.4										
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## FT GUIDE TO THE WEEK

MONDAY 6

## EU foreign ministers meet

European Union foreign ministers meet in Brussels under the chairmanship of France (to Feb 7). The war in Chechnya and the deteriorating situation in former Yugoslavia are high on the agenda, but ministers will also try to bridge differences over proposed revisions in the Lomé convention governing trade and political relations with developing countries in Africa, the Caribbean, and Pacific. France also wants to overcome Greek resistance to a proposed EU-Turkey customs union, so an agreement can be reached in early March.

**De Klerk starts Far East trip**  
F W de Klerk, deputy president of South Africa, begins a five-day visit to Australia on Monday and then travels on to Malaysia for talks on February 13 and 14. In both countries he will seek to promote business links and seek investment. Mr de Klerk will hold talks with Paul Keating, the Australian prime minister, and Mahathir Mohamad, the prime minister of Malaysia.

## Talks on rubber pact

Rubber producing and consuming countries begin a two-week meeting in Geneva in a third attempt to negotiate a new price stabilising pact. The existing accord expires at the end of this year. The talks, which will centre on rubber exporters' demands for a 5 per cent price rise, come at a time when rubber prices have hit record levels on world markets.

## Clinton releases budget

Today is Ronald Reagan's 84th birthday and would have been Babe Ruth's 100th. Thus Speaker Newt Gingrich wants to honour the former president by having the House of Representatives pass the line item budget veto bill and President Bill Clinton has ordered baseball's owners and players to settle the strike - or else.

Mr Clinton also unveils the 1995-96 budget, dismissed in advance as "dead on arrival" in Congress but nonetheless important for its economic forecasts and programmatic proposals. All eyes will be looking for where he makes cuts.

## Après moi le déluge

Guy Delage, the Frenchman who is attempting to swim the Atlantic, is expected to arrive in the eastern Caribbean if all goes according to plan.



Poland's President Lech Wałęsa, who faces likely defeat in November's presidential polls, is in dispute with the government, and threatens to dissolve parliament

blame Lloyd's system of self-regulation for the lax underwriting standards which have led to losses in excess of \$7bn (\$10.9bn) in recent years.

## UK electricity sale

The sale of the government's 40 per cent stake in Britain's two largest generators, National Power and PowerGen, gets underway with the publication of the pathfinder prospectus. It will set the price retail investors will pay on the first two of three instalments on the partly-paid offer.

## Vietnamese-Australian ties

Nguyen Manh Cam, Vietnam's foreign minister, arrives in Australia for a five-day visit. In Canberra, he is due to meet Australian trade, industry and immigration ministers, as well as Paul Keating, the prime minister, and Bill Hayden, governor-general.

He will also travel to Sydney, which has a growing Vietnamese business community, and to agricultural regions of Queensland.

## Holidays

New Zealand.

## TUESDAY 7

## Ron Brown visits Mideast

US Commerce Secretary Ron Brown, on a visit to the Middle East with a party of US businessmen, presides over a two-day regional trade meeting in the Egyptian Red Sea resort of Taba, near Eilat in Israel, Jordan, Egypt and the Palestinians are attending. The meeting will discuss ways of consolidating regional economic development, integration and trade.

## ECONOMIC DIARY

## Statistics to be released this week

Day Released	Country	Economic Statistic	Median Forecast	Previous Month
Mon	US	Dec home completions	-	1.35m
Fri 6	Japan	Jan trade balance, 1st 20 days	-	\$3.42bn
Tues	US	4th qtr productivity prelim	-	2.5%
Fri 7	US	Johnson Redbook, w/e Feb 4	-	2.1%
US		Dec consumer credit	\$11bn	\$12.95bn
Germany		Jan unemployment, West*	-5,000	1,000
Germany		Dec employment, West*	No change	-4,000
Germany		Jan vacancies, West*	4,000	6,000
Germany		Jan short time, West	40,000	-35,000
Germany		Jan unemployment, East	82,000	34,000
France		3rd qtr industrial production†	2.4%	3%
UK		Dec manufacturing output*	-0.5%	-0.7%
UK		Dec manufacturing output*	4.5%	4.5%
UK		Dec industrial production*	0.8%	-1%
Wed	US	Dec wholesale trade	-	-0.1%
Fri 8	Japan	Dec current s/c, IMF	\$12.95bn	\$12.75bn
Japan		Dec trade balance, IMF	-	\$14.25bn
Japan		Dec foreign bond investment	-	\$8.95bn
Canada		Nov estimate of Labour income*	0.1%	-0.3%
Canada		Jan housing starts, units	135,000	130,000
Thurs	US	Initial claims, w/e Feb 4	325,000	326,000
Fri 9	US	State benefits, w/e Jan 28	-	2.47m
US		M2	-\$1bn	-
UK		Nov visible trade bal, global	-2650m	-2844m
Canada		Dec motor vehicle sales*	3.1%	-4.3%

Figures in millions. \*Year on year, seasonally adjusted. †Statistical口径: IMA's classification

## Other economic news

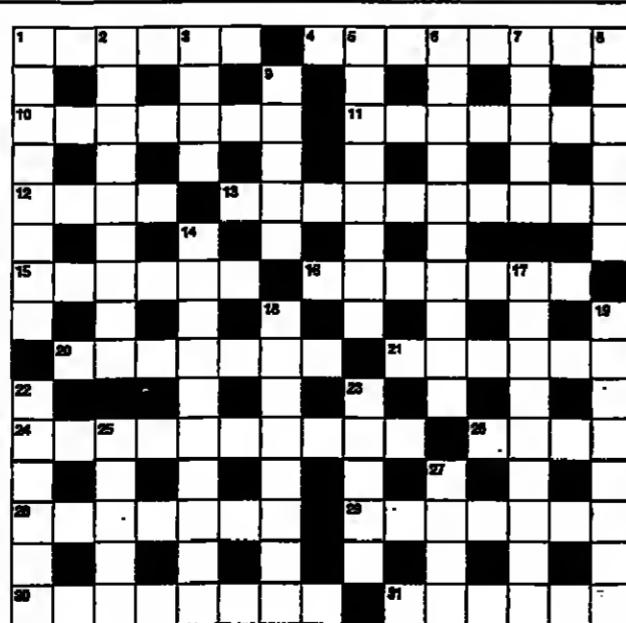
Tuesday: In the wake of last week's base rate rise, and comments from Eddie George, Bank of England governor, suggesting that growth may be slowing, UK data will attract particular market attention. Industrial production data today are expected to show that output bounced back in December, after a small, surprise, drop in November. However the yearly growth rate in manufacturing is expected to remain below the high levels seen last summer.

Wednesday: With City economists divided about whether last week's interest rate rise will be followed by further tightening soon, the Bank of England's inflation report could yield crucial indications about the level of Bank concern about inflation.

Japan's December trade balance will be watched carefully in the light of the continued uncertainty about US-Japanese trade relations.

Friday: After last week's US rate rise, January's producer price data are likely to provide further indications of the upward price pressure that the Federal reserve is now fighting to control. Economists expect a small rise in the monthly price growth.

- ACROSS**
- Crack the Campion system? (6)
  - Single reed blown in the wind (6)
  - Straying miles out of the way in Asia? (7)
  - First-class animal-doctor in north-east showing inexperience? (7)
  - Bloody fine (4)
  - Spring collection of jumpers here (10)
  - Harry showing insignia to king? (6)
  - Projecting support for Britain's first swindle? (7)
  - They are dashed if they will present a facade? (7)
  - Top GI's turning tan (6)
  - Shire, being short, fared badly (5-6)
  - Examination of flora, locally (4)
  - Privateer of rough manner, very hairy? (7)
  - River-borne, the most difficult to understand? (7)
  - Watch central subspecies at gallery (3)
  - City short of fast movement? (6)
- DOWN**
- Denunciation of girl leading a clan (8)
  - People are up here for the river-game (9)
  - Reversible operation (4)
  - Monument to come down on spot? (3)
  - Challenging animal on range? That gets up one's nose! (10)
  - Delivery marks (5)
  - City on the Nile, not quite the most attractive (6)
  - Regina Professor at American University in to take over (5)
  - Thin, round from a table, not exactly (6)
  - Lonely for rolling green seas? (9)
  - Policeman's cart upset following protest march (8)
  - Heel of toe damaged on climbing-frame (6)
  - Orders shorter English dictionary? (6)
  - Indirect speech? (5)
  - Adult soldiers in decline? (5)
  - Show attention to wife (4)



## MONDAY PRIZE CROSSWORD

No.8,679 Set by DINMUTZ

A prize of a Pelikan New Classis 200 fountain pen for the first correct solution opened and five runner-up prizes of 250 Pelikan notebooks will be awarded. Solutions by Thursday February 16, marked Monday Crossword 8,679 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 9HL. Solution on Monday February 20.

Name

Address

## Winners 8,667

Sue Gorman, 38 Taylor Ave, Kew, Surrey  
Mrs Burnette, Downend, Bristol  
C.R. Fanton, Gerrards Cross, Bucks  
J. Mackie, Sirfield, Weybridge, Surrey  
Mrs M. Malcolm, Edinburgh  
Mrs A.M. Ridley, Woodhall Spa, Lincs

## Solution 8,667

A	I	O	G	O	V	I	E	W	A	R	L	O	C	K	S
C	G	A	M	H	E	R	I	C	O	N	F	I	D	A	T
G	C	N	D	H	T	E	G	C	O	N	F	I	D	A	T
C	O	R	B	A	I	C	O	R	A	I	C	O	R	A	I
R	S	A	R	G	E	R	S	A	R	G	E	S	A	R	G
A	R	E	R	E	R	E	R	E	R	E	E	E	E	E	E
C	O	R	B	A	I	C	O	R	A	I	C	O	R	A	I
R	S	A	R	G	E	R	S	A	R	G	E	S	A	R	G
C	O	R	B	A	I	C	O	R	A	I	C	O	R	A	I
R	S	A	R	G	E	R	S	A	R	G	E	S	A	R	G

possession. The trial strained relations between Greece and Albania, but the Greek government has stopped blocking €20m (£12m) in European Union aid for Albania.

and political relations with Russia. The leaders will also discuss plans for commemorating the 50th anniversary of the defeat of Nazism.

**Norwegian party congress**  
Norway's ruling Labour party convenes its annual two-day congress. Minister of social affairs, Hild Marta Solberg, will present a draft proposal on welfare reform. It is to be endorsed by delegates before being presented as a government white paper during parliament's spring session.

**Austria moves closer to Nato**  
Austria, which joined the European Union on January 1, is to become the 25th member of Nato's partnership for peace initiative. Foreign Minister Alois Mock plans to sign the treaty of accession at Nato headquarters in Brussels.

The partnership for peace programme was devised to allow newly democratic countries in eastern Europe to work with Nato, stopping short of membership.

**Northern League congress**  
Italy's populist Northern League begins a three-day national congress in Milan at which the political future of the movement is in question. The breakdown of the coalition with Silvio Berlusconi's Forza Italia and the right-wing National Alliance was prompted by the defection of League leader Umberto Bossi (above), but not all League deputies agreed with the move.

The congress should see a struggle for power between Mr Bossi and Roberto Maroni, former interior minister, who leads a dissenting group of "legisti" favourable to Mr Berlusconi.

**Holidays**  
Liberia (Armed Forces Day).

## SATURDAY 11

**Thai minister bows out**  
Thailand's foreign minister, Thaksin Shinawatra, has said he will step down today, before a constitutional tribunal can rule on whether he can legally hold the portfolio. Mr Thaksin, one of the country's most successful businessmen, decided to resign after a controversy about potential conflicts of interest. He has held the job for only three months.

**SUNDAY 12**  
**Kuwaiti sell-off**  
The Kuwait Investment Company is to auction Kuwait Investment Authority's 52 per cent stake in United Real Estate Company. The authority, the government's investment arm, is selling its stake as part of privatisation plans.

Compiled by Patrick Stiles.  
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